# WebcastFinancial Year 2021

power to transform – strategy into results

March 15, 2022

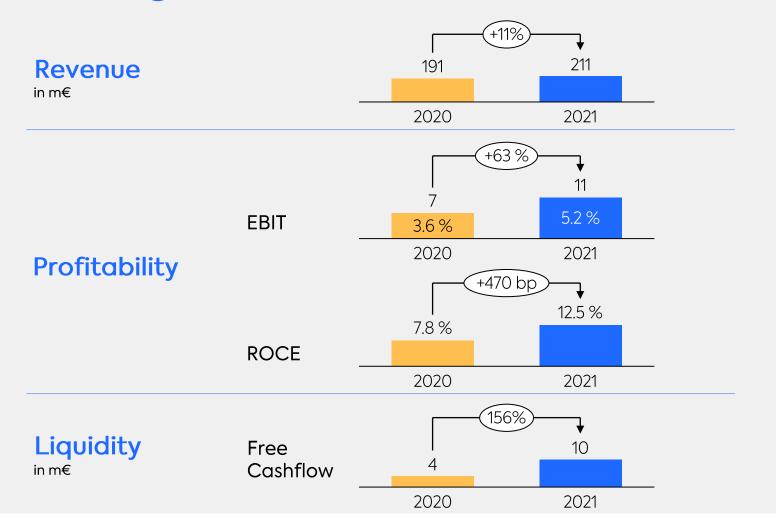
# Agenda

- Business Performance
- Supply Chain Status
- Strategy Update Future Ready 2025
- Sustainability
- Outlook
- Conclusion of the Board of Management
- Contact/Disclaimer
- Annex
  - Consolidated Financial Statements
  - Shareholder Information



**Business Performance** 

### Strong Performance in 2021







## Further KPI's financial year 2021

78 m€

+65%

(prev. year: 47.1 m€)

Order backlog\*

1.2

(prev. year: 1.0)

Book-to-Bill-Ratio\*

18.1 m€

+ 31 %

(prev. year: 13.8 m€)

EBITDA

1.02€

+ 42 %

(prev. year: 0.76 €)

**EPS** 

57.6 %

(prev. year: 53.6 %)

**Equity Ratio** 

15.3 m€

(prev. year: 21.5 m€)

Net debt

1,433

(prev. year: 1,409)

Employees (Dec. 31)

0.51 € + 42 %

(prev. year: 0.36 €)

Dividend

\*) Main production sites



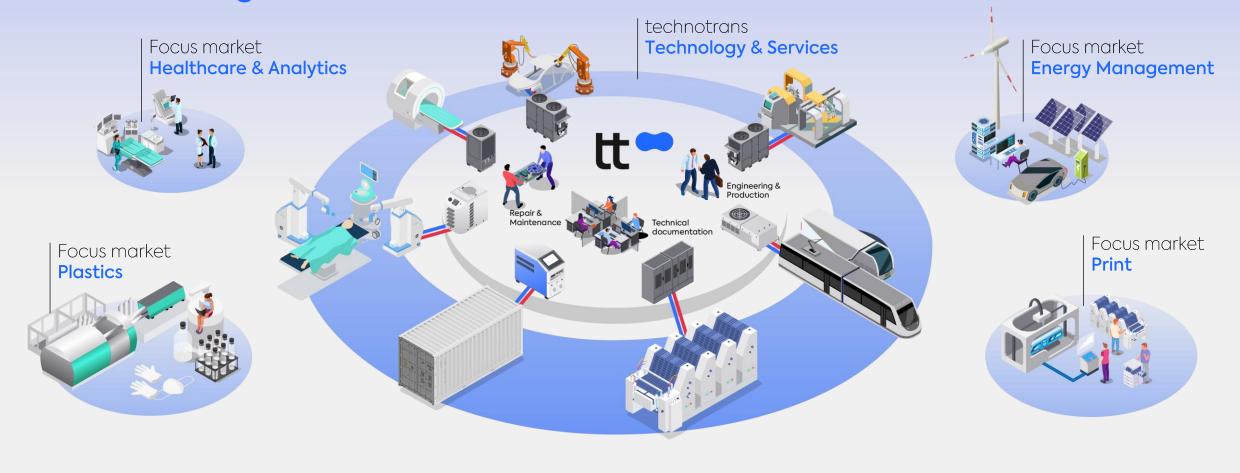
# Highlights 2021

- 1. Strategy Future Ready 2025
- 2. Financial performance
- 3. Focus markets
- 4. Order situation
- 5. Sustainability

- ✓ 100 % on track effects noticeable
- ✓ Increased in Segments and Group
- Growth exceeding expectations
- ✓ All time high order backlog
- All ESG-KPI on track



For our customers' products we develop sustainable thermal management solutions.











Power to transform technology into products. Thermal management is an integral part of customer systems.



# Markets: Strategy 100 % on track

### **Plastics** 2025 CAGR 2.4 % 2020 FC Market volume 2025 CAGR 8.9 % 47 m€ 2020 FC Status 2021 Target: 2021: 51 m€

Realised:





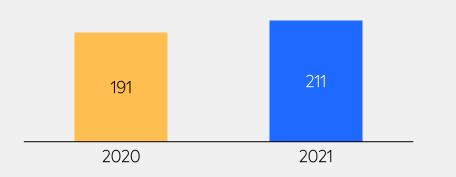




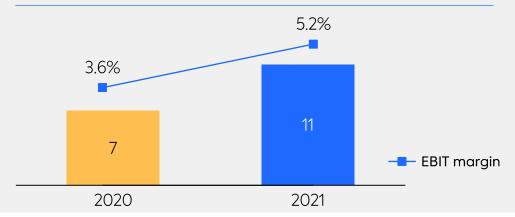
54 m€

# Strong increase in Revenue & EBIT

#### Revenue (m€)



#### EBIT (m€)



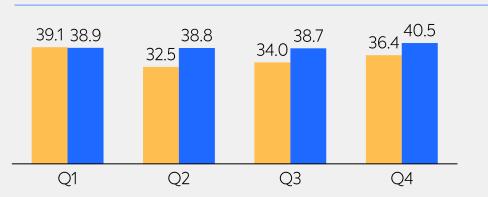
- Group revenue increased by 11 % compared to the previous year
- Strategic focus markets Plastics, Energy
   Management, Healthcare & Analytics and Print are the main growth drivers

- EBIT rises by 63 %
- EBIT margin improves accordingly from 3.6 % to 5.2 %

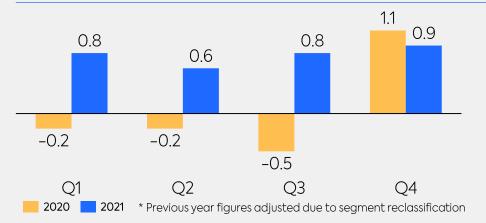


# Segment Technology

#### Revenue 2020/2021 by quarters (m€) \*



#### EBIT 2020/2021 by quarters (m€) \*



- Revenue 2021: 157 m€ (+ 11 %)
- Focus markets as growth drivers

- Segment EBIT of 3.1 m€ achieved (previous year: 0.1 m€)
- EBIT margin at 2.0 % (previous year: 0.1 %)



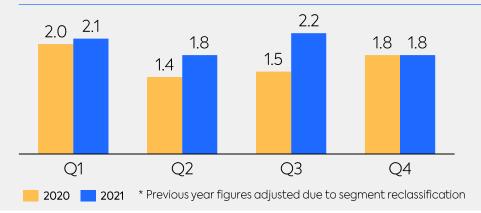
# **Segment Services**

#### Revenue 2020/2021 by quarters (m€) \*



- Revenue 2021: 54 m€ (+ 12 %)
- Withdrawal of corona-related restrictions enables more on-site service activities

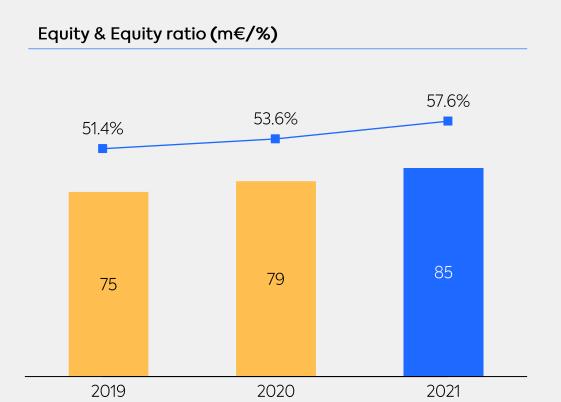
#### EBIT 2020/2021 by quarters (m€) \*



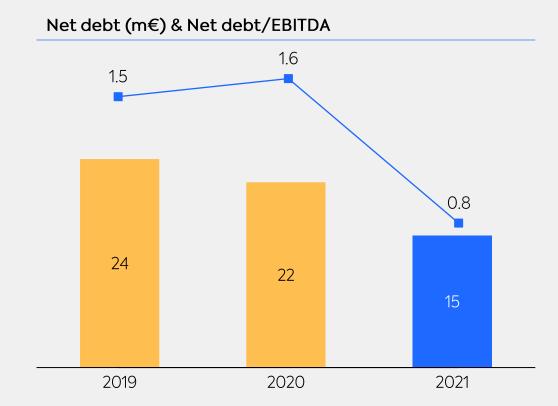
- EBIT reaches 7.9 m€
   (previous year: 6.7 m€)
- EBIT margin at 14.7 % (previous year: 13.8 %)



### Balance Sheet and financial position



=> Continued strong Equity ratio

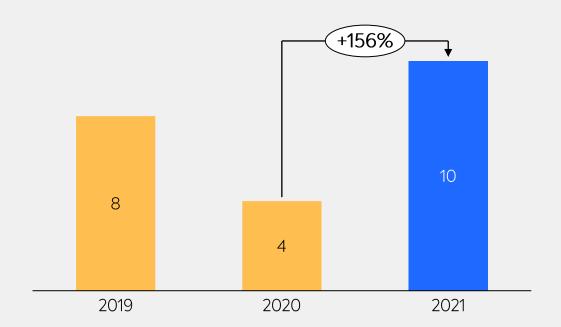


=> Leverage ratio further decreased



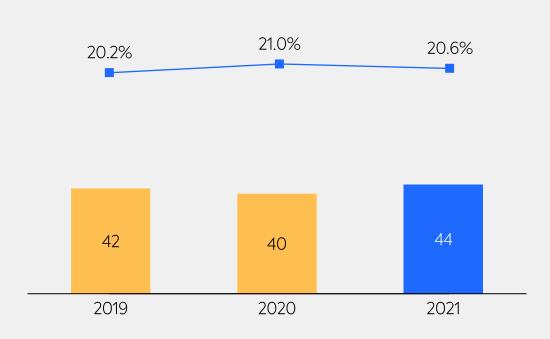
# Solid financial position

#### Free cash flow (m€)



=> Free cash flow more than doubled.

#### Net working capital / Net working capital ratio (m€)



=> Increased, partly due to build-up of safety stocks.



# Supply chain – current situation





# Supply chain – challenges

Requirements for purchasing department and production planning remained demanding



### Success

The material supply of the production could be ensured continuously in 2021

- Due to a close cooperation of planning, purchasing and production a high sales volume could be realized
- Occurring delivery gaps could be closed at short notice
- Material price increases could be passed on to customers
- Cost of sales/material costs ratio remained almost constant



# Future Ready 2025 – Strategic Milestones

#### 2021 – 2022

Phase I: Stability & Profitability

- Continuation of the initiated change process based on existing core competencies
- Concentration on focus markets
- Establishment of a market-oriented organizational structure
- Consolidation through use of group-wide synergy effects, expansion of shared services
- Merger of individual group companies
- Strengthening technotrans as one brand

#### 2023 - 2025

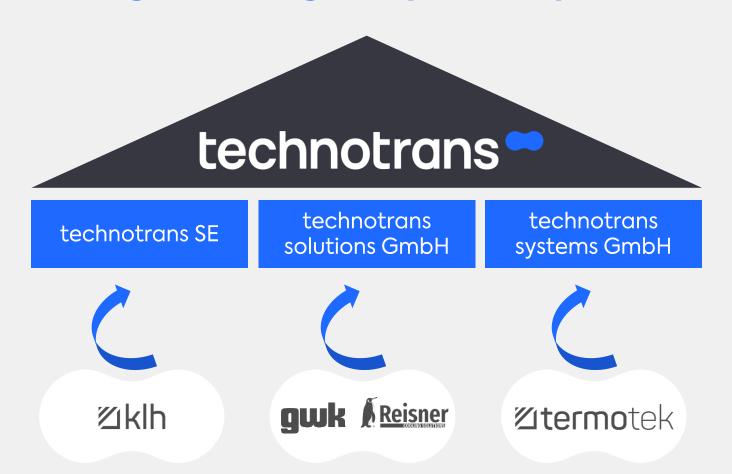
Phase II: Profitable Growth & Investment

#### **Accelerated growth** based on:

- Consistent concentration on focus markets (domestic and international markets)
- International business expansion
- Innovative product development
- Use of **new technologies**
- M&A



### Mergers of group companies





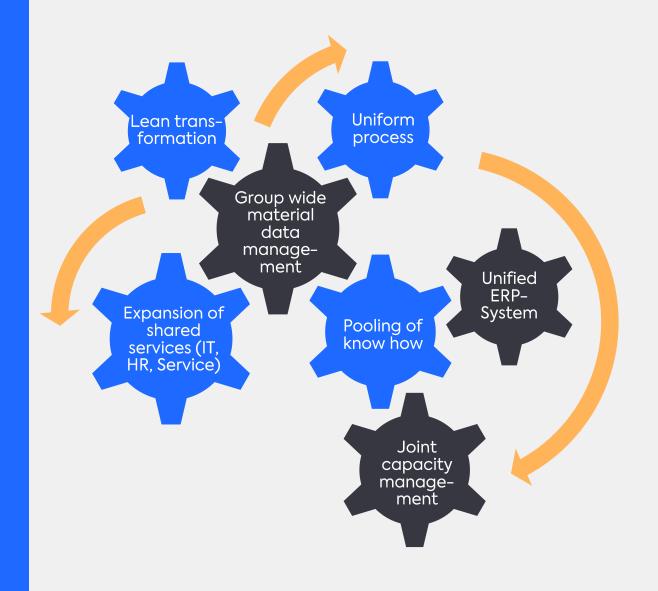
The new technotrans
umbrella brand strengthens
the company's perception as
a strong and reliable
technology partner in the
field of thermal management



### Group wide synergies

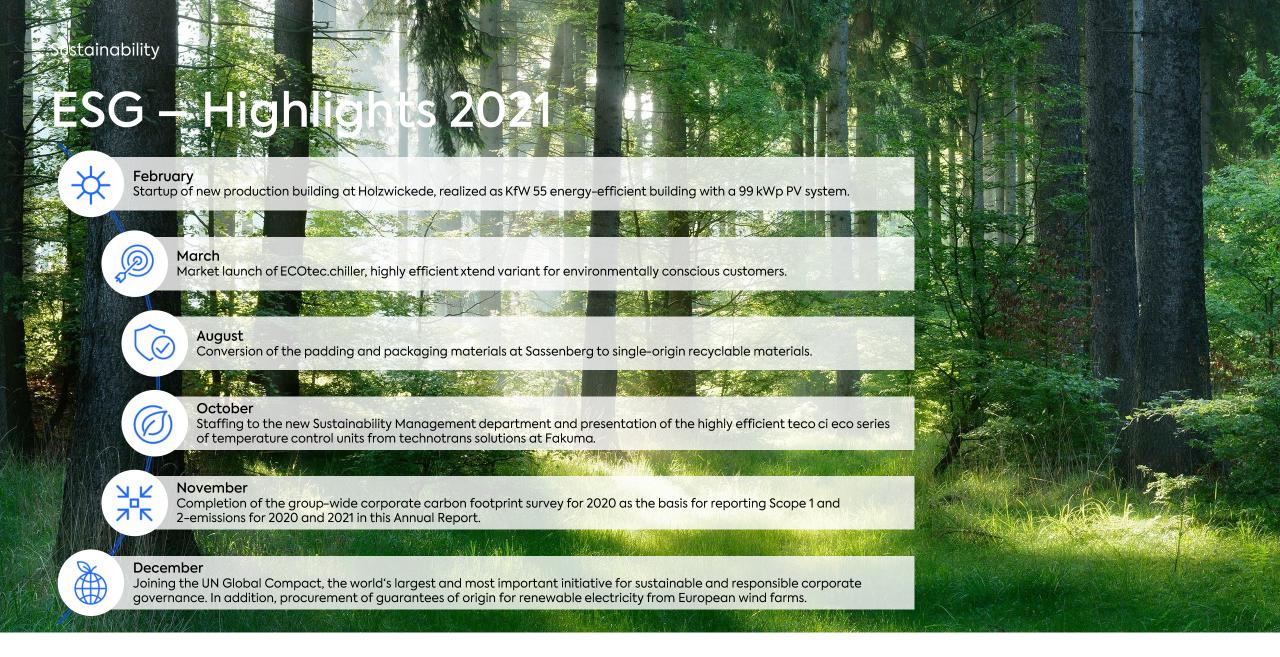
Expansion of group wide synergies improved cost structure

- Despite higher material costs,
   the personnel cost ratio decreased by 1.2 %
   in the cost of sales
- Despite higher sales,
   the number of FTE\* decreased by 1.3 %
   compared to the previous year
- Revenue per employee increased by 12.1 %

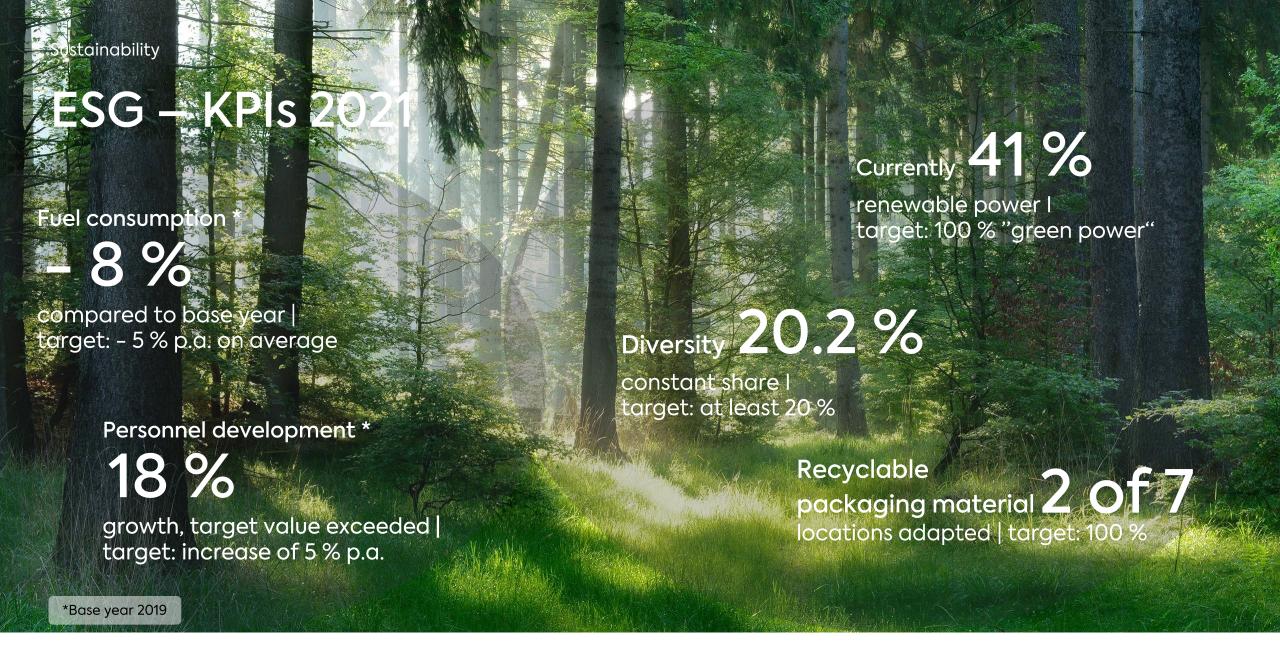


\* FTE: Average full time equivalent



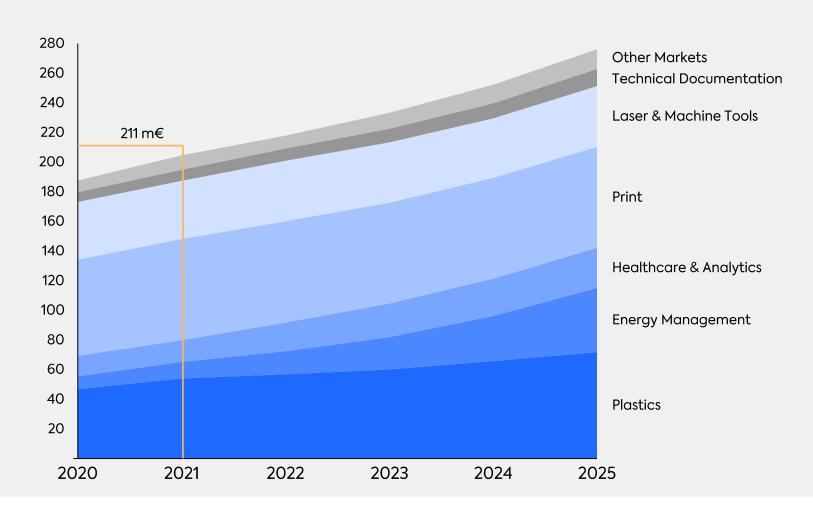








### Our markets in 2022



#### **Plastics**

 Growth expected through enhanced sales and technical competence of new, energy efficient solutions

#### **Energy Management**

- Growth boost in E-Mobilty (rail and road) expected
- Position at rail OEM to be further expanded

#### **Healthcare & Analytics**

- New projects and production starts
- International roll-out will be extended

#### **Print**

 Continued brightening of OEM and end user business leading to stable revenues

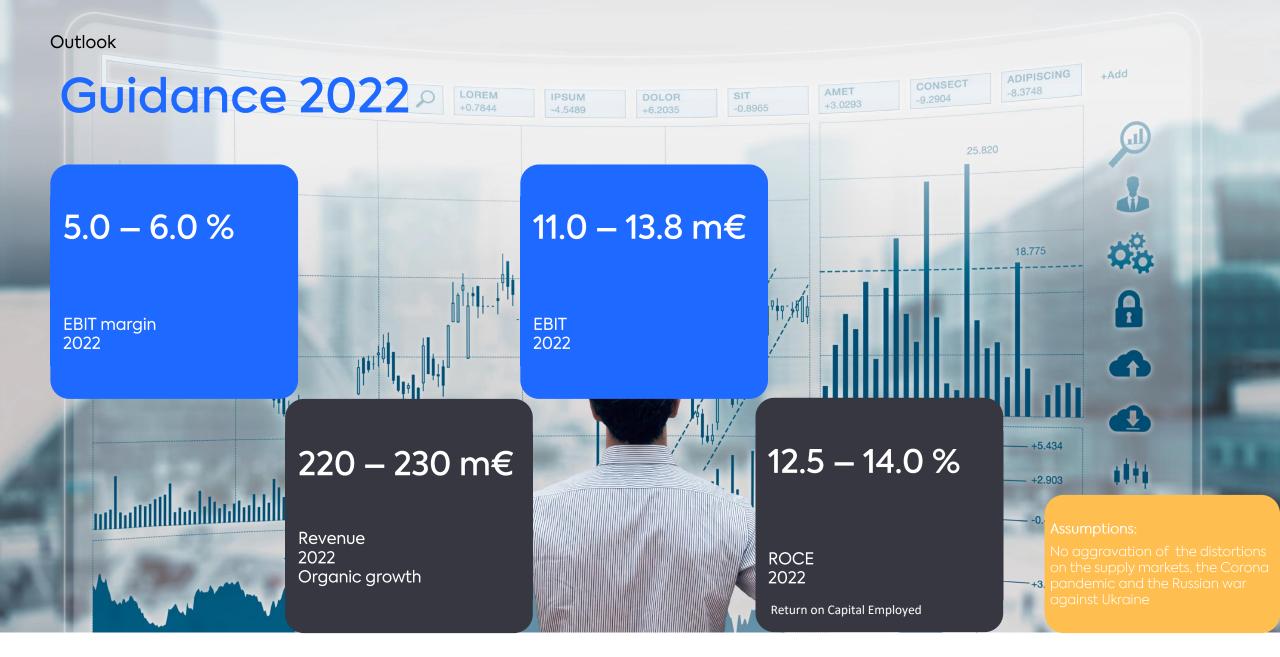
#### **Laser & Machine Tools**

 Selective market approach with focus on precise cooling solutions will generate an ongoing sustainable growth trend

#### **Technical Documentation**

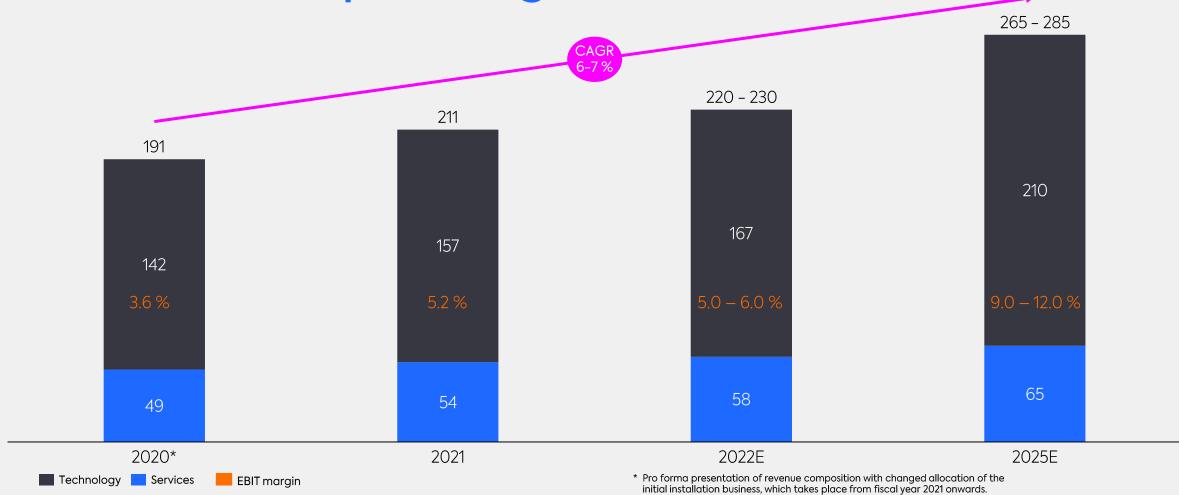
Focus on digitalization and sustainability will drive stable revenue generation







### Medium-term planning 2025





Conclusion of the Board of Management

# power to transform – strategy into results

technotrans achieved very good results in 2021 despite increased challenges.

We thank our employees for their extraordinary commitment.

We have a strong order book. However, uncertainty has increase as well.

We will proceed consistently to implement our Future Ready 2025 strategy in 2022.

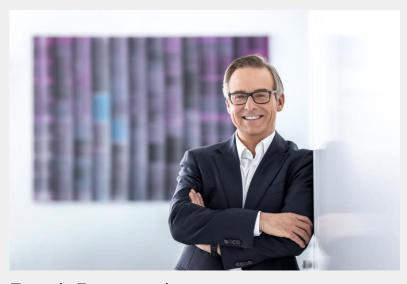


Peter Hirsch

**Michael Finger** CFO



### **Investor Relations**



Frank Dernesch Manager Investor Relations & Corporate Finance

Tel. +49 (0)2583 301-1868 Fax +49 (0)2583 301-1054 frank.dernesch@technotrans.de





Disclaimer

This presentation contains statements on the future development of the technotrans Group.

These reflect the present views of the management of technotrans SE and are based on the corresponding plans, estimates and expectations. We point out that the statements are subject to certain risks and uncertainties which could mean that the actual results differ considerably from those expected.



# : Annex

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#### Consolidated Financial Statements

#### Consolidated Balance Sheet as of December 31, 2021

| ASSETS                        | 31/12/2021 | 31/12/2020 |
|-------------------------------|------------|------------|
|                               | € ′000     | € ′000     |
| Non-current assets            |            |            |
| Property, plant and equipment | 36.212     | 36.781     |
| Right-of-use assets           | 2.476      | 3.210      |
| Goodwill                      | 23.513     | 23.513     |
| Intangible assets             | 6.001      | 7.016      |
| Other financial assets        | 168        | 151        |
| Deferred tax                  | 1.186      | 1.142      |
| Current assets                | 69.556     | 71.813     |
| Inventories                   | 33.696     | 26,702     |
| Trade receivables             | 21.617     | 21.082     |
| Income tax receivable         | 589        | 103        |
| Other financial assets        | 590        | 546        |
| Other assets                  | 2.498      | 2.122      |
| Cash and cash equivalents     | 18.651     | 25.749     |
|                               | 77.641     | 76.304     |
|                               |            |            |

| EQUITY AND LIABILITIES                                   | 31/12/2021 | 31/12/2020 |
|--|------------|------------|
|  | € ′000     | € ′000     |
| Equity   | _          |            |
| Issued capital   | 6.908      | 6.908      |
| Capital reserve  | 19.097     | 19.097     |
| Retained earnings  | 57.935     | 55.461     |
| Other reserves   | -6.180     | -6.999     |
| Net profit for the period                                | 7.020      | 4.956      |
| Total equity attributable to technotrans SE shareholders | 84.780     | 79.423     |
| Non-controlling interests in equity                      | -4         | -5         |
|  | 84.776     | 79.418     |
| Non-current liabilities                                  |            |            |
| Borrowings   | 24.803     | 31.043     |
| Employee benefits  | 608        | 686        |
| Other financial liabilities (incl. IFRS 16)              | 1.164      | 1.680      |
| Deferred tax   | 1.216      | 448        |
|  | 27.791     | 33.857     |
| Current liabilities                                      |            |            |
| Borrowings   | 6.670      | 12.960     |
| Trade payables   | 6.016      | 4.606      |
| Prepayments received                                     | 5.725      | 3.210      |
| Employee benefits  | 5.538      | 5.309      |
| Provisions   | 3.963      | 3.490      |
| Income tax payable                                       | 1.530      | 274        |
| Other financial liabilities (inkl. IFRS 16)              | 2.530      | 2.715      |
| Other liabilities  | 2.658      | 2.278      |
|  | 34.630     | 34.842     |
| Total equity and liabilities                             | 147.197    | 148.117    |



#### Consolidated Financial Statements

#### Consolidated Income Statement Jan 1 – Dec. 31, 2021

| Revenue  |   |
|--|---|
| of which Techn   | ology   |
| of which Servic  | es  |
| Cost of Sales  |   |
| Gross profit   |   |
| Distribution cost  | CS .  |
| Administrative e   | xpenses   |
| Development co   | osts  |
| Net impairment   | losses on financial and contract assets   |
| Other operating  | income  |
| Other operating  | expenses  |
|  |   |
| Earnings before  | e interest and taxes (EBIT)   |
| Earnings before  | e interest and taxes (EBIT)   |
| Earnings before Financial income   |   |
|  | e   |
| Financial incom  | e<br>es   |
| Financial incom  | e<br>es   |
| Financial incom  | e<br>es<br>sts  |
| Financial income<br>Financial charge<br>Net finance co   | e<br>es<br>sts  |
| Financial incom<br>Financial charge<br>Net finance co<br>Profit before to  | e<br>es<br>sts<br>ix<br>ense  |
| Financial income<br>Financial charge<br>Net finance co<br>Profit before to<br>Income tax expe  | e<br>es<br>sts<br>ix<br>ense  |
| Financial income<br>Financial charge<br>Net finance co<br>Profit before to<br>Income tax expe<br>Net profit for the                                  | e<br>es<br>sts<br>ix<br>ense  |
| Financial income<br>Financial charge<br>Net finance co<br>Profit before to<br>Income tax expe<br>Net profit for the<br>Of which<br>Profit attributab | e<br>es<br>sts<br>ix<br>ense<br>ne period   |
| Financial income<br>Financial charge<br>Net finance co<br>Profit before to<br>Income tax expe<br>Net profit for the<br>Of which<br>Profit attributab | e ess sts ix ense ne period   |
| Financial income<br>Financial charge<br>Net finance co<br>Profit before to<br>Income tax expe<br>Net profit for the<br>Of which<br>Profit attributab | e ess sts  IX ense ne period  ele to technotrans SE shareholders ele to non-controlling interests |

| 2021     | 2020      |
|----------|-----------|
| € ′000   | € ′000    |
| 211.102  | 190.454   |
| 156.890  | 141.916 * |
| 54.212   | 48.538 *  |
| -150.623 | -137.012  |
| 60.479   | 53.442    |
| -24.363  | -21.226   |
| -20.265  | -18.375   |
| -4.959   | -7.347    |
| 21       |           |
| 1.521    | 1.511     |
| -1.404   | -1.060    |
| 11.030   | 6.780     |
|          |           |
| 23       | 86        |
| -641     | -746      |
| -618     | -660      |
| 10.412   | 6.120     |
| -3.391   | -1.163    |
| 7.021    | 4.957     |
|          |           |
| 4.956    | 6.088     |
| 1        | 1         |
|          |           |
| 1,02     | 0,72      |

<sup>\*</sup> Adjustment of previous year's figures due to reclassifications of revenues from the initial installation of equipment from Services to Technology.



#### Consolidated Financial Statements

### Consolidated Cash Flow Statement Jan 1 – Dec. 31, 2021

|  | ow from operating activities  ofit for the period   |
|--|---|
|  | <u> </u>  |
|  | nents for:  |
|  | ciation and amortisation  |
| Income tax expenses  |   |
|  | -)/loss (+) on the disposal of property,<br>and equipment   |
| Foreig   | n exchange losses (+)/gains (-)   |
| Net fir  | ance costs  |
| Other non-cash changes                                       |   |
| working  | ow from operating activities before<br>g capital changes  |
|  | g capital changes   |
| working<br>Change<br>Invent                                  | g capital changes   |
| working<br>Change<br>Invent<br>Receiv                        | g capital changes<br>e in:<br>ories   |
| working Change Invent Receiv Liabilit                        | g capital changes  e in:  ories  rables and other current assets  |
| Change Invent Receiv Liabilit                                | e in: ories ables and other current assets ies and prepayments  |
| Change<br>Invent<br>Receiv<br>Liabilit<br>Provisi<br>Cash fr | e in: ories ables and other current assets ies and prepayments ons and employee benefits  |
| Change<br>Invent<br>Receiv<br>Liabilit<br>Provisi<br>Cash fr | g capital changes e in: ories tables and other current assets ties and prepayments ons and employee benefits om operating activities received |

| 2021           | 2020   |
|----------------|--------|
| € ′000         | € ′000 |
|                |        |
| 7.021          | 4.957  |
| 7.038          | 7.069  |
| 3.391          | 1.163  |
| -39            | -49    |
| 593            | -320   |
| 618            | 660    |
| <b>-</b> 190   | -202   |
| 18.432         | 13.278 |
|                |        |
| -6.994         | 1.555  |
| -971           | 2.983  |
| 4.752          | 3.856  |
| 632            |        |
| 15.851         | 13.590 |
| 3              | 34     |
| <b>-</b> 523   | -659   |
| <b>-</b> 1.897 |        |
| 13.434         | 12.227 |
|                |        |

| Cash now m                     | om investing activities   |  |
|--------------------------------|---|--|
|                                | Cash payments for investments in property, plant and equipment and in intangible assets |  |
| Proceeds fror equipment        | m the sale of property, plant and   |  |
| Net cash use                   | d for investing activities  |  |
|                                |   |  |
|                                |   |  |
| Cash flow fro                  | om financing activities   |  |
| Cash receipts<br>and long-terr | s from the raising of short-term<br>m loans   |  |
| Cash paymer                    | nts from the repayment of loans   |  |
| Distribution to                | o investors   |  |
| Cash paymer<br>liabilities     | nts from the repayment of lease   |  |
| Net cash use                   | ed in financing activities  |  |
|                                |   |  |
|                                | decrease in cash and cash   |  |
| equivalents                    | sh equivalents at start of period   |  |
| •                              | ar equivalents at start or period   |  |
| Cash and cas                   | currency translation in cash and  |  |

| 2020   | 2021    |
|--------|---------|
| € ′000 | € ′000  |
|        | 3 333   |
| -8.412 | -3.709  |
| 100    | 230     |
| -8.312 | -3.479  |
|        |         |
|        |         |
| 10.500 | 0       |
| -6.696 | -12.531 |
| 0      | -2.487  |
| -2.620 | -1.980  |
| 1.184  | -16.998 |
|        |         |
| 5.099  | -7.043  |
| 20.910 | 25.749  |
| -260   | -55     |
| 25.749 | 18.651  |



Shareholder information

# technotrans – an attractive investment

204 m€ + 18.0 %

Market Cap
December 31, 2021

up to 50 %

of consolidated net profit

**Dividend Policy** 

Luxempart S.A.: 20.1% Gerlin N.V.: 7.6 % Objectif Small Cap 5.3 % MidlinN.V. 5.2 % Allianz Vie 5.1% Universal Investment 3.1% MONOLITH 5.0 % Freefloat 48.6 %

Shareholder structure

# **Equity story**

- Profitable growth strategy
- Technological leadership
- Clear market focus
- Diversified customer base
- International network
- Sustainability commitment
- Attractive dividend policy



### Share price performance



#### Data as of December 31, 2021

Share Price: 29.50 €
 Market cap: 204 m€

Performance Jan. – Dec. 2021

Share Price: + 18.0 %
 Market cap: + 31.1 m€

#### **Analyst Recommendations**

Hauck und Aufhäuser AG Warburg Research GmbH Kepler Cheuvreux LBBW

- Price Bandwidth: 33.00 - 38.00 €

- Recommendation: 4 x BUY

