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## Agenda



#### I. HIGHLIGHTS 2019 & YTD 2020

- II. PORTFOLIO AND OPERATING PERFORMANCE
- III. FINANCIAL PERFORMANCE
- IV. OUTLOOK
- V. APPENDIX

## Growing along our defensive profile Guidance 2020 confirmed



#### Strong Financials



- FFO I +7.1%
- EBITDA-Margin 72.8%
- LTV 37.7%/ @1.43%, 8.1y
- GAV €1,353/ sqm, 5.1% gross yield
- €3.60 DPS, +11% pay-out

## Performing Operations



- Net cold rent +4.6%
- L-f-l rental growth +2.9%
- L-f-I vacancy 3.0%
- FFO Services €23m
- Acquisition of 5,700 units

#### ESG Achievements



- CO2 emission –5,400t from our 2019 modernisation efforts
- New foundation "Your home helps", €16m funding
- Susanne Schröter-Crossan as new CFO from 1 July

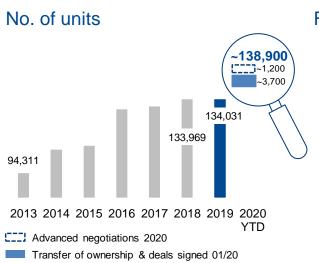
## Good start into 2020



- 1,500 units signed, 1,200 units in advanced negotiations
- Guidance 2020 confirmed with FFO I of €370m €380m
- Operating performance according to plan

### Delivering attractive pay-outs









Dividend €m

2013 2014 2015 2016 2017 2018 2019

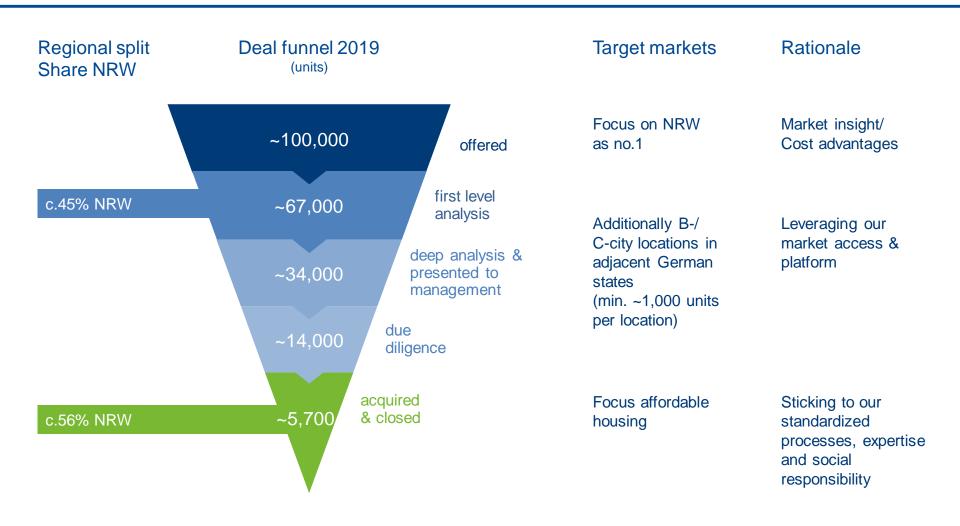
- Improved portfolio quality through disposal of 3,400 units, 2,700 via a single portfolio deal
- Acquisition of c. 7,200 units
  - 5,700 units already disclosed (o/w 2,200 units transferred at 1/1/20)
  - 1,500 units in NRW and Rhineland-Palatinate signed in January
- 1,200 units in advanced negotiations/ outside NRW

- FFO I growth driven by:
  - 1) 2.9% I-f-I rental growth
  - 2) Vacancy reduction
  - 3) 2018 acquisition
- FFO I per share €5.27, +4.6%
- Acquisitions of 7,200 units to add c. €7m to FFO I in 2020
- Refinancing actions from Q4 19 to add c. €7m in 2020

- DPS19 €3.60 (vs. €3.53 in 2018)
- Dividend paid €248m, +11%
- Pay-out from FFO I of 73%

# Remaining focussed on NRW/Germany and affordable living





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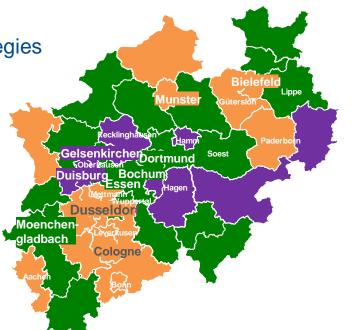
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# Positive rent development across all submarkets



Strong results on the basis of tailor-made management strategies



North Rhine-Westphalia (~129,600 units / ~97%)

Bremen

Lower Saxony

Rhineland-Palatinate

(~4,400 units / ~3%)

Markets	Tot	al Portfolio	Hi	gh-Growth		Stable	Hi	gh-Yielding
	2019	$\Delta$ (YOY)	2019	$\Delta$ (YOY)	2019	$\Delta$ (YOY)	2019	$\Delta$ (YOY)
# of units	134,031	0.0%	40,843	+3.0%	52,034	+1.9%	41,154	-4.9%
In-place rent (sqm), I-f-I	€5.82	+2.9%	€6.63	+3.3%	€5.50	+3.1%	€5.37	+2.1%
EPRA-Vacancy, I-f-I	3.0%	-10 bps	1.6%	-30 bps	2.8%	-10 bps	5.2%	+30 bps

## Sound underlying rent dynamics

2019



#### L-f-I residential rent

(€/sqm/month)

5.66

5.82

#### L-f-l free financed rent

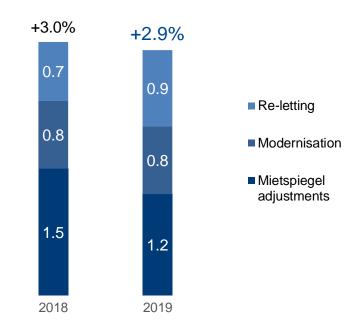
2018

(€/sqm/month)

5.99
6.21

- Performance of free financed units demonstrates strong underlying fundamentals
- Rent restricted units: +0.5% year-on-year (like-for-like)
- High exposure to structural growth markets and respective commuter belts supports strong performance

## Rent growth drivers %



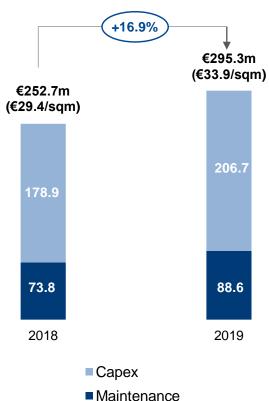
- Well diversified mix of growth drivers
- Growth supported by modernisation program with focus on energy efficiency

# Lifting potential for growth and energy efficiency



Lifting potential for growth and energy efficiency while maintaining high capital efficiency





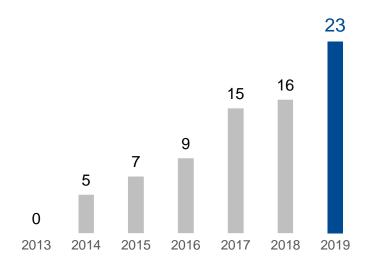
- Investments increased c.17% year-over-year in line with increased value enhancing capex
- Capex program ongoing with major investments in Dortmund, Monheim, Münster, Mönchengladbach
- ~5,400 tons of CO<sub>2</sub> savings assumed due to energetic refurbishment measures in FY 2019
- Capex ratio of 70.0%
- Outlook of ~31-33 €/sqm for FY 2020

#### Portfolio and Operating Performance - Innovation & Value-Added Services

## Leveraging LEG's strong customer base with additional services



## Strong FFO contribution – Services €m





Not reflected in Group NAV



#### Cooperation

Multimedia: TV, internet and telephone Launch January 2014

Further roll-out of our media service offering in 2019 contributed >€1m to the FFO growth



#### Cooperation

Electricity, heating, gas, metering

Launch March 2015



Acquisition of outstanding 49% share in 2019

Successful cooperation with energy supplier to market electricity and gas Increased our FTE's by 31 (+10%) in order to better and faster serve our tenants

Launch January 2017

<sup>1</sup> Based on 4% - 6% discount rate

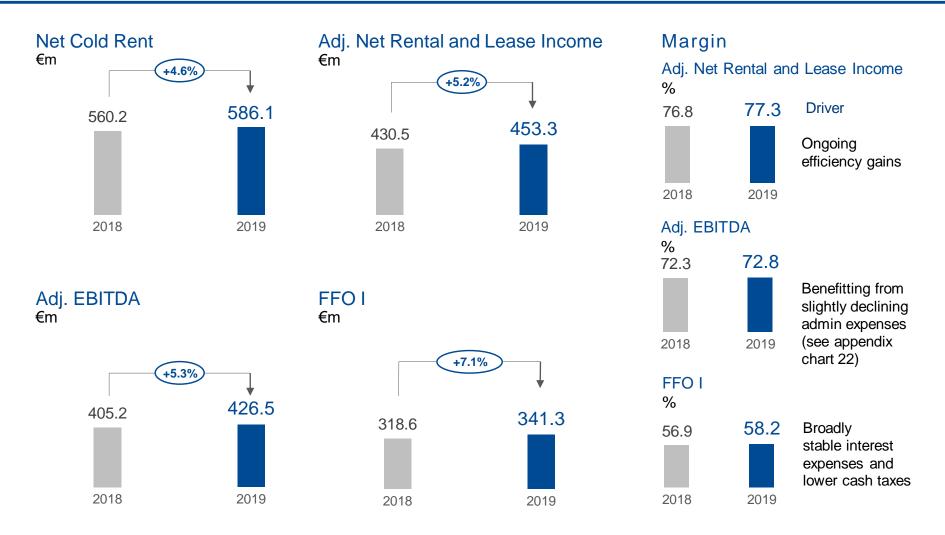
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- **HIGHLIGHTS 2019 & YTD 2020**
- 11. PORTFOLIO AND OPERATING PERFORMANCE
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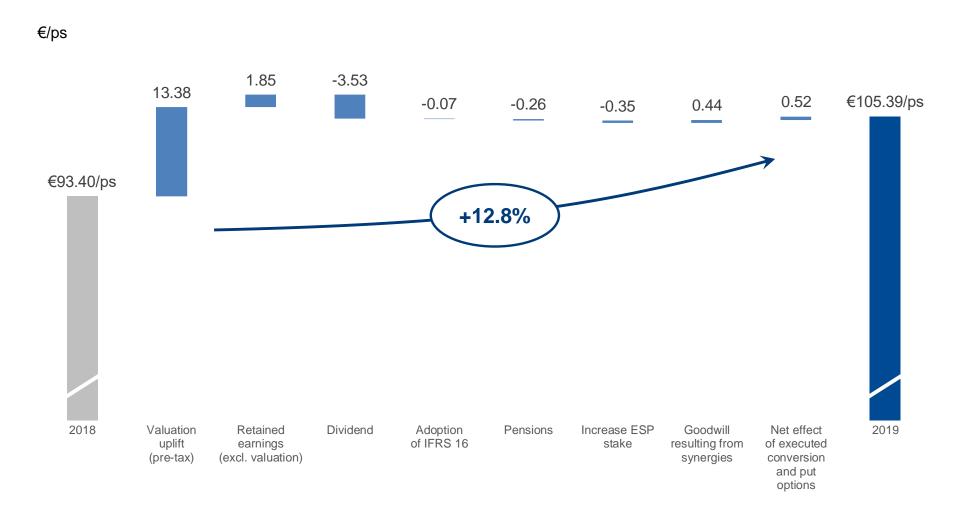
### Margin expansion story is set to continue





# EPRA Net Asset Value Increase of +€11.99 per share

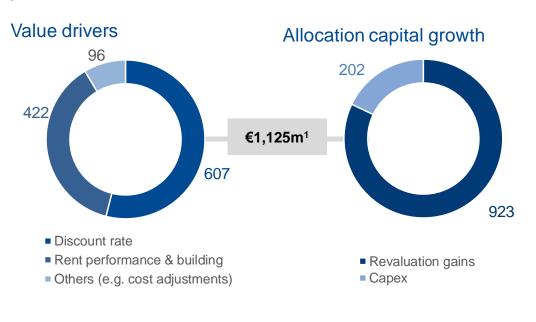




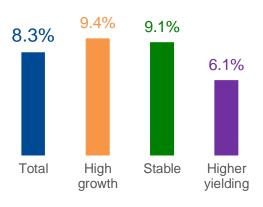
# Valuation uplift driven by letting performance and yield compression



#### Breakdown revaluation gains €m



#### Valuation uplift by markets



- Yield compression (especially in Orange and Green markets) and broad-based strong letting performance drive portfolio values
- Visible catch-up effects with respect to multiple B-cities and commuter towns
- Adjustment of discount rate from 5.2% in 2018 to 4.8% (cap rate from 6.1% to 6.05%)

<sup>1</sup> Change in Gross Asset Value, I-f-I.

## Portfolio valuation: With €1,353/sqm @5.1% gross yield still at attractive levels in absolute and relative terms

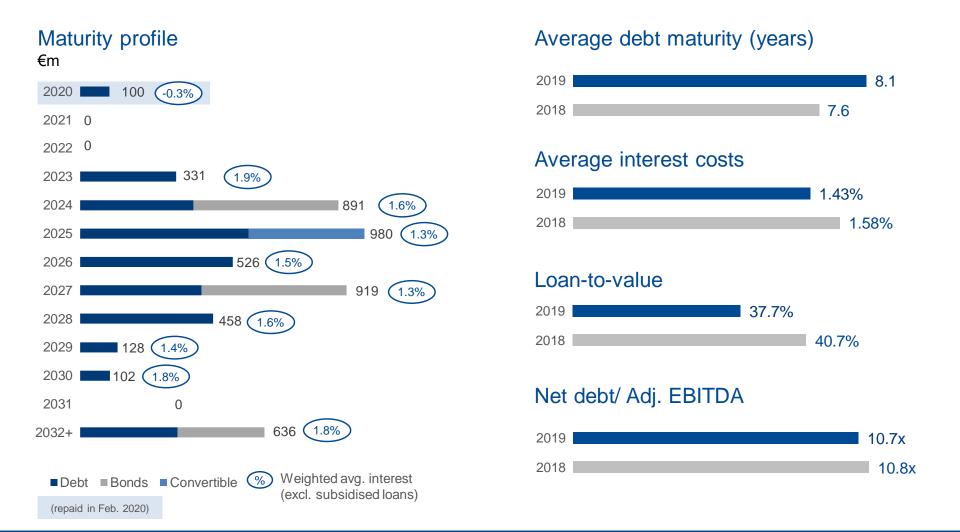


Market segment	Residential Units	GAV Residential Assets (€m)	GAV/ sqm (€)	Gross yield	In-Place Rent Multiple	Market Multiples <sup>1</sup>	GAV Commercial/ Other (€m)	Total GAV (€m)
High- Growth Markets	40,843	5,170	1,913	4.1%	24.2x	20.6x	246	5,416
Stable Markets	52,034	3,939	1,187	5.5%	18.3x	16.4x	134	4,074
Higher-Yielding Markets	41,154	2,425	968	6.4%	15.7x	14.4x	78	2,502
Total Portfolio	134,031	11,535	1,353	5.1%	19.8x	17.5x	458	11,992

<sup>1</sup> Estimated rental values as of December 31, 2019.

# Further improved financing structure: Lower for longer





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### Guidance 2020 confirmed



#### Strong Financials



- FFO I €370m 380m
- EBITDA-Margin ~74%
- LTV 43% max
- Dividend 70% of FFO I

## Performing Operations



- L-f-l rental growth c.2.8% (incl. 20bps from refinancing)
- L-f-I vacancy slightly decreasing
- Investments ~31-33€/sqm
- Acquisition of ~7,000 units

#### ESG Topics



- Energy efficient modernization of c.3% of the portfolio p.a.
- New foundation "Your home helps" fully staffed with 8 FTE's
- New compensation structure for board members reflecting also ESG criteria in STI-plan and LTI-plan\*

<sup>\*</sup> Proposal to AGM for new payment structure beginning 2021

## Agenda



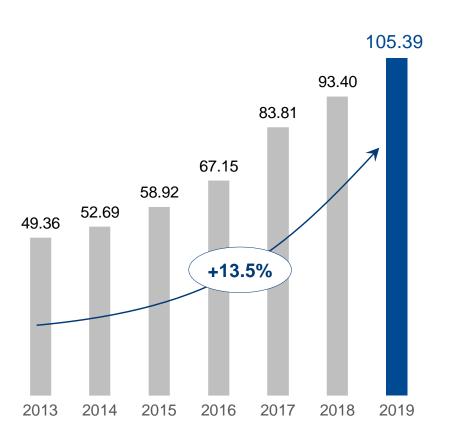
- I. HIGHLIGHTS 2019 & YTD 2020
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## NAV and dividend development

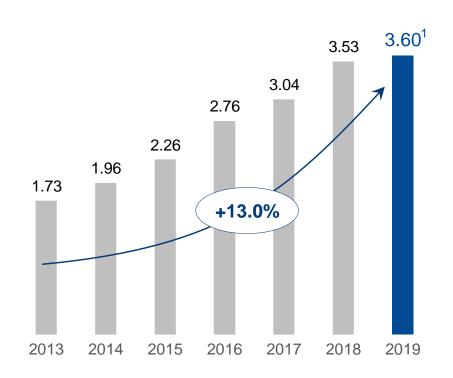


#### NAV per share

€, excl. goodwill



## Dividend per share



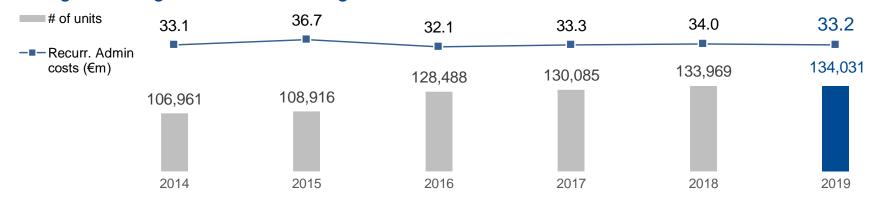
1 Proposal to Annual General Meeting.



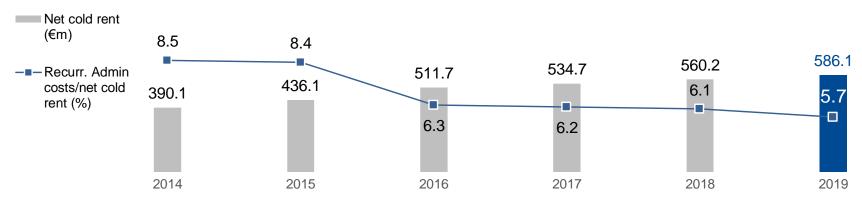
## Acquisitions: Leading Management Skills Paying Off



#### Strong volume growth at decreasing overhead cost...



#### ...leads to a significant drop of the administrative costs ratio



#### **EPRA-Net Asset Value and Pro-forma-NAV**



€m	2019	2018
Equity (excl. minority interests)	5,909.9	4,757.6
Effect of exercising options, convertibles and other rights	26.1	553.9
NAV	5,936.0	5,311.5
Fair value measurement of derivative financial instruments	84.0	222.2
Deferred taxes <sup>1</sup>	1,336.4	1,132.7
EPRA-NAV	7,356.4	6,666.4
Number of shares fully-diluted incl. convertible (m)	69.010	68.824
EPRA-NAV per share in €	106.60	96.86
Goodwill resulting from synergies	83.4	52.7
Adjusted EPRA-NAV (excl. goodwill)	7,273.0	6,613.7
Adjusted EPRA-NAV per share in €	105.39	96.10
Effects from a simulated executed conversion	n/a	-185.7
Pro-forma NAV (excl. goodwill) post-conversion	7,273.0	6,428.0
Pro-forma-NAV post conversion per share in €	105.39	93.40

- €923.4m Portfolio revaluation
- -€223.1m Dividends
- €596.8m Equity increase
- -€144.8m Others

### Comment on Pro-forma-NAV post conversion

- This figure incorporates a simulated, executed conversion of the 2014/2021 convertible
- In 2019 there is no difference between adj. EPRA-NAV and Pro-Forma-NAV due to the conversion of the convertible in 2019

- Gross yield of 5.1% (thereof free financed portfolio: 5.3%) and value per sqm (€1,353) still reflect decent gap to recent portfolio transactions
- Value of services business not included in NAV
  - Scenario: additional value approx. €5.30-€8.00 per share (discount rate of 4.0%-6.0%)

<sup>1</sup> And goodwill resulting from deferred taxes on EPRA-adjustments.

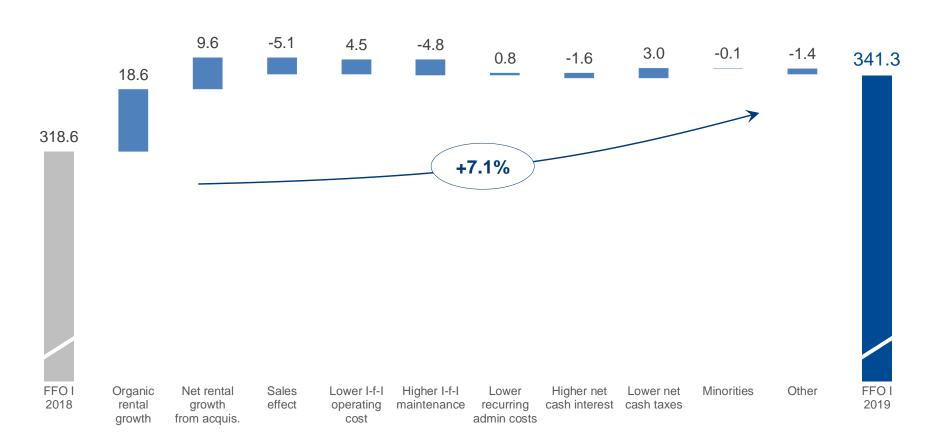
### **FFO Calculation**



€m	2019	2018	
Net cold rent	586.1	560.2	• +€25.9m/+4.6%
Profit from operating expenses	-2.8	-4.5	
Maintenance (externally-procured services)	-61.0	-51.8	Growth in staff costs mainly
Staff costs	-68.2	-60.3	due to additional FTE's
Allowances on rent receivables	-7.9	-8.4	(operations and for crafts
Other	-1.3	-10.4	services)
Non-recurring project costs (rental and lease)	8.3	5.8	Adj. NRI increased by
Recurring net rental and lease income	453.2	430.6	+€22.6m YOY (+5.3%); rising
Recurring net income from other services	6.0	7.8	cost inflation more than offse by efficiency gains
Staff costs	-30.1	-24.8	by emclericy gains
Non-staff operating costs	-32.6	-18.4	<ul> <li>Recurring admin. costs ratio</li> </ul>
Non-recurring project costs (admin.)	29.5	9.2	further reduced to 5.7%
Recurring administrative expenses	-33.2	-34.0	(previous year: 6.1%)
Other income and expenses	0.5	0.8	
Adjusted EBITDA	426.5	405.2	■ EBITDA increased by
Cash interest expenses and income	-78.7	-77.2	+€21.3m YOY (+5.3%)
Cash income taxes from rental and lease	-2.8	-5.8	
FFO I (including non-controlling interests)	345.0	322.2	<ul> <li>Almost stable interest costs</li> </ul>
Non-controlling interests	-3.7	-3.6	(average costs in FY-2019: 1.43% vs. 1.58% in FY-2018)
FFO I (excluding non-controlling interests)	341.3	318.6	despite higher debt volume
FFO II (including disposal of investment property)	327.9	318.8	
Capex-adjusted FFO I (AFFO)	134.6	139.7	







## Strong balance sheet



€m	2019	2018
Investment property	12,031.1	10,709.0
Other non-current assets	322.7	175.9
Non-current assets	12,353.8	10,884.9
Receivables and other assets	89.6	55.4
Cash and cash equivalents	451.2	233.6
Current assets	540.8	289.0
Assets held for sale	25.2	20.3
Total Assets	12,919.8	11,194.2
Equity	5,933.9	4,783.9
Non-current financing liabilities	4,856.8	4,113.3
Other non-current liabilities	1,654.2	1,382.3
Non-current liabilities	6,511.0	5,495.6
Current financing liabilities	197.1	484.8
Other current liabilities	277.8	429.9
Current liabilities	474.9	914.7
Total Equity and Liabilities	12,919.8	11,194.2

- Revaluation €923.4 m
- Acquisitions €360.7m
- Capex €201.5m
- Cash flow from operating activities €318.2m
- Investing activities -€489.1m
- Financing activities €388.5m
  - Issue of corporate bonds €800m
  - Net repayment of loans -€153m
  - Dividend -€223.1m

### Strong credit profile in more volatile financing environment



Loan to Value (LTV) in %	37.7	40.7
Property values	12,109.8	10,729.3
Business combinations	-	-
Prepayments for investment properties	53.5	-
Properties held for sale	25.2	20.3
Investment properties	12,031.1	10,709.0
Net Debt	4,570.9	4,364.5
Cash & cash equivalents	451.2	233.6
Excluding lease liabilities (IFRS 16)	31.8	-
Financial liabilities	5,053.9	4,598.1
€m	2019	2018

 Strong balance sheet with LTV of 37.7% significantly below maximum target (43%) leaves headroom for growth investments

### **Income Statement**



€m	2019	2018	
Net rental and lease income	435.0	418.6	<ul> <li>Higher rental income (+€25.9m YOY/+4.6%)</li> <li>Higher personnel expenses</li> </ul>
Net income from the disposal of investment property	-1.3	-0.9	(€7.9m) and one-time costs (+€2.5m)
Net income from the valuation of investment property	923.4	800.9	
Net income from the disposal of real estate inventory	-0.8	-1.6	Portfolio revaluation resulted in 8.3% appraisal gain (FY-
Net income from other services	3.3	5.3	2019)
Administrative and other expenses	-66.1	-44.8	<ul> <li>Admin costs including €16m for new foundation ("Your home helps")</li> </ul>
Other income	0.5	0.8	<ul> <li>Recurring admin. costs slightly down (€33.2m/-€0.8m YOY), despite wage inflation</li> </ul>
Operating earnings	1,294.0	1,178.3	Net income from fair value
Net finance costs	-242.7	-81.9	measurement of derivatives -€96.1m; thereof -€94.8m from convertibles
Earnings before income taxes	1,051.3	1,096.4	(FY-2018: +€25.4) ■ Cash interests nearly stable (€78.7m; +€1.5m YOY) despite
Income tax expenses	-230.2	-249.3	rising debt volume
Consolidated net profit	821.1	847.1	<ul> <li>Cash taxes FFO I -€2.8m, cash taxes from disposals -€12.3m</li> </ul>

## Cash Effective Interest Expense



€m	2019	2018	<ul> <li>Refinancing effect from early</li> </ul>
Reported interest expense	-153.1	-109.3	conversion of convertible bond (€17.7m)
Interest expense related to loan amortisation	34.9	14.0	<ul><li>Prepayment penalties of</li></ul>
Prepayment penalties / breakage costs	27.6	-3.5	€27.6m due to early refinancing
Interest costs related to valuation of assets/liabilities	6.2	0.0	<ul> <li>Release of swaps and fixed</li> </ul>
Leasing related interest expense	2.2	0.8	interest loans (refinancing)
Interest expenses related to changes in pension provisions	2.5	2.4	
Other interest expenses	0.5	0.5	
Cash effective interest expense (gross)	-79.2	-78.1	
Cash effective interest income	0.5	0.8	<ul> <li>Interest coverage improved</li> </ul>
Cash effective interest expense (net)	-78.7	-77.2	further (5.4x up from 5.3x YOY)

# Broadbased valuation uplifts continue across market segments



#### Valuation uplift by markets (I-f-I), including commercial and other assets

	Valuation uplift FY-19	Valuation uplift H2-19	Gross yield FY-19
High-Growth Markets	<b>9.4%</b> (7.5% in FY-18, I-f-I)	3.5%	<b>4.1%</b> (4.5% in FY-18)
Münster (6,103 units)	8.5%	2.8%	3.7% (4.0%)
Düsseldorf (5,209 units)	9.7%	2.8%	4.0% (4.3%)
Monheim (3,350 units)	16.4%	11.0%	4.4% (5.1%)
Stable markets	<b>9.1%</b> (10.7% in FY-18, I-f-I)	3.5%	<b>5.5%</b> (6.0% in FY-18)
Dortmund (13,318units)	11.3%	3.4%	4.7% (5.3%)
Essen (3,373 units)	7.3%	3.1%	5.4% (5.9%)
Mönchengladbach (6,436 units)	9.5%	5.1%	5.9% (6.2%)
Higher-yielding markets	<b>6.1%</b> (6.9% in FY-18, I-f-I)	2.4%	<b>6.4%</b> (6.9% in FY-18)
Duisburg (6,117 units)	4.9%	1.3%	6.1% (6.5%)
Hamm (1,626 units)	4.9%	0.1%	6.1% (6.6%)
Recklinghausen district	9.2%	4.7%	6.7% (6.9%)
Total portfolio	<b>8.3%</b> (8.2% in FY-18, I-f-I)	3.4%	<b>5.1%</b> (5.5% in FY-18)

### **EPRA Net Initial Yield**



	2010	2040
€m	2019	2018
Investment properties	12,031.9	10,702.2
Assets held for sale	25.2	20.3
Market value of residential property portfolio (net)	12,057.1	10,722.5
Estimated incidental costs	1,184.7	1,056.9
Market value of residential property portfolio (gross)	13,241.7	11,779.4
Annualised cash flow from rental income (gross)	574.5	564.9
Non recoverable operating costs	-69.5	-61.8
Annualised cash flow from rental income (net)	509.3	508.0
EPRA Net Initial Yield in %	3.8	4.3

## Accelerating external growth



Acquisitions	Residential units	Purchase price	Rent multiple	Price / sqm	FFO p.a.
signed in 2019	5,700	approx. €500m	21.7x	€1,433	c. €13m (FY 2020)
	Top 5 locations		Units	Federal state	Market segment
	Bremen		1,160	Bremen	stable
	Greater Aachen reg	gion <sup>1</sup>	1,094	NRW	high growth
	Oldenburg		912	Lower Saxony	high growth
	Dortmund		269	NRW	stable
	Duisburg		193	NRW	■ higher yielding
Development	Residential units	Purchase price	Rent multiple	Price / sqm	FFO p.a.
Projects <sup>2</sup> 2019	2103	approx. €38m	26.5x	€2,576	c. €0.9m
	Residential units	Locations			
Transfer/ Acquisitions in 2020	1,500 1,100	,	Lünen), Rhinelan negotiations, outsi	id-Palatinate (Kaise de NRW	erslautern) <sup>4</sup>

<sup>1</sup> Baesweiler, Alsdorf, Übach-Palenberg. 2 Dortmund, Bielefeld, Lüdenscheid. 3 Including 99 subsidised units. 4 Purchase price not disclosed

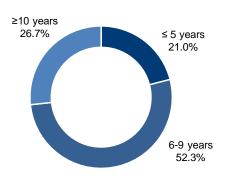
### Refinancing of subsidised loans lifting value



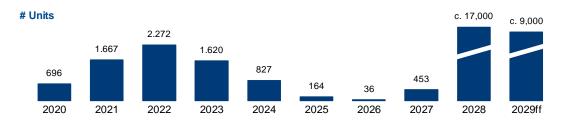
#### Rent Potential Subsidised Units

- Until 2028, c. 24,000 units will come off rent restriction
- Units show significant upside to market rents
- The economic upside can theoretically be realised the year after restrictions expire, subject to general legal and other restrictions<sup>4</sup>

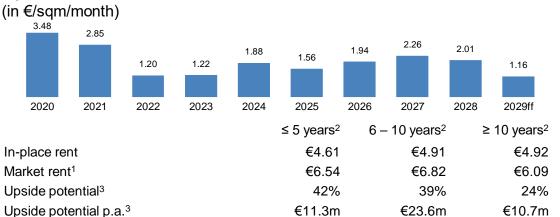
#### Over 70% of units to come off restriction until 2028



#### Number of Units Coming Off Restriction and Rent Upside



#### Spread to Market Rent



Source: LEG as of FY-2019

- Employed by CBRE as indicator of an average rent value that could theoretically be achieved, not implying that an adjustment of the in-place rent to the market rent is feasible, as stringent legal and contractual restrictions regarding rent increases exist.
- 2 ≤5 years = 2020-2024; 6-10 years = 2025-2029; ≥10 years = 2029ff.
- 3 Rent upside is defined as the difference between LEG in-place rent as of FY-2019 and market rent (defined in footnote 1) as of FY-2019.
- For example rent increase cap of 15% or 20% for three years.

### **LEG Additional Creditor Information**



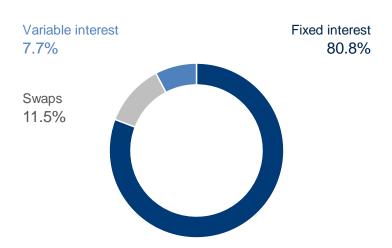
#### Unsecured financing covenants

Covenant	Threshold	31.12.2019
Consolidated Adjusted EBITDA / Net Cash Interest	>1.8x	5.4x
Unencumbered Assets / Unsecured Financial Indebtedness	>125%	180%
Net Financial Indebtedness / Total Assets	<60%	36%
Secured Financial Indebtedness / Total Assets	<45%	22%

#### Ratings (Moody's)

Туре	Rating	Outlook
Long Term Rating	Baa1	Stable
Short Term Rating	P-2	Stable

#### Financing mix



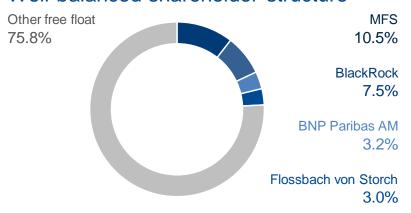
#### LEG Share Information



#### Basic data

- Prime Standard, Frankfurt Stock Exchange
- Total no. of shares: 69,009,836
- Ticker symbol: LEG
- ISIN: DE000LEG1110
- Indices: MDAX, FTSE EPRA/NAREIT, GPR 250, Stoxx Europe 600, DAX ESG
- Weighting (31.1.2019): MDAX 2.94%; EPRA 2.81%
- Rating: Baa1 (stable) by Moody's

#### Well-balanced shareholder structure<sup>1</sup>



#### **Share price** (2.3.2020, indexed; 31.1.2013 = 100)



1 Source: LEG; shareholdings according to voting rights notifications.

## Financial Calendar 2020



March 2020	Report/Event
9 <sup>th</sup>	Annual Report 2019
May 2020	
11 <sup>th</sup>	Quarterly Statement Q1 as of 31 March 2020
20 <sup>th</sup>	Annual General Meeting, Düsseldorf
August 2020	
7 <sup>th</sup>	Quarterly Report Q2 as of 30 June 2020
November 2020	
12 <sup>th</sup>	Quarterly Statement Q3 as of 30 September 2020

#### **Investor Relations**



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