LEG Immobilien SE
Company
Presentation

Vovember 2021

LEG

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## **Company Presentation**

Agenda

- 1 Who we are and what we stand for
- 2 ESG Agenda 2024
- **3** Financial Performance
- 4 Operating Performance
- 5 Portfolio Overview
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- 6.2 Management
- 6.3 Regulation & Social Security in Germany
- 6.4 Investor & Creditor Relations





Who we are and what we stand for

## Affordable housing in Germany

Made in NRW – Rolled out to Germany



Aachen



Bremen



Dusseldorf



Duisburg



Flensburg



Hamm



Hanover



Kaiserlautern



Mannheim



Münster



Remscheid



Solingen



# Affordable housing in Germany Made in NRW

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# German residential pure play

Pure Play: Residential + Germany

Focus on affordable living segment

Focus NRW (c. **91%** of assets), **no. 1** in NRW

Market cap c. €9.4bn¹, 100% tradeable shares



# Conservative balance sheet

Loan to value 38.0%,

Ø financing cost **1.23%**, Ø maturity **7.4** years

Beta **0.62** (5y vs. EuroStoxx 600)

GAV/m<sup>2</sup> 1,655€



# Social Responsibility

**400,000** tenants/ **146,000** apartments

Average rent per unit c. €390 per month/€6.11 per sqm

c. **24%** social housing (rent-restricted)



# Attractive Return

Dividend 2020 **€3.78**,

CAGR since IPO 2013: NAV **+15%**, dividend **+12%** p.a.

Gross yield properties **4.4%** (on **€15.9bn** assets)

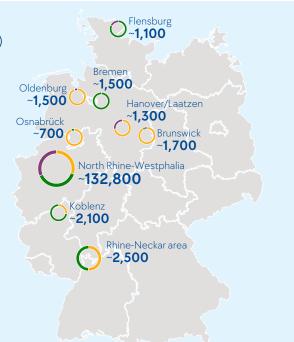


## Portfolio overview

145,700 units as of 09/2021







**Outside North Rhine-Westphalia** 



### Growth along our investment criteria

Asset class affordable living



• Entry via **orange** and **green** markets



■ >1,000 units per location



Critical size in locations outside NRW reached, allowing for growth into **higher-yielding** markets

- Stable
- Higher-Yielding

## Cautiously expanding regional footprint

Significantly increasing our addressable market



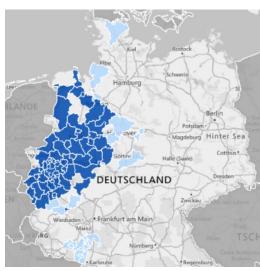
#### LEG 30 June 2019



Inhabitants: 19.5m No. of households: 9.4m

#### **LEG 30 June 2020**

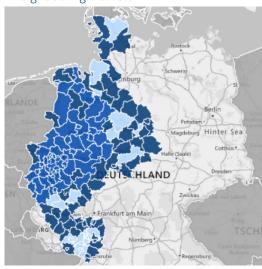
+ June 2020 acquisitions



24.5m (+26%) 12.2m (+30%)

#### LEG 30 June 2020

- + June 2020 acquisitions
- + neighbouring districts



35m (+78%) 17m (+82%)

## Increase in new built units to 1,000 units p.a. from 2026

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Cooperation with Goldbeck for serial and modular construction

# Ongoing supply shortage and change of external parameters

#### Political ambition:

New government likely to increase new built target to **400**k p.a. of which **100**k rent restricted units to address market shortage and social imbalances

#### Higher immigration:

Demographics in Germany require an increase of immigration by 400,000 people p.a.<sup>1</sup>

#### • ESG as a driving force:

Ongoing focus on energy efficiency of buildings via EU-Taxonomy, German Climate Change Act etc.

# Closing the supply gap in the affordable housing segment

- **500** units p.a. from **2023** onwards already secured via:
  - Redensification on own land
  - Acquisition of turnkey projects from external developers



- **500** units of serial and modular built new units p.a. from **2026** onwards
- Co-operation with GOLDBECK
- Combining expertise: LEG as a leading residential company in Germany with a focus on affordable housing and Goldbeck as a leader in serial construction in Europe

## LEG new built units pipeline



## Value-added services

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Leveraging LEG's portfolio and customer base to services business

# Strong FFO contribution – Services €m 31 23 19 11 0202-H 11 0702-H



WohnService

Partner



## 100% entity

Multimedia: TV, internet and telephone

Launch
January 2014



EnergieService

#### Partner

c. 100

partners from energy and technical service providers

#### 100% entity

Electricity, heating, gas, metering

Launch March 2015



**TechnikService** 

#### Partner



## Joint venture (51%)

Small repair work, craftsmen services

Launch
January 2017



LWS Plus

former



#### 100% entity

General contractor services

Acquisition October 2020

## Key driver H1-2021

- Benefitting from the roll-out of services to a growing portfolio
- H1 disproportionally benefits from lower cost effects
- Strong contribution from LWS
   Plus (consolidated in Q4 2020)
- Growth from multi-media, energy and craftsmen services as well

# We act in line with our strategy





#### Optimising the core business





# LEG.

#### Expanding the value chain

- Acquisition of Fischbach Services in 2020 to speed up empty apartment renovation
- Expansion of energy and multi media offerings

#### Growing the platform

- Focus on affordable housing asset class in Germany
- Acquisition target of c.7,000 units in 2021
- Expansion of the footprint 9% of units now outside NRW

#### **ESG** framework

- ESG-KPIs included in management compensation
- Sustainalytics among top 1% of global coverage / EPRA Gold
- Covid-19 relief for tenants & Corona bonus for employees
- Issuance of sustainable bond

## Refinancing of subsidised loans lifting value



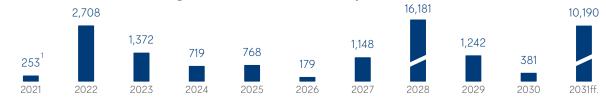
#### Rent potential subsidised units

- Until 2028, around 23,000 units will come off rent restriction
- Units show significant upside to market rents
- The economic upside can theoretically be realised the year after restrictions expire, subject to general legal and other restrictions<sup>5</sup>

## Around 65% of units to come off restriction until 2028

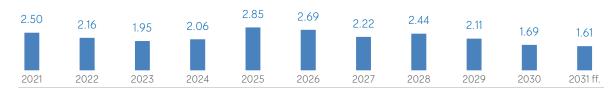


#### Number of units coming off restriction and rent upside



#### Spread to market rent

€/m<sup>2</sup>/month



	≤ 5 years <sup>3</sup>	6 – 10 years <sup>3</sup>	> 10 years <sup>3</sup>
In-place rent	€4.73	€5.09	€4.91
Market rent <sup>2</sup>	€6.93	€7.48	€6.51
Upside potential <sup>4</sup>	47%	47%	33%
Upside potential p.a. <sup>4</sup>	€10.7m	€36.9m	€13.3m

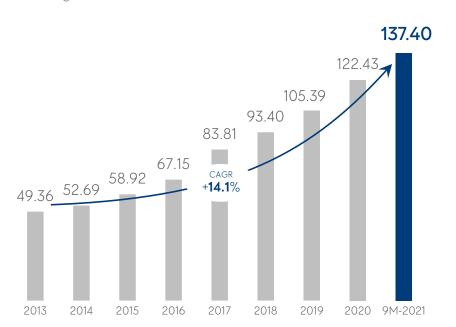
1 In 9M already 1,018 units released. 2 Employed by CBRE as indicator of an average rent value that could theoretically be achieved, not implying that an adjustment of the in-place rent to the market rent is feasible, as stringent legal and contractual restrictions regarding rent increases exist. 3 ≤ years = 2021-2025; 6-10 years = 2026-2030; >10 years = 2031ff. 4 Rent upside is defined as the difference between LEG in-place rent and market. 5 For example rent increases cap of 15% or 20% for three years.

## Attractive growth and returns for shareholders



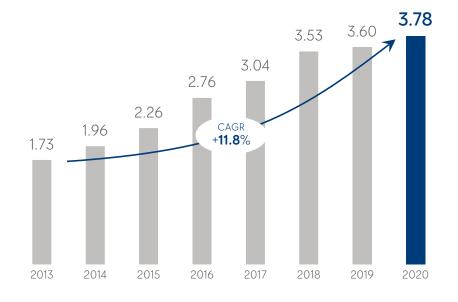
## NAV/NTA per share<sup>1</sup>

€, excl. goodwill



## Dividend per share

€

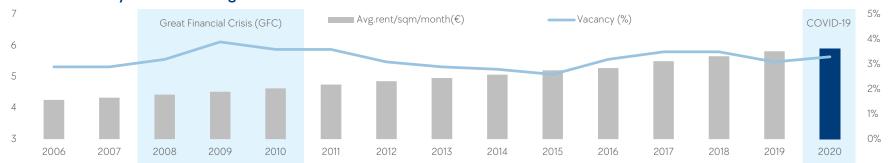


1 Until 2019 EPRA NAV adjusted, from 2020 onwards EPRA NTA

## ... and a resilient business model with a strong track record



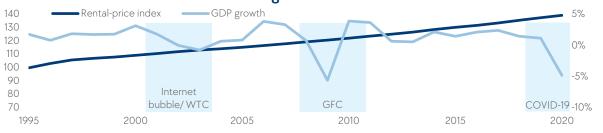
## LEG not materially affected during the GFC and COVID-19



## LEG well positioned

- Non-cyclical business model
- LEG's attractive rent level of €6.11/sqm is key to provide affordable living to our tenants
- C. 24% of units subsidised
- German social system provides several strong layers of social security

## Resilience of German residential during the last economic crises



## Pure play with unique risk/return profile ...





#### Additional layers of complexity

		-			
	German residential	International residential	Other real estate classes	Development	Berlin exposure
LEG					
Peer 1		•		•	
Peer 2	•				•
Peer 3	•				•
Peer 4	•			•	•
Peer 5	•				

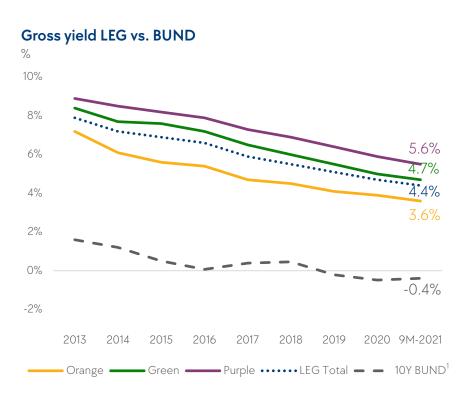


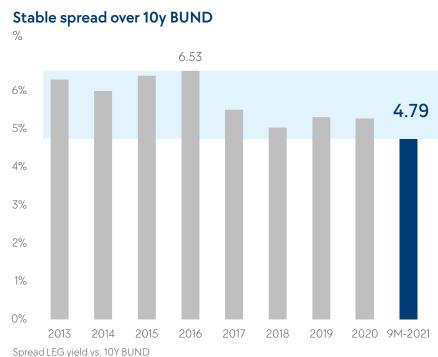
Source: Company information as reported as of FY20, incl. hybrid debt. Peers comprise ADO/Adler, Deutsche Wohnen, Grand City Properties, TAG, Vonovia.

## ... offering attractive yields in a low/no yield environment



Stable spread over 10 year BUND

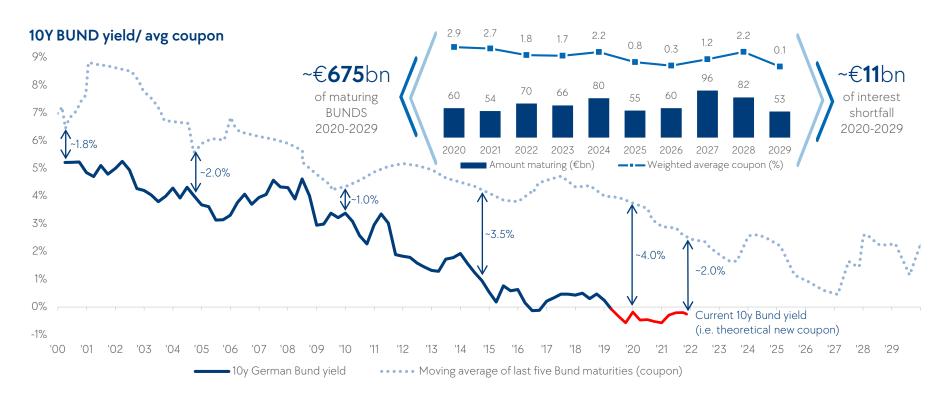




## Hunt for yield to continue

LEG

as BUNDS only offer negative yields and interest income will diminish



## Guidance



FFO I guidance for FY-2021 confirmed at upper end of range

Financial targets	2021	
Upper end of <b>€410</b> m – <b>420</b> m	FFO I	
c. <b>3.0</b> %	l-f-l rent growth	
c. <b>75</b> %	adj. EBITDA margin	
c. <b>40 – 42</b> €/sqm	Investments <sup>1</sup>	
max. <b>43</b> %	LTV	
<b>70</b> % of FFO I	Dividend	
c. <b>7,000</b> units	Acquisition ambition	

<b>420</b> m	
c. <b>3.0</b> %	
c. <b>75</b> %	
€/sqm	
ax. <b>43</b> %	
of FFO I	
<b>0</b> units	

2022	Financial targets
FFOI	<b>€450</b> m – <b>460</b> m
l-f-l rent growth	c. <b>3.0</b> %
adj. EBITDA margin	c. <b>75</b> %
Investments <sup>1</sup>	c. <b>44</b> – <b>46</b> €/sqm
LTV	max. <b>43</b> %
Dividend	<b>70</b> % of FFO I
Acquisition ambition	c. <b>7,000</b> units <sup>3</sup>

ESG targets linked to compensation scheme				
Environment	2021 – 2024 Reduction of CO <sub>2</sub> emissions by <b>10</b> % in 4 years <sup>2</sup>			
	2021 Energetic refurbishment of <b>3</b> % of units <sup>2</sup>			
Social	2021 – 2024 Maintain high employee satisfaction level (66% Trust Index)			
	2021 Reduction of iteration calls from tenants by <b>15</b> %			
Governance	2021 Maintain Sustainalytics rating at score of <b>10.4</b>			

ESG targets linked to compensation scheme				
Environment	2022 – 2025 Reduction of CO <sub>2</sub> emissions by <b>10</b> % based on CO <sub>2</sub> e kg/sqm			
	2022 <b>4,000</b> tons CO <sub>2</sub> reduction from modernization projects			
Social	2022 – 2025 Improve Customer Satisfaction Index (CSI) to <b>70</b> %			
	2022 Maintain high employee satisfaction level (66% Trust Index)			
Governance	2022 Maintain Sustainalytics rating within the negligible risk range (<10)			



2 ESG Agenda **2024** – A Joint Journey

## ESG Agenda 2025 – A joint journey

## Key takeaways





- We are committed to climate targets
  - 10% CO<sub>2</sub> reduction by 2025 and 4,000 tons CO<sub>2</sub> reduction from modernisation projects in 2022
  - Committed to Climate Act 2030 and to climate neutrality by 2045
- We intend to invest up to €500m into energetic modernisation until 2024
- **Key driver** for our energetic transition **until 2045** are:
  - Tenants engagement needed to contribute up to 5% to the overall improvement
  - Energy transition to shift towards green district heating and green electricity, driving 65% 70% of the overall improvement
  - **Refurbishments** to achieve >30% of energy reduction, contributing 25% 30% to the overall improvement

S

- Affordable living segment and responsibility for our client base remains core to our DNA
- We aim to reduce tenants' iteration calls by 15% in 2021, from 2022 onwards to be replaced by a customer satisfaction index (CSI) with a target level of 70% by 2025
- Further building on the strong partnership with local communities, leading to a preferred partner status
- Our colleagues make the difference, and we want to remain a highly attractive employer with a Trust Index of at least 66% in 2022



- In 2022 we aim to maintain our current Sustainalytics rating of 7.8 within the negligible risk range (<10)
- Our target is to have one-third of our fully independent supervisory board to be represented by women after the AGM 2022
- Compliance management system certified by the Institute for Corporate Governance in the German Real Estate Industry

## Our ESG mission statement























## Carbon Balance Sheet 2020

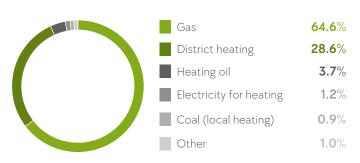
36.7kg CO<sub>2</sub>e/m<sup>2</sup> as the starting point for our transformational journey



#### Opening carbon balance sheet

- Bottom-up approach
- BAFA-factors in line with GHG-protocol
- Scope 1 and scope 2
- 36,7kg CO<sub>2</sub>e/m<sup>2</sup> based on heating energy
- 311k t CO<sub>2</sub> in total
- C. 2/3 coming from gas

#### Heat energy by source





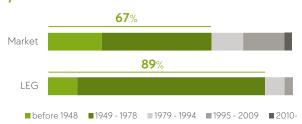
- Based on actual consumption 2019 (81% actuals, 19% certificates)
- Extrapolated for 2020
- Limited assurance by PWC
- 100% of portfolio covered

## **Reflecting our roots**

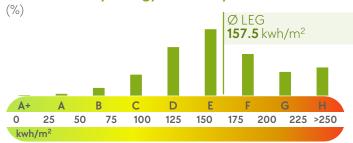
Energy efficiency of our portfolio of 157.5 kWh/m<sup>2</sup> is a function of corporate DNA & history:

 Providing affordable housing in post-war Germany

# LEG portfolio by construction years vs. LEG market



### Distribution by energy efficiency classes LEG



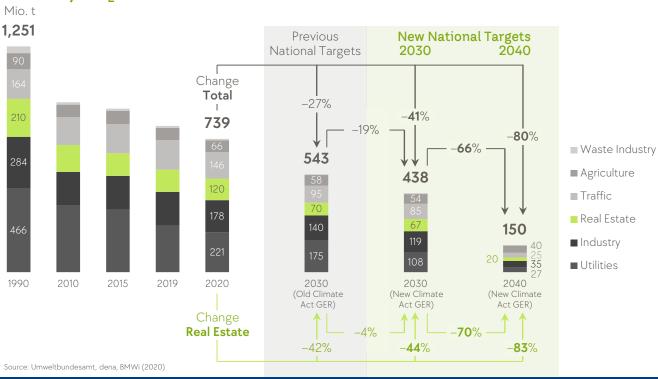


## German reduction path by sectors



Further enforcement of Germany's targets and climate neutrality targeted by 2045

## Germany CO<sub>2</sub> emission in sector context

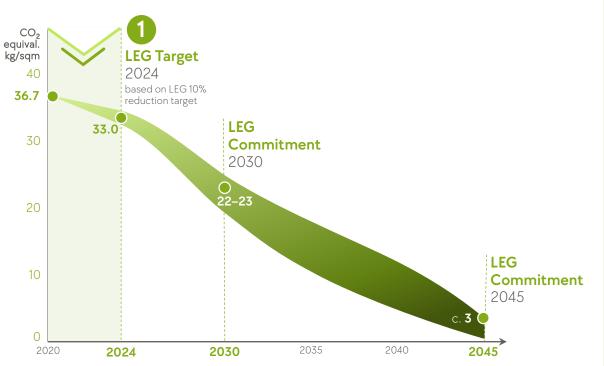


- Real estate sector represents
   16% of Germany's emissions
   (2020)
- New climate change act enforces carbon reduction to 65% when compared to 1990 (vs. previously 55%) by 2030 and climate neutrality by 2045
- Significant reduction for real estate sector required:
  - **44**% by 2030 vs. 2020
  - **83**% by 2040 vs. 2020
- Uniform and consistent EU ETS (European Trading System) required to allow for uniform prices and standards across the EU and to allow for a holistic carbon reduction framework

## Our transformational corridor until 2045

LEG is fully committed to the new German Climate Change Act





- LEG fully committed to new German Climate Change Act to achieve climate neutrality by 2045
- LEG targets a CO<sub>2</sub> reduction of **10**% by 2024<sup>1</sup>
- Regular internal and external GHG audits as well as verification of GHG target retention
- **3**% of units to be refurbished in 2021<sup>1</sup>
- Key driver will be the general transition of Germany towards green energy
- Refurbishments will require a more standardised and industrialised process and innovation around materials
- Tenants will also need to contribute to the transformation on the back of technology and digitisation
- The journey will therefore be rather within a corridor than along a straight path

## Transition roadmap towards climate neutrality



Energy transition and energetic refurbishment are the main drivers to reach the targets



#### Tenant engagement

- Digitisation of heating system via smart metering
- Education and incentivisation of tenants
- Contribution of up to **5**%

#### **Energy transition**

- Shift from fossil energy mix to green district heating
- Shift towards green electricity along Germany's transition path
- Contribution of 65% 70%

#### Refurbishment





- At least 30% efficiency improvement
- Insulation of the building shell, incl. windows and doors
- Contribution of **25**% **30**%

## Energy transition – LEG with a good starting point



Key driver will be the shift towards green electricity and green district heating

## Heat energy by source LEG / Germany





25.6%

0.6%

n.a.

1.2%

0.9%

1.0%

# Target heat energy mix LEG 2045





- Gradual shift from fossil energy towards green mix
- Increase in electricity along the planned transformation of the German energy mix towards green energy assumed
- Increase in green district heating from already high levels, benefitting from location of assets in bigger cities
- Assuming a remaining gas share of 10% as a conservative assumption. A complete shift towards green energy would reduce footprint to full climate neutrality
- CO<sub>2</sub> reduction from energy transition by
   65% 70%

1 Source: BMWi 2020

Other

District heating

Electricity for heating

Coal (local heating)

Renewable

Heating oil

## **Energy-efficient refurbishment**

Shift towards a more holistic approach



Insulation of the building shell, i.e. facade, roof

Exchange of

old windows

energetically efficient

windows and

doors

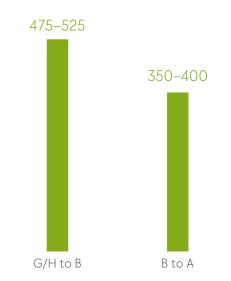
and doors



Modernisation of heating systems

## Estimated refurbishment costs

€/sqm



- **10**% CO<sub>2</sub> reduction by 2024
- Targeting 3% of units to be refurbished in 2021
- Shift towards a more holistic. approach with lower share of individual measures and higher share of full comprehensive refurbishment measures
- At least 30% of efficiency improvement
- Latest Federal Court of Justice ruling constrains rent increase potential, whereas new BEG<sup>1</sup> is more generous with regards to KfW grants
- CO<sub>2</sub> reduction from refurbishment of 25% - 30%

1 Bundesförderung für effiziente Gebäude (BEG)/ Federal support for efficient buildings

## LEG's biomass plant



Providing us with an competitive advantage – not reflected due to current framework

# **2020 LEG starting point for its portfolio: 36.7**kg CO<sub>2</sub>e/sqm

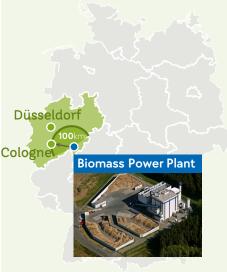
- LEG bottom-up approach based on actual consumption
- Not reflecting the bio mass plant
- Scope 1 and scope 2
- 311kt CO₂ in total
- 157.5 kWh/sqm

## Potential offset from biomass plant



Potential 18% off-set from own biomass plant

#### **LEG Biomass Power Plant**



- Started 2005
- Own carbon neutral power plant, c. 100km from LFG hubs
- Green energy from waste wood
- Recognised as carbon neutral energy
- Production of district heat and electricity for local commercial area
- Due to distance to LEG buildings, energy not provided to own buildings
- Annual production of 105,000 MWh of electricity (represents annual production of onshore wind farm with 20 large wind turbines)
- Not reflected in our 36.7kgCO<sub>2</sub> e/sqm footprint

This represents savings of 57.5kt CO<sub>2</sub> and potentially carbon neutral electricity for 45,000 LEG units, i.e. around 1/3 of our portfolio

## Affordable living is at the core of our corporate DNA

LEG

Attractive rents overall - especially for tenants in our rent-restricted units

# Providing an affordable home

- Social responsibility for our 400,000 customers
- Providing a home at affordable prices
- 145,000 units at €6.0²/sqm
- On average rent of c. €380 per month per unit
- Rent increases for rentrestricted units only every 3 years by inflation factor

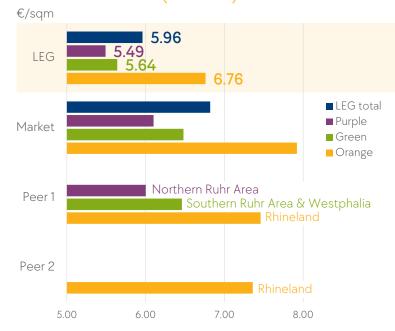
# 24% of our units are rent-restricted



# Preconditions for tenants of rent-restricted units

- Rent-restricted rents c. 20% below freefinanced rents
- Entitlement from local municipal office
- Personal income <25k€ p.a. for family with 2 children (North-Rhine Westphalia)

# Attractive rent levels in market context (YE 2020)<sup>1</sup>

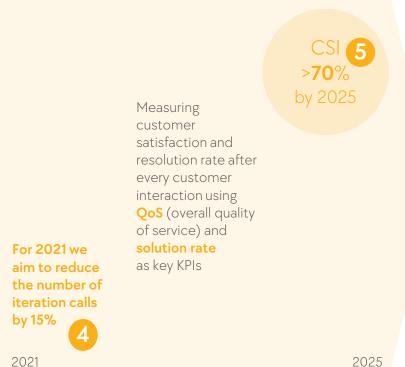


## Further improving our customer focus





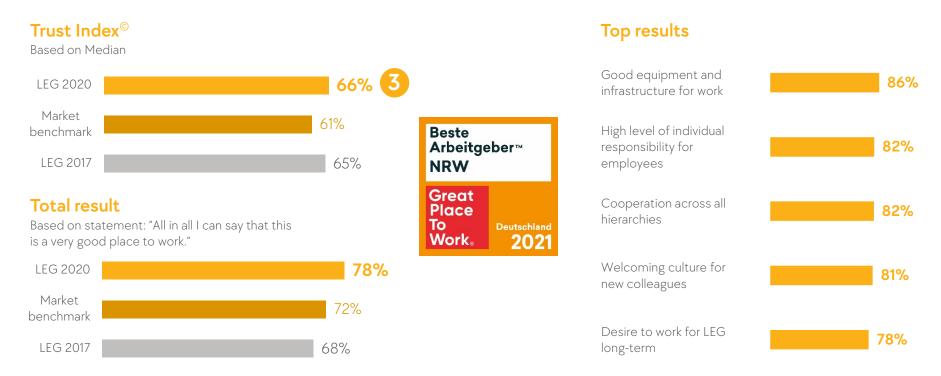




## Trust Index 66% – Among the best employers in NRW<sup>1</sup>

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Target is to keep our strong employee recognition



1 North Rhine-Westphalia. NRW represents c.21% of the German GDP in 2020. Within Europe, NRW would rank as the 9th biggest economy if it were an independent state

## Strong partner to local communities

LEG

Acquisition of a 6% stake in GEWAG municipal housing company in Remscheid





#### **Profile**

- Locations: Remscheid (86%)
- **1,036** buildings
- 6,208 units
- Total sqm 430k
- Average rent/sqm €5.29
- Acquisition price €6m
- Implied acquisition price per sqm c. €600
- LEG with 1,088 units in Remscheid

## Shareholder



City of Remscheid

LEG

Other

Public utility company Remscheid

6.2% 9.5%

50.3%

34.0%

## Strong partner to the city of Remscheid





- DEIN ZUHAUSE HILFT In 2020, foundation of a district meeting location together with the city of Remscheid and local charities. including LEG's "Dein Zuhause hilft"foundation
- Targeting offerings for entire age range, i.e. kids, families to elderly tenants
- Offerings range from language classes, cooking classes, parents' cafe, presentations on various topics, etc.



## Among the best in class

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Sustainalytics' ESG Rating recently improved to top category "negligible"

ESG		2017	2018	2019	2020	2021	
MSCI	ESG Rating	AA	AA	AA	AA	AA	No. 41 out of
SUSTAINALYTICS a Morningstar company	ESG Rating			20.1	10.4	7.8	14,620 in global coverage No. 8 out of 1,043
EPRA  EUROPEAN PUBLIC REAL ESTATE ASSOCIATION	sBPR Award		SBPR BRONZE	SBPR SILVER	SBPR GOLD	EPRA SBPR GOLD	in global real estate sector
G R E S B	ESG Rating			52	52	No participation in 2021	
DAX	ESG Index				DAX® 50 ESG	DAX® 50 ESG	
MSCI	ESG Indices			MS	SCI EAFE Choice ES CI World Custom E	SG Climate Series	

MSCI OFI Revenue Weighted Global ESG Index



Financial **Performance** 

## On track for a record result

FFO I pointing towards upper end of €410m – 420m range





- FFO I +12.6% to €334.2m
- Adj. EBITDA-Margin 78.6% (+110bps)
- LTV 38.0%
  - Debt @ 7.4y for 1.23%
- NTA ps € 137.40 (+12.2% vs. FY 2020)



- Net cold rent +9.7%
- I-f-I rental growth **+3.3%**
- I-f-I vacancy **2.6%** (-50bps)



- Upgrade I: New Sustainalytics rating of 7.8 (10.4), comfortably within negligible risk category
- Upgrade II: New built units target of 1,000 units by **2026** (prev. 500 units by 2023)
- Upgrade III: New and more ambitious ESG STI/LTI targets for 2022/ 2025



## Keeping the momentum

## C. 7,000 units added in 2021

We delivered on our target of c. 7,000 units and aim for another c. 7,000 units in 2022

Attractive portfolio

Valuation uplift for H2 expected to be 4–5%

## Guidance 2021 confirmed

FFO I towards upper end of €410m – €420m range

More growth to come

Guidance 2022: FFO I €450m - €460m

## 9M-2021 – Financial Summary



o u li				+/-
Operating results		9M-2021	9M-2020	%/bps
Net cold rent	€m	509.7	464.5	+9.7%
Net rental income	€m	407.3	365.7	+11.4%
EBITDA adjusted	€m	400.6	360.2	+11.2%
FFO I	€m	334.2	296.7	+12.6%
FFO I per share	€	4.62	4.25	+8.7%
FFO II	€m	332.0	295.5	+12.4%
EBITDA margin (adj.)	%	78.6	77.5	+110bps
FFO I margin	%	65.6	63.9	+170bps
B C . II				+/-
Portfolio		30.09.2021	30.09.2020	%/bps
Residential units	number	145,656	138,601	+5.1%

€/m<sup>2</sup>

€/m<sup>2</sup>

€/m²

6.11

22.13

7.50

2.6

5.91

22.30

6.72

3.1

+3.3%

-0.8%

+11.7%

-50bps

+/-

				. /
Balance sheet	30.09.2021	31.12.2020	+/- %/bps	
Investment properties	€m	16,179.8	14,582.7	+11.0%
Cash and cash equivalents	€m	515.1	335.4	+53.6%
Equity	€m	8,366.4	7,389.9	+13.2%
Total financing liabilities	€m	6.748,1	5,869.0	+15.0%
Current financing liabilities	€m	108.6	491.3	-77.9%
Net debt	€m	6,207.5	5,502.8	+12.8%
LTV	%	38.0	37.6	+40bps
Equity ratio	%	48.1	48.4	-30bps
EPRA NTA, diluted	€m	10,484.8	9,247.6	+13.4%
EPRA NTA per share, diluted	€	137.40	122.43	+12.2%

1 Excl. new construction activities, backlog measures and own work capitalised

In-place rent (I-f-I)

Maintenance (adj.)<sup>1</sup>

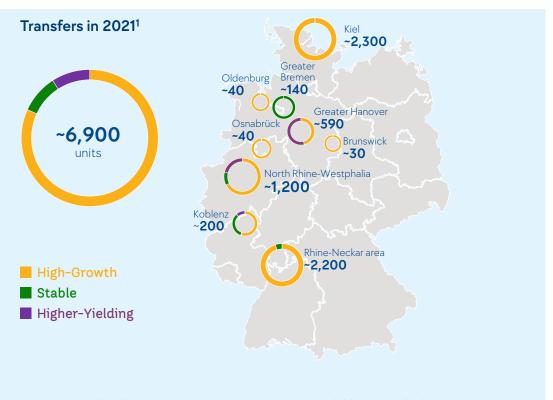
EPRA vacancy rate (I-f-I)

Capex (adj.)<sup>1</sup>

# Delivered on our growth ambition with c.6,900 units acquired



In line with our criteria – focus on affordable housing – in our target markets



### Financial summary of acquisitions

- As of today c. 6,900 units to be transferred in 2021
- >80% high growth markets, >80% outside NRW
- Purchase price c. **€900m**
- Net cold rent multiple of c. 26x based on in-place rent and in-line with own valuation
- Annualised contribution of FFO L of c. €20m
- C. 5,500 to be transferred in Q4 2021, with vast majority as of 31st December 2021

### **Background & Rationale**

- 2 bigger deals represent 2/3 of the acquisitions
- Focus on affordable housing
- Focus on Rhine-Neckar area with 2,200 units and Kiel with 2,300 units
- Up-side potential from modernisations
- Leveraging of platform along established hubs

# Margins at strong levels in 9M-2021

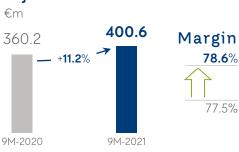
Benefiting from growth as well as value-added services



#### Net cold rent



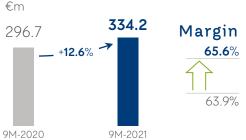
### Adj. EBITDA



#### Recurring Net rental and lease income



#### FFO I



### Recurring net rental and lease income

 Strong contributions from a growing platform, rent increases as well as the services business

### Adj. EBITDA

- Confirmation of margin guidance (c. 75%)
- Q4 margin always the lowest in a FY (Q4-2020: 65.5%)

### FFO I ps

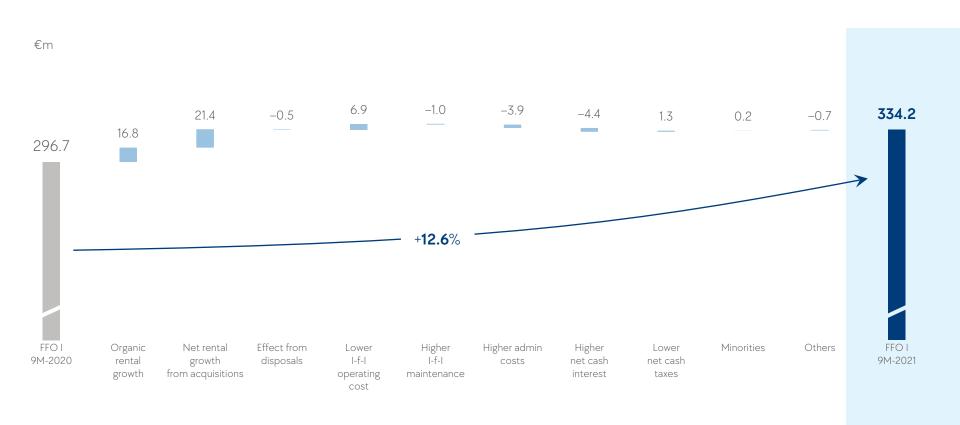
9M-2020 €4.259M-2021 €4.62



# FFO Bridge 9M-2021

LEG

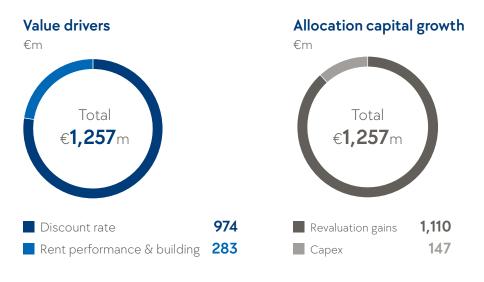
Strong contribution from acquisitions and rent growth

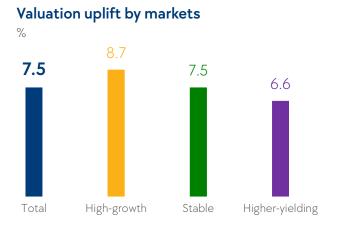


# Portfolio valuation H1-2021 – Breakdown revaluation gains

LEG

Valuation uplift driven by letting performance and yield compression

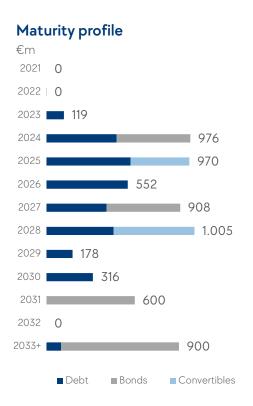




- +7.5%, including capex +8.5%
- Significant valuation uplift in all of our markets
- Adjustment of discount rate from 4.5% end of FY-2020 to 4.2% (cap rate from 5.7% to 5.5%)
- Expectation of 4% to 5% uplift in H2

# Strong financial profile



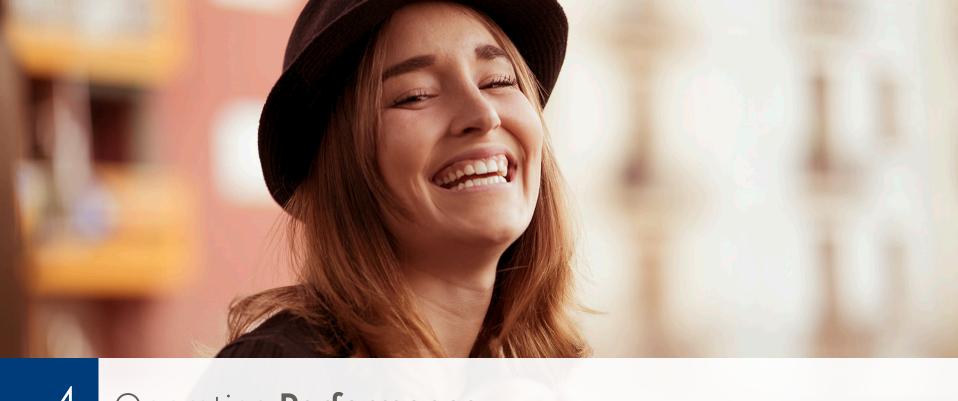




### Highlights 9M-2021

1.35

- Placement of €500m bond with coupon of 0.875% and 12 years maturity in Q1
- Placement of €600m sustainability bond with coupon of **0.75%** and 10 years maturity in Q2
- Average interest costs down by 12 bps vs. 9M-2020 and down by **10 bps** vs. Q4-2020
- No maturities until 2023; 2023 recently reduced by early redemption
- LTV remains at low level with **38.0%**, similar as Net debt/EBITDA (LTM: 12.2x).
- Interest coverage improved further y-o-y to 6.25 (6.03)

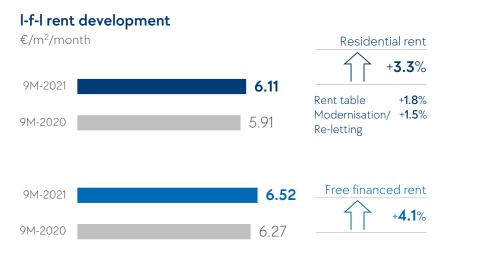


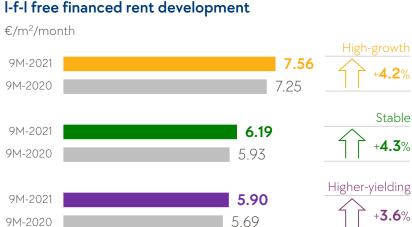
4 Operating Performance

# On track for 3.0% l-f-l rental growth target

LEG

Still catch-up effects from rent increase waiver due to Covid-19 in FY 2020



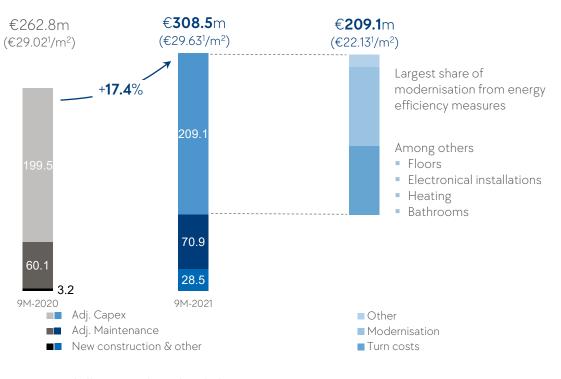


- Ongoing strong I-f-I rental growth driven by all of our three market segments; +4.1% for free financed portfolio
- Rent restricted units +0.4%: no cost rent adjustments in 2021
- Still comparatively low baseline in previous year due to temporary suspension of rent increases

# Capex und Maintenance

Ongoing focus on growth and energy efficiency



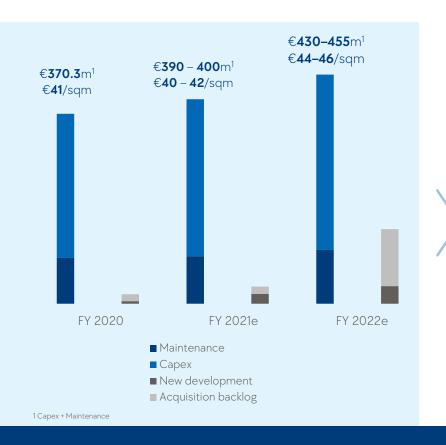


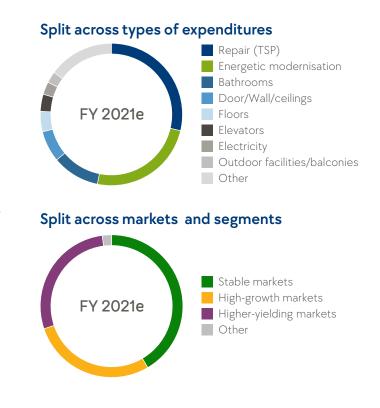
- Increase of investments with c.17% y-o-y within plan
- C.5% increase in capex driven by significant growth in value-enhancing turn-cost spending and growth in modernisations
- Energetic measures are the biggest driver for modernisation spending – on track with our ESG strategy
- Increase in maintenance costs by c.18% driven among others by portfolio growth, price increases and special refurbishment projects to also increase customer satisfaction

1 Excl. new construction activities, backlog measures and own work capitalised

# Total portfolio related expenditures Breakdown







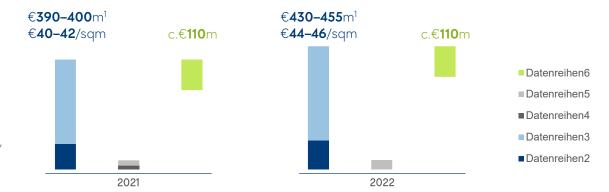
# Investments 2022 – under a new paradigm

Balancing capex yield vs. carbon yield



#### Investments

- Total investments of €44 46/sqm expected
- 2022 c.€110m for energetic measures planned in line with ESG agenda
- Shift towards holistic refurbishment approach to maximize CO<sub>2</sub> reduction
- BEG-framework considered, subsidies of €1.5m expected for projects finalized in 2022, €18m for those started in 2022



### Capex yield vs carbon yield

- Shift of paradigm from pure rental yield focus towards a balanced rental and carbon yield approach
- At least 30% efficiency improvement
- Reduction of c. **4,000** CO<sub>2</sub> t<sup>2</sup> for 2022
- Aiming for a capex yield of 4–5%<sup>3</sup> for rentrelevant part of investments

### Real world example non-BEG vs. BEG compliant

	Modernisation <b>without</b> BEG	Modernisation <b>with</b> BEG	
Net invest	<b>€3.81</b> m	<b>€3.97</b> m	+ <b>4</b> %
Subsidy	-	<b>€0.67</b> m	_
Yield on cost <sup>3</sup>	4.5%	<b>5.7</b> %	+ <b>1.2</b> %-pts
CO <sub>2</sub> reduction	47%	49%	<b>+2%</b> -pts ( <b>5</b> t CO <sub>2</sub> )

# Digitisation

A boost to the digitisation of our business





Digital contracts/



- Chat bots and direct service contact
- Self-admin functions for tenant
- Pilot with Amazon to offer free, keyless and contactless delivery service







Robotics solutions

- RPA Center of Excellence implemented
- >20 RPAs installed across the entire group, i.e. IT, customer service, accounting, modernisation projects, quality management etc.
- In customer service >100,000 customer requests handled so far via RPAs



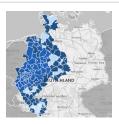


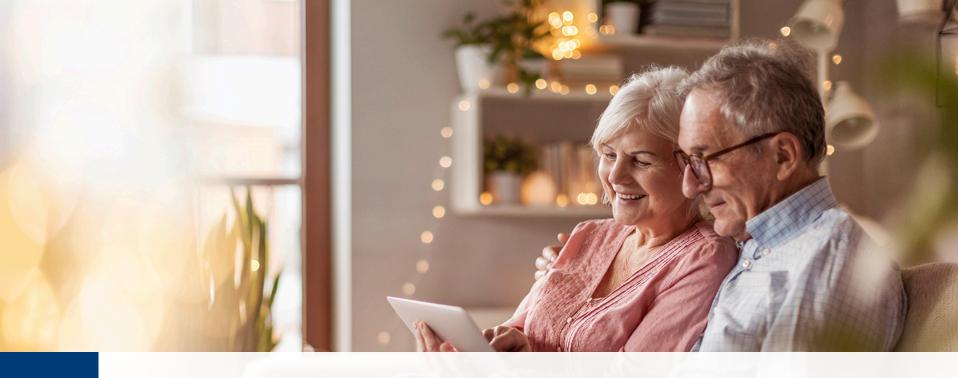


Artificial Intelligence Big Data

- Al pilot running for termination process
- Pilot for damage detection via drones
- Group-wide data platform to combine public and proprietary data for analysis of locations and support for internal functions





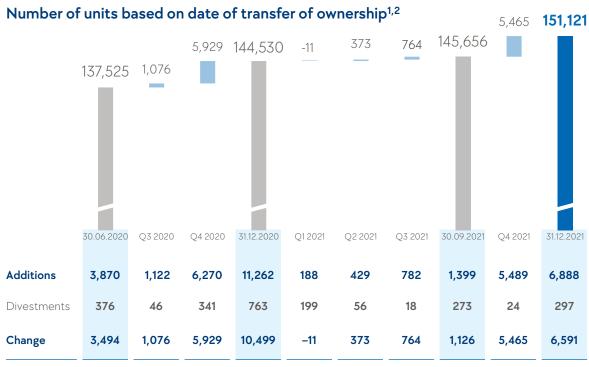


Portfolio **Overview** 

### Portfolio transactions

Exceeding 150,000 units in FY 2021





# 1 Residential units. 2 Note: The date of the transaction announcement and the transfer of ownership are usually several months apart. The number of units may therefore differ from other disclosures, depending on the data basis. 3 BW = Baden-Wurttemberg, HB = Bremen, LS = Lower Saxony, NRW = North Rhine-Westphalia, RP = Rhineland-Palatinate, SH = Schleswig-Holstein.

### **Acquisitions** (Locations/State<sup>3</sup>)

#### Q3 2020

NRW – Flensburg (SH)

#### Q4 2020

 NRW – Brunswick (LS) – Hanover (LS) – Koblenz (RP) – Rhine-Neckar (RP/BW)

#### Q1 2021

NRW – Oldenburg (LS)

#### Q2 2021

 NRW – Oldenburg (LS) – Hanover (LS) – Brunswick (LS) – Kaiserslautern, Koblenz (RP)

#### Q3 2021

 NRW – Hanover (LS) – Osnabrück (LS) – Brunswick (LS) - Bremen

#### Q4 2021

 NRW – Rhine-Neckar (RP/BW) – Bremen – Hanover (LS) – Kiel (SH)

# Portfolio valuation 9M-2021



Market segment	Residential Units	GAV Residential Assets (€m)	GAV/ m² (€)	Gross yield	In-Place Rent Multiple	GAV Commercial/ Other (€m)	Total GAV (€m)
High-Growth Markets	46,454	7,001	2,269	3.6%	27.7x	287	7,288
Stable Markets	56,662	5,314	1,473	4.7%	21.4x	159	5,472
Higher-Yielding Markets	42,540	3,056	1,177	5.5%	18.1x	88	3,144
Total Portfolio	145,656	15,371	1,655	4.4%	22.9x	534	15,905

# Valuation framework



	LEG	CBRE (Appraiser since IPO in 2013)
Frequency Valuation Date	Semi-annually 30 June - (cut off for data 31 March) 31 December - (cut off for data 30 September)	Same as LEG
Scope	Complete portfolio incl. commercial units, parking spaces, <b>including</b> land	Complete portfolio incl. commercial units, parking spaces, <b>excluding</b> land
Valuation Level	Address-specific (building entrance level)	Economic units (homogeneous cluster of adjacent buildings with similar construction date and condition) provided by LEG
Technical Assessment	Physical review of <b>20</b> % of the portfolio as part of technical reviews, data updates in EPIQR (data base for technical condition of buildings)	Every economic unit has been inspected at least once Rolling annual inspections, especially of new acquisitions and modernised properties Additional information on change of condition provided by LEG
Model	10 year DCF model, terminal value in year 11, <b>finite</b> Assumption that buildings have a finite life (max. 80 years), decrease in value over a building's life Residual value of land at the end of building's life Cap rate¹ increased to reflect the decrease of a building's value over its lifetime	10 year DCF model, terminal value in year 11, <b>infinite</b> No separate valuation of plot size/ value of land Exit cap rate based on market evidence
Calculation of Discount-/Cap-Rate	Determination based on data from expert committees (publicly appointed surveyor boards) plus property specific premiums and discounts	Consistent DCF model for all 402 cities/districts and all clients plus property specific premiums and discounts. Results cross-checked with market data (local land valuation boards, asking prices, own transaction data base)
Inclusion of legislation (e.g. rental brake)	Yes, via cash-flow	Yes, via cash-flow
Relevance for Audit of Financial Statements	<b>Yes</b> , model and results audited by the Auditor	No, second opinion for validation only

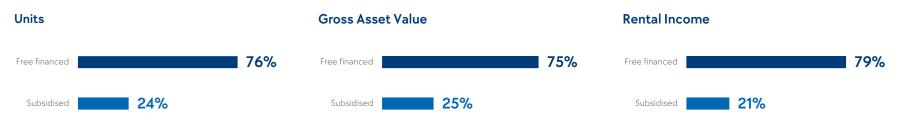
# Well-balanced portfolio with significant growth potential



### By Market



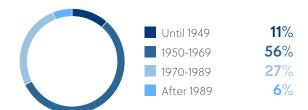
#### Restricted vs. unrestricted



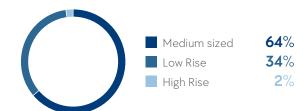
# Portfolio structure



#### **Construction Years**



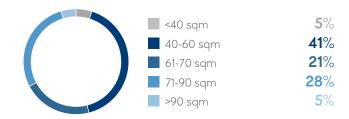
### **Building Types**<sup>1</sup>



#### Free Financed / Rent Restricted Units



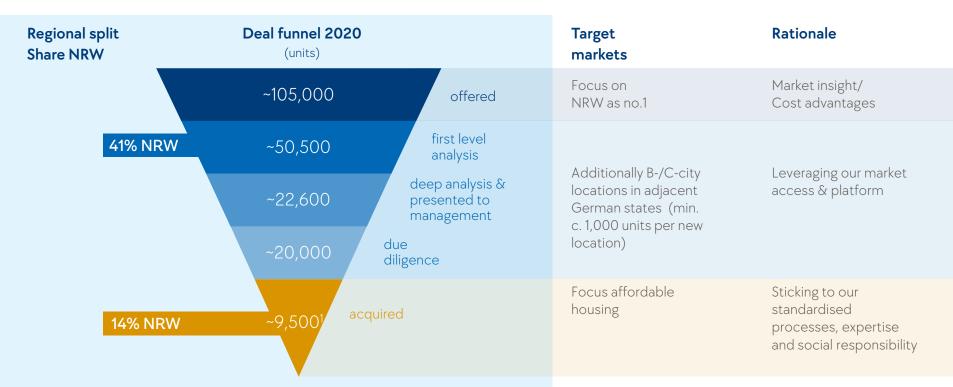
### **Apartment Size<sup>2</sup>**



## Deal funnel 2020



Growth focused on affordable living in NRW and adjacent states



1 The c. 9,500 units refer to the number of units which have been signed in calendar year 2020. Transfer of ownership typically take place at a later point in time. The number of units may therefore differ from other disclosures, depending on the data basis. In 2020 11.262 units had been transferred also driven by signings from 2019.

# Threefold approach to new builds



### 1,000 units from 2026 through

- Redensification on own land
- Acquisition of turnkey projects from external developers
- Serial and modular built on purchased land with Goldbeck

500 units p.a. from 2023 onwards

> 500 units p.a. from 2026 onwards

### Turnkey project in Bremen<sup>1</sup>



- 139 residential and 5 commercial units + 153 parking spaces
- €. 51 m investment

### Turnkey project in Düsseldorf<sup>2</sup>



- 170 residential (o/w 68 subsidized) and 6 commercial units + kindergarten
- € 70 m investment

### Redensification in Cologne<sup>3</sup>



- 51 residential units on free land within a LEG district
- € 16 m investment

# Continued shortage of affordable housing

Replacement costs significantly exceed LEG asset values



### Residential replacement costs of the LEG portfolio

- Minimum replacement cost for new-built product at c. €3,200 per sqm<sup>2</sup>
- The portfolio of affordable living product is de facto irreplaceable at comparable cost base
- At c. €3,200 minimum replacement cost for a comparable new product, the company's inplace yield of 4.4% would imply a rent/sqm requirement of c. €11/sqm¹, which is not feasible to achieve in the affordable living segment
- LEG's portfolio is conservatively valued at €1,655/sqm,
- LEG's valuation level is well below Germany-wide replacement cost for new stock, offering attractive yield



# Market clustering based on LEG's methodology



# Key indicator





Vacancy level<sup>2</sup>



Socio demographic ranking<sup>3</sup>



Future attractiveness<sup>4</sup>

### Scoring based on local districts<sup>5</sup>

Relative comparison of rental levels

Relative comparison of vacancy levels

c. 30 indicators like demographics, labour market, wealth etc.

>20 indicators from demographics, economy, education, family friendliness

### **LEG Scoring**

High-growth markets



Stable markets

Higher-yielding markets



Source: Company information
Notes: 1 Empirica. 2 CBRE. 3 Prognos Institut. 4 Berlin Institut. 5 Based on 401 local districts in Germany.

# North-Rhine Westphalia (NRW)

# LEG

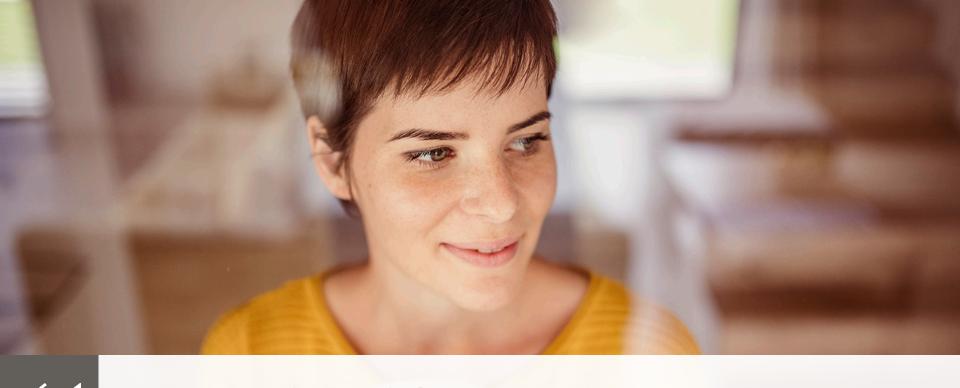
### Demographics and social aspects

- Key metropolitan area in Germany, and one of the largest areas in Europe (17.9m inhabitants in 2020, which corresponds to 22% of Germany's population¹)
- Highest population density<sup>2/3</sup> key advantage for efficient property management
- Low home ownership of approx. 44%<sup>4</sup> in NRW in 2018 (47%<sup>4</sup> in Germany) provides for consistent demand. Germany has the second lowest home ownership ratio of all OECD-member countries
- High demand for affordable living product Approx. 40% of households with income of less than €2,000<sup>4</sup> per month in 2019



#### **Economics**

- Germany's economic powerhouse generating approx. 21% of German GDP
- NRW's GDP is larger than the GDP of Sweden, Poland or Belgium
- About one third of the largest companies in Germany are based in NRW
- Most start-up foundations in Germany
- Centrally located in Europe, excellent infrastructure and a key transport hub (with multiple airports, dense railway system, motorway network and waterways)
- Robust labour market with decreasing rate of unemployment (-40% since 2006)



# 6.1 Appendix Financials

## FFO calculation



Net cold rent         509.7         464.5           Profit from operating expenses         -0.5         -1.2           Maintenance (externally-procured services)         -43.6         -37.4           Staff costs         -61.5         -53.7           Allowances on rent receivables         -5.8         -5.6           Other         17.2         6.5           Non-recurring project costs (rental and lease)         4.5         3.2           Recurring net rental and lease income         420.0         376.3           Recurring net income from other services         7.1         6.6           Staff costs         -20.1         -16.0           Non-staff operating costs         -13.8         -13.8           Non-recurring project costs (admin.)         7.4         6.9           Recurring administrative expenses         -26.5         -22.7           Other income and expenses         0.0         0.0           Adjusted EBITDA         400.6         360.2           Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         <	€m	9M-2021	9M-2020
Maintenance (externally-procured services)       -43.6       -57.4         Staff costs       -61.5       -53.7         Allowances on rent receivables       -5.8       -5.6         Other       17.2       6.5         Non-recurring project costs (rental and lease)       4.5       3.2         Recurring net rental and lease income       420.0       376.3         Recurring net income from other services       7.1       6.6         Staff costs       -20.1       -16.0         Non-staff operating costs       -20.1       -16.0         Non-recurring project costs (admin.)       7.4       6.9         Recurring administrative expenses       -26.5       -22.7         Other income and expenses       0.0       0.0         Adjusted EBITDA       400.6       360.2         Cash increst expenses and income       -64.1       -59.7         Cash increst expenses and income       -64.1       -59.7         FFO I (including non-controlling interests)       335.8       298.5         FFO I (excluding non-controlling interests)       334.2       296.7         FFO II (including disposal of investment property)       332.0       -29.5         Capex       -230.0       -202.7	Net cold rent	509.7	464.5
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Non-recurring project costs (rental and lease)         4.5         3.2           Recurring net rental and lease income         420.0         376.3           Recurring net income from other services         7.1         6.6           Staff costs         -20.1         -16.0           Non-staff operating costs         -13.8         -13.6           Non-recurring project costs (admin.)         7.4         6.9           Recurring administrative expenses         -26.5         -22.7           Other income and expenses         0.0         0.0           Adjusted EBITDA         400.6         360.2           Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Allowances on rent receivables	-5.8	-5.6
Recurring net rental and lease income         420.0         376.3           Recurring net income from other services         7.1         6.6           Staff costs         -20.1         -16.0           Non-staff operating costs         -13.8         -13.6           Non-recurring project costs (admin.)         7.4         6.9           Recurring administrative expenses         -26.5         -22.7           Other income and expenses         0.0         0.0           Adjusted EBITDA         400.6         360.2           Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO1 (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO1 (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Other	17.2	6.5
Recurring net income from other services         7.1         6.6           Staff costs         -20.1         -16.0           Non-staff operating costs         -13.8         -13.6           Non-recurring project costs (admin.)         7.4         6.9           Recurring administrative expenses         -26.5         -22.7           Other income and expenses         0.0         0.0           Adjusted EBITDA         400.6         360.2           Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Non-recurring project costs (rental and lease)	4.5	3.2
Staff costs       -20.1       -16.0         Non-staff operating costs       -13.8       -13.6         Non-recurring project costs (admin.)       7.4       6.9         Recurring administrative expenses       -26.5       -22.7         Other income and expenses       0.0       0.0         Adjusted EBITDA       400.6       360.2         Cash interest expenses and income       -64.1       -59.7         Cash income taxes from rental and lease       -0.7       -2.0         FFO I (including non-controlling interests)       335.8       298.5         Non-controlling interests       -1.6       -1.8         FFO I (excluding non-controlling interests)       334.2       296.7         FFO II (including disposal of investment property)       332.0       295.5         Capex       -230.0       -202.7	Recurring net rental and lease income	420.0	376.3
Non-staff operating costs       -13.8       -13.6         Non-recurring project costs (admin.)       7.4       6.9         Recurring administrative expenses       -26.5       -22.7         Other income and expenses       0.0       0.0         Adjusted EBITDA       400.6       360.2         Cash interest expenses and income       -64.1       -59.7         Cash income taxes from rental and lease       -0.7       -2.0         FFO I (including non-controlling interests)       335.8       298.5         Non-controlling interests       -1.6       -1.8         FFO I (excluding non-controlling interests)       334.2       296.7         FFO II (including disposal of investment property)       332.0       295.5         Capex       -230.0       -202.7	Recurring net income from other services	7.1	6.6
Non-recurring project costs (admin.)         7.4         6.9           Recurring administrative expenses         -26.5         -22.7           Other income and expenses         0.0         0.0           Adjusted EBITDA         400.6         360.2           Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Staff costs	-20.1	-16.0
Recurring administrative expenses         -26.5         -22.7           Other income and expenses         0.0         0.0           Adjusted EBITDA         400.6         360.2           Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Non-staff operating costs	-13.8	-13.6
Other income and expenses         0.0         0.0           Adjusted EBITDA         400.6         360.2           Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Non-recurring project costs (admin.)	7.4	6.9
Adjusted EBITDA       400.6       360.2         Cash interest expenses and income       -64.1       -59.7         Cash income taxes from rental and lease       -0.7       -2.0         FFO I (including non-controlling interests)       335.8       298.5         Non-controlling interests       -1.6       -1.8         FFO I (excluding non-controlling interests)       334.2       296.7         FFO II (including disposal of investment property)       332.0       295.5         Capex       -230.0       -202.7	Recurring administrative expenses	-26.5	-22.7
Cash interest expenses and income         -64.1         -59.7           Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Other income and expenses	0.0	0.0
Cash income taxes from rental and lease         -0.7         -2.0           FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Adjusted EBITDA	400.6	360.2
FFO I (including non-controlling interests)         335.8         298.5           Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Cash interest expenses and income	-64.1	-59.7
Non-controlling interests         -1.6         -1.8           FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Cash income taxes from rental and lease	-0.7	-2.0
FFO I (excluding non-controlling interests)         334.2         296.7           FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	FFO I (including non-controlling interests)	335.8	298.5
FFO II (including disposal of investment property)         332.0         295.5           Capex         -230.0         -202.7	Non-controlling interests	-1.6	-1.8
Capex -230.0 -202.7	FFO I (excluding non-controlling interests)	334.2	296.7
	FFO II (including disposal of investment property)	332.0	295.5
Capex-adjusted FFO I (AFFO) 104.2 94.0	Capex	-230.0	-202.7
	Capex-adjusted FFO I (AFFO)	104.2	94.0

#### Net cold rent

• +€45.2m or +9.7% driven by portfolio growth (c. 2/3) and organic growth (c. 1/3)

#### Maintenance

 Higher total investments at nearly unchanged capitalisation ratio

#### Staff costs

 Growth in staff costs mainly due to additional FTE's (+150), e.g. in newly acquired LWS Plus and TSP

#### Other

 Increase driven by income from value-added services and capitalisation of own work

#### Recurring administrative expenses

 Partially driven by higher headcount for IT and internal reallocation of resources

#### Cash interest expenses

 Decline in average interest costs from 1.35% to 1.23% but increase in financial debt

### Income statement



€m	9M-2021	9M-2020
Net rental and lease income	407.3	365.7
Net income from the disposal of investment property	-0.7	-0.8
Net income from the valuation of investment property	1,119.8	593.3
Net income from the disposal of real estate inventory	-0.1	-2.3
Net income from other services	4.8	4.2
Administrative and other expenses	-36.8	-32.6
Other income	0.0	0.1
Operating earnings	1,494.3	927.6
Net finance costs	-75.7	-112.9
Earnings before income taxes	1,418.6	814.7
Income tax expenses	-278.1	-158.6
Consolidated net profit	1,140.5	656.1

#### Recurring net rental and lease income

 NRI increased by €41.6m or +11.4% due to increase in net cold rent (+9.7%)

#### Administrative and other expenses

 Increase in employees, corona bonus payments and reallocation of resources

#### Net finance costs

- Strong positive effects driven by LEG's share price performance from the fair value measurement of derivatives linked to the convertible bonds (yoy: +€49m)
- €13.3m increase in interest expenses mainly due to early redemption charges and measurement effects of financial instruments and higher debt

#### Income tax expenses

 Small increase in the effective tax rate from 18.3% to 19.4% and strong increase in EBT lead to higher deferred taxes

## Balance sheet



Other non-current assets       340.9       264.9         Non-current assets       16,520.7       14,847.6         Receivables and other assets       320.0       77.7         Cash and cash equivalents       515.1       335.4         Current assets       835.1       413.1         Assets held for sale       25.2       21.6         Total Assets       17,381.0       15,282.3         Equity       8,366.4       7,389.9         Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       108.6       491.3         Other current liabilities       372.9         Current liabilities       391.2       864.2	€m	30.09.2021	31.12.2020
Non-current assets       16,520.7       14,847.6         Receivables and other assets       320.0       77.7         Cash and cash equivalents       515.1       335.4         Current assets       835.1       413.1         Assets held for sale       25.2       21.6         Total Assets       17,381.0       15,282.3         Equity       8,366.4       7,389.9         Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       108.6       491.3         Current liabilities       282.6       372.9         Current liabilities       391.2       864.2	Investment property	16,179.8	14,582.7
Receivables and other assets       320.0       77.7         Cash and cash equivalents       515.1       335.4         Current assets       835.1       413.1         Assets held for sale       25.2       21.6         Total Assets       17,381.0       15,282.3         Equity       8,366.4       7,389.9         Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       282.6       372.9         Current liabilities       391.2       864.2	Other non-current assets	340.9	264.9
Cash and cash equivalents       515.1       335.4         Current assets       835.1       413.1         Assets held for sale       25.2       21.6         Total Assets       17,381.0       15,282.3         Equity       8,366.4       7,389.9         Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       282.6       372.9         Current liabilities       391.2       864.2	Non-current assets	16,520.7	14,847.6
Current assets       835.1       413.1         Assets held for sale       25.2       21.6         Total Assets       17,381.0       15,282.3         Equity       8,366.4       7,389.9         Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       282.6       372.9         Current liabilities       391.2       864.2	Receivables and other assets	320.0	77.7
Assets held for sale       25.2       21.6         Total Assets       17,381.0       15,282.3         Equity       8,366.4       7,389.9         Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       282.6       372.9         Current liabilities       391.2       864.2	Cash and cash equivalents	515.1	335.4
Total Assets         17,381.0         15,282.3           Equity         8,366.4         7,389.9           Non-current financing liabilities         6,639.5         5,377.7           Other non-current liabilities         1,983.9         1,650.5           Non-current liabilities         8,623.4         7,028.2           Current financing liabilities         108.6         491.3           Other current liabilities         282.6         372.9           Current liabilities         391.2         864.2	Current assets	835.1	413.1
Equity       8,366.4       7,389.9         Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       282.6       372.9         Current liabilities       391.2       864.2	Assets held for sale	25.2	21.6
Non-current financing liabilities       6,639.5       5,377.7         Other non-current liabilities       1,983.9       1,650.5         Non-current liabilities       8,623.4       7,028.2         Current financing liabilities       108.6       491.3         Other current liabilities       282.6       372.9         Current liabilities       391.2       864.2	Total Assets	17,381.0	15,282.3
Other non-current liabilities         1,983.9         1,650.5           Non-current liabilities         8,623.4         7,028.2           Current financing liabilities         108.6         491.3           Other current liabilities         282.6         372.9           Current liabilities         391.2         864.2	Equity	8,366.4	7,389.9
Non-current liabilities         8,623.4         7,028.2           Current financing liabilities         108.6         491.3           Other current liabilities         282.6         372.9           Current liabilities         391.2         864.2	Non-current financing liabilities	6,639.5	5,377.7
Current financing liabilities108.6491.3Other current liabilities282.6372.9Current liabilities391.2864.2	Other non-current liabilities	1,983.9	1,650.5
Other current liabilities282.6372.9Current liabilities391.2864.2	Non-current liabilities	8,623.4	7,028.2
Current liabilities 391.2 864.2	Current financing liabilities	108.6	491.3
	Other current liabilities	282.6	372.9
Total Equity and Liabilities 17,381.0 15,282.3	Current liabilities	391.2	864.2
	Total Equity and Liabilities	17,381.0	15,282.3

#### Investment property

- Revaluation: +€1,119.8m
- Capex: +€226.3m
- Acquisitions: +€279.5m
- Disposals: –€31.8m

#### Receivables and other assets

Increase in longer term deposits

#### Cash and cash equivalents

- Cash flow from operating activities
   €257.4m
- Investing activities –€745.6m
- Financing activities €667.9m
  - Bond issuance €1,088.6m
  - Repayment of loans –€224.5m
  - Cash Dividend payment —€185.7m (scrip dividend offered)

## Loan to Value



Loan to Value (LTV) in %	38.0	37.6
Property values	16,327.8	14.647,6
Prepayments for investment properties	122.8	43.3
Properties held for sale	25.2	21.6
Investment properties	16,179.8	14,582.7
Net Debt	6,207.5	5,502.8
Cash & cash equivalents	515,1	335.4
Excluding lease liabilities (IFRS 16)	25.5	30.8
Financial liabilities	6,748.1	5,869.0
€m	30.09.2021	31.12.2020

- LTV up 160 bps vs. 9M-2020/H1-2021 and up 40 bps vs. FY-2020
- Low LTV enables further portfolio expansion
- Pro-forma LTV of c. 41.5%, i.e. including open payments for already signed transactions and development projects

# New EPRA NRV - NTA - NDV



€m		30.09.2021			31.12.2020	
	EPRA NRV – diluted	EPRA NTA – diluted	EPRA NDV – diluted	EPRA NRV – diluted	EPRA NTA – diluted	EPRA NDV – diluted
IFRS Equity attributable to shareholders (before minorities)	8,340.9	8,340.9	8.340.9	7,365.6	7,365.6	7,365.6
Hybrid instruments	451.6	451.6	451.6	464.3	464.3	464.3
Diluted NAV (at Fair Value)	8,792.5	8,792.5	8,792.5	7,829.9	7,829.9	7,829.9
Deferred tax in relation to fair value gains of IP and deferred tax on subsidised loans and financial derivatives	1,715.3	1,701.7	_	1,431.3	1,417.4	-
Fair value of financial instruments	93.4	93.4	_	102.7	102.7	_
Goodwill as a result of deferred tax	-55.9	-55.9	-55.9	-55.9	-55.9	-55.9
Goodwill as per the IFRS balance sheet	_	-43.7	-43.7	_	-43.7	-43.7
Intangibles as per the IFRS balance sheet	_	-3.2	_	_	-2.8	_
Fair value of fixed interest rate debt	_	_	-318.6	-	_	-443.0
Deferred taxes of fixed interest rate debt	_	_	61.8	_	_	87.2
Revaluation of intangibles to fair value	_	_	_	_	_	_
Estimated ancillary acquisition costs (real estate transfer tax)	1.553.9	_	_	1,421.7	_	_
NAV	12,099.2	10,484.8	8,436.1	10,729.7	9,247.6	7,374.5
Fully diluted number of shares	76,310,308	76,310,308	76,310,308	75,534,292	75,534,292	75,534,292
NAV per share	158.55	137.40	110.55	142.05	122.43	97.63

# Group P&L effect of Value-add Services



		LEG LEG LEG LEG WohnService WohnService WohnService Foreroie-Service	r
€m	2020	WohnService WohnSanierung TechnikService EnergieService  Main effects 2020	Only key line items displayed
Net cold rent	627.3		
Profit from operating expenses	-2.5		
Maintenance (externally-procured services)	-62.3	+ €34m	Craftsmen services via LEG TechnikService
Staff costs	-75.4	– €21m	
Allowances on rent receivables	-10.6		Staff costs mainly via <b>LEG TechnikService</b> ,
Other	9.5	+ €23m	Mainly income from <b>LEG EnergyService</b> and multimedia offerings via <b>LEG WohnService</b>
Non-recurring project costs (rental and lease)	7.0		0
Recurring net rental and lease income	493.0	+ € 37m	
Recurring net income from other services	7.1		
Staff costs	-23.6		
Non-staff operating costs	-17.6		
Non-recurring project costs (admin.)	8.0		
Recurring administrative expenses	-33.2		
Other income and expenses	0.0		
Adjusted EBITDA	466.9	+ € 37m	
Cash interest expenses and income	-80.5		
Cash income taxes from rental and lease	-1.4		
FFO I (including non-controlling interests)	385.0	+ €33m	
Non-controlling interests	-1.8	– €2m	Minorities LEG TechnikService
FFO I (excluding non-controlling interests)	383.2	+ €31m	



# 7.2 Appendix Management

# Management Team





Lars von Lackum

#### 4,129 shares in LEG1

- Strategy, M&A, Organisation, Processes and Digitisation
- Legal and Human Resources
  - Management & Supervisory Board Office
  - Legal, Compliance and Internal Audit
  - Human Resources
- Corporate Communications & Corporate Responsibility
- Acquisition
- New Construction
- IT

#### With LEG since 2019

1 LEG shares held as at 31 August 2021 2 LEG shares held as at 14 September 2021



**Susanne Schröter-Crossan** CFO

#### 227 shares in LEG1

- Investor Relations
- Finance & Treasury
- Controlling & Risk Management
- Portfolio Management
- Accounting & Taxes





**Dr. Volker Wiegel** 

#### 1,039 shares in LEG<sup>2</sup>

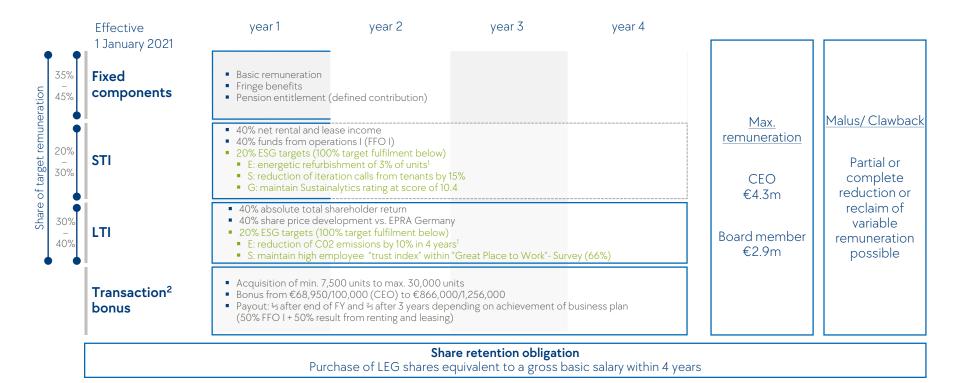
- Asset and Property-Management
  - Commercial Management
  - Neighbourhood Management
  - Property Management
  - Modernisation
  - Central Procurement
  - Receivables Management
  - Rent Management
  - Operating Expenses Management
- TechnikServicePlus GmbH
- EnergieServicePlus GmbH

#### With LEG since 2013

67

# New ESG targets within management's remuneration system Approved by AGM 2020





# Supervisory board – 100% independent members

Aiming for 1/3 of female members by 2022





Michael **Zimmer** 

Chairman since 2013

#### **55.698 shares** in LEG<sup>1</sup>

Entrepreneurial career in the real estate sector. (e.g. founder of Corpus Sireo Immobilien, later sold to Swiss Life) since 1990



Stefan Jütte

Deputy Chairman since 2013

From 1980 - 2012. different roles in the banking sector (e.g. CEO of Deutsche Postbank. DSL Bank)



From 1997 - 2011 various roles in the real estate and railway sector (e.g. CEO of Deutsche Bahn) as well as in different political roles in Germany from 1975 - 1997

Age-related terms end with AGM 2022 To be replaced by one female member

→ Back to 6 seats with 1/3 female members



Dr. Johannes Ludewig

Member since 2013



Dr. Jochen Scharpe

Member since 2013

#### 3.000 shares in LEG1

Professional experience in Corporate Finance (KPMG) and the real estate sector, e.g. precursor of CA Immo and Siemens Real Estate



Dr. Claus **Nolting** 

Member since 2016

Professional background as a lawyer. Different positions in the banking and private equity sector (e.g. CEO of Hypovereinsbank, Cerberus, Lone Star)



Martin Wiesmann

Member since 2020

#### 300 shares in LEG1

Professional background in investment banking with Deutsche Bank and J.P. Morgan, amongst various roles Vice-Chairman IB Europe with JPM



Dr. Sylvia **Eichelberg** Member since

2021

CFO of Gothaer Health Insurance and previously in different roles with AXA and FRGO insurance



7.3 Appendix Regulation & Social Security in Germany

# Ongoing political discussion but small impacts on LEG



Topic	Description	Impact on LEG
Mietspiegel (reference rent)	<ul> <li>Agreement on change of reference period from 4 to 6 years</li> </ul>	Marginal impact on rent growth
Modernisation	<ul> <li>Reduction of modernisation charge from 11% to 8%</li> <li>Rent increase max. €3 per sqm over a period of six years (rents below €7 per sqm: limitation to max. €2 per sqm)</li> </ul>	LEG only slightly affected due to pursuit of less aggressive modernisation approach
Reletting	Mandatory disclosure of previous tenant's rent	No impact on LEG
Mietpreisbremse (rental break)	<ul> <li>Only applicable for re-letting in tense markets, number of tense markets reduced to 18 cities in NRW from 1 July 2020. Less than 10% of portfolio is affected by the rental break.</li> </ul>	No material changes for LEG
Share deals	<ul> <li>Following the reform of the real estate transfer tax (Grunderwerbsteuer) the threshold was lowered from 95 to 90% and the holding period from 5 to 10 years (which makes share deals less profitable). Transactions via an official stock exchange are now tax-free.</li> </ul>	LEG does not expect significant effects (only for PE deals)
Outside NRW		
Berlin rental freeze	<ul> <li>Rent freeze in Berlin was declared unconstitutional by the Federal Constitutional Court</li> </ul>	No impact on LEG NRW government disapproves this instrument

## **Basics**



#### Free financed units

#### **Existing contracts**

- Rent increase by max. 20% (15% cap in tense markets<sup>2</sup>) within 3 years; benchmark: local reference rent<sup>1</sup>
- After modernisation: annual rent can be increased by 8% of modernisation costs;
   limit: €3 per sqm (rent/sqm/month > €7) or €2 per sqm (rent/sqm/month < €7) over 6 years</li>

#### **New contracts**

- Markets without rental cap: no regulation
- In tense markets² the rental break (Mietpreisbremse) applies: increase of max. 10% on local reference rent¹

#### Rent restricted units

#### Cost rent adjustment

- Every third year (i.e., 2017, 2020, 2023)
- After full repayment of the underlying subsidised loan, the residential unit gets out of rent restriction and regular code applies
- In the case of early repayment, rent restriction continues for another 10 years (tenant protection); then regular code applies

#### Advantages of early repayment

- Earlier transition of subsidised unit into free financed segment
- Immediate positive valuation effect (DCF model)

1 Based on rent table (Mietspiegel). 2 In NRW, 18 cities were identified as tense markets, especially Düsseldorf, Cologne and Greater Cologne area, Bonn, Münster. Outside NRW and relevant for LEG are cities such as Brunswick, Hanover, Laatzen, Oldenburg, Osnabrück and Mannheim.

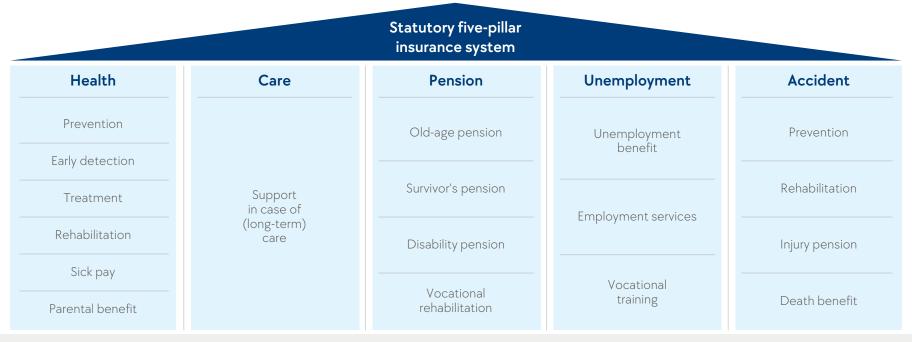
# New NRW Tenant Protection Law

effective from July 2020 reduces number of tense markets to 18 cities<sup>2</sup>

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# A well-developed social security system ensures a fair standard of living in Germany





Principles of solidarity

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# 7.4 Appendix Investor & Creditor Relations

### LEG share information



#### Basic data

Market segment Prime Standard
Stock Exchange Frankfurt
Total no. of shares 72,839,625
Ticker symbol LEG

ISIN DE000LEG1110

Indices MDAX, FTSE EPRA/NAREIT, GPR 250, Stoxx Europe 600,

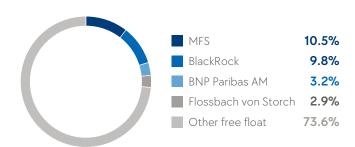
DAX 50 ESG, i.a. MSCI Europe ex UK, MSCI World ex USA,

MSCI World Custom ESG Climate Series

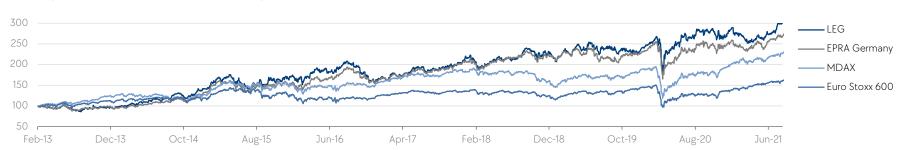
Weighting MDAX 4.69% (30.09.2021)

EPRA Europe 3.32% (30.09.2021)

#### Shareholder structure<sup>1</sup>

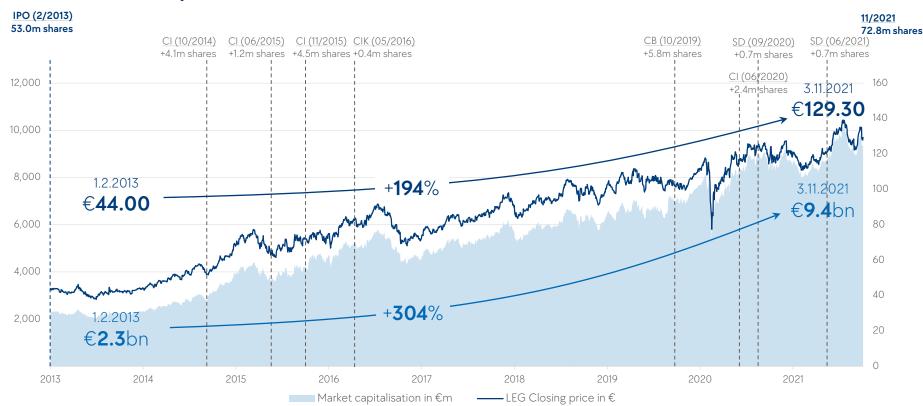


#### **Share** (3.11.2021; indexed; in %; 1.2.2013 = 100)



# Sustainable increase in share price and market capitalisation since IPO





# LEG additional creditor information



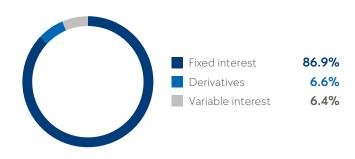
### Unsecured financing covenants

Covenant	Threshold	9M-2021
Consolidated Adjusted EBITDA / Net Cash Interest	≥1.8x	6.0x
Unencumbered Assets / Unsecured Financial Indebtedness	≥125%	216%
Net Financial Indebtedness / Total Assets	≤60%	36%
Secured Financial Indebtedness / Total Assets	≤45%	17%

### Ratings (Moody's)

Туре	Rating	Outlook
Long Term Rating	Baa1	Stable
Short Term Rating	P-2	Stable

### Financing mix



### Key financial ratios

	9M-2021	9M-2020
Net debt / EBITDA	12.2x	10.7x
LTV	38.0%	36.4%

# Our Sustainable Financing Framework

Part of our sustainable business strategy



- LEG has established its Sustainable Financing Framework to finance or refinance social and green assets that contribute to its ESG agenda
- The Framework is developed to be in line with the ICMA, LMA and APLMA principles for sustainable financing and contributes towards the United Nations Sustainable Development Goals
- Sustainable asset pool: around €3.3bn





### Sustainable Financing Framework

#### **Use of Proceeds**

- Affordable and Social Housing
- Community Engagement
- Green Buildings & Energy Efficiency
- Renewable Energy
- Clean Transportation
- Proceeds managed using a portfolio approach
- Unallocated proceeds may be used in line with company's investment strategy

### Management of Proceeds



Framework reviewed by Second-Party Opinion ("SPO") provider Sustainalytics stating that it is credible and impactful

# Process for Asset Evaluation and Selection

 Dedicated Sustainable Financing Committee responsible for evaluation and selection of eligible assets

Allocation and impact reporting provided annually until full allocation of net outstanding Sustainable Bond proceeds

### Reporting

# Capital market financing



	2017/2024	2019/2027	2019/2034	2021/2033	2021/2031 (sustainable bond)	2021/2032	
Issue Size	€500m	€500m	€300m	€500m	€600m	€500m	
Term / Maturity Date	7 years / 23 January 2024	8 years / 28 November 2027	15 years / 28 November 2034	12 years / 30 March 2033	10 years / 30 June 2031	11 years / 19 November 2032	
Coupon	1.250% p.a. (annual payment)	0.875% p.a. (annual payment)	1.625% p.a. (annual payment)	0.875% p.a. (annual payment)	0.750 % p.a. (annual payment)	1.0% p.a. (annual payment)	
Financial Covenants	<ul> <li>Net financial debt/ total assets ≤ 60%</li> <li>Secured financial debt/ total assets ≤ 45%</li> <li>Unencumbered assets/ unsecured financial debt ≥ 125%</li> <li>Adj. EBITDA/ net cash interest ≥ 1.8 x</li> </ul>						
Issue Price	99.409%	99.356%	98.649%	99.232%	99.502%	98.642%	
ISIN	XS1554456613	DE000A254P51	DE000A254P69	DE000A3H3JU7	DE000A3E5VK1	DE000A3MQMD2	
WKN	A2E4W8	A254P5	A254P6	АЗНЗЈИ	A3E5VK	A3MQMD	

# Capital market financing Convertible bonds



2017/2025	2020/2028
€400m	€550m
8 years/ 1 September 2025	8 years/ 30 June 2028
0.875% p.a. (semi-annual payment: 1 March, 1 September)	0.4% p.a. (semi-annual payment: 15 January, 15 July)
3,470,683	3,556,142
€118.4692	€155.2500
€115.2511 (as of 10 June 2021)	€154.6620 (as of 14 June 2021)
From 22 September 2022, if LEG share price >130% of the then applicable conversion price	From 5 August 2025, if LEG share price >130% of the then applicable conversion price
DE000A2GSDH2	DE000A289T23
A2GSDH	A289T2
	€400m  8 years/ 1 September 2025  0.875% p.a. (semi-annual payment: 1 March, 1 September)  3,470,683  €118.4692  €115.2511 (as of 10 June 2021)  From 22 September 2022, if LEG share price >130% of the then applicable conversion price  DE000A2GSDH2

1 Dividend-protection: The conversion price will not be adjusted until the dividend exceeds €2.76 (2017/2025 convertible) and €3.60 (2020/2028 convertible).

## Financial calendar





For our detailed financial calendar, please visit our IR web page

### **IR Contact**



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