LEG Immobilien SE
Company
Presentation

May 2021

LEG



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# **Company Presentation**

Agenda

- 1 Who we are and what we stand for
- 2 ESG Agenda 2024
- **3** Financial Performance
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- 6 Attractive Market NRW
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- 7.1 Financials
- 7.2 Management
- 7.3 Regulation & Social Security in Germany
- 7.4 Investor & Creditor Relations





Who we are and what we stand for

# Affordable housing in Germany

Made in NRW



Aachen



Bremen



Düsseldorf



Duisburg



Hamm



Minden



Münster



Osnabrück



Ratingen



Remscheid



Siegburg



Solingen



# Affordable housing in Germany Made in NRW





# German residential pure play

Pure Play: Residential + Germany

Focus on affordable living segment

Focus NRW (~92% of assets), no. 1 in NRW

Market cap ~**€8.3bn**<sup>1</sup>, 100% tradeable shares



# Conservative balance sheet

Loan to value 37.7%,

Ø financing cost 1.29%, Ø maturity 7.5 years

Beta **0.75** (5y vs. EuroStoxx 600)

GAV/m<sup>2</sup> **1,514€** 



#### Social Responsibility

**400,000** tenants/ **145,000** apartments

Average rent per unit ~€380 per month/€6.03 per sqm

~24% social housing (rent-restricted)





#### Attractive Return

Dividend 2020 **€3.78**,

CAGR since IPO 2013: NAV **+14%**, dividend **+12%** p.a.

Gross yield properties **4.6%** (on **€14.8bn** assets)

## Portfolio overview

144,519 units as of 03/2021

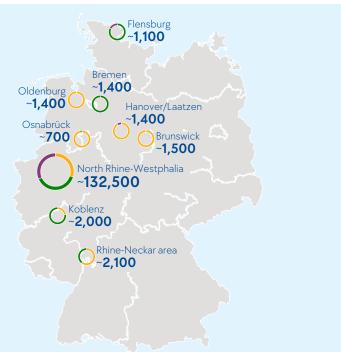




High-Growth

Higher-Yielding

Stable



#### Outside North Rhine-Westphalia



2019



Asset class affordable living

1%

2018

- Entry via orange and green markets
- >1,000 units per location



Q1-2020





# Cautiously expanding regional footprint

Significantly increasing our addressable market



#### LEG 30 June 2019



Inhabitants: 19.5m No. of households: 9.4m

#### **LEG 30 June 2020**

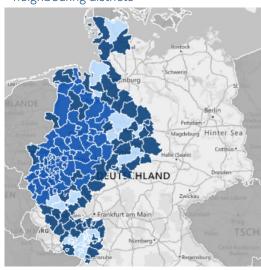
+ June 2020 acquisitions



24.5m (+26%) 12.2m (+30%)

#### LEG 30 June 2020

- + June 2020 acquisitions
- + neighbouring districts



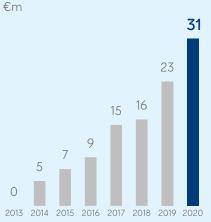
35m (+78%) 17m (+82%)

## Value-added services

Leveraging LEG's portfolio and customer base to services business



#### Strong FFO contribution -**Services**











former

Fischbach



 Roll-out of services to a growing portfolio

• ~6 000 new units with multimedia offerings from WSP

 Full consolidation of ESP (minorities buyout in 2019) and expansion of services

Lower cash tax effects at ESP after minorities buyout

 TSP benefitting from higher demand for craftsmen services

First positive effects from LWS Plus (consolidated in O4 2020)

#### Partner



Partner

partners from energy and technical service providers

Cooperation

Electricity,

heating, gas,

metering

Launch

March 2015

~100



**Partner** 

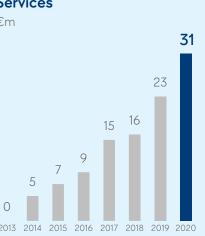
# Joint venture

Small repair work, craftsmen services

Launch January 2017

#### 100% entity

General contractor services



#### Cooperation

Multimedia: TV, internet and telephone

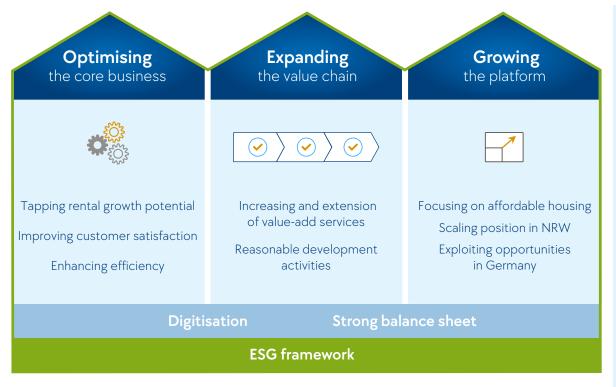
Launch January 2014

# (51%)

Acquisition October 2020

# We act in line with our strategy





#### Optimising the core business

- Fully digitised rental process
- C.20 robotics solutions



#### Expanding the value chain

- Acquisition of Fischbach Services to speed up empty apartment renovation
- Expansion of energy and multi media offerings

#### Growing the platform

- Focus on affordable housing asset class in Germany
- Acquisition of c.9,500 units
- Expansion of the footprint 8% of units now outside NRW

#### **ESG** framework

- Covid-19 relief for tenants & Corona bonus for employees
- Sustainalytics upgrade among top 2% of global coverage / EPRA Gold

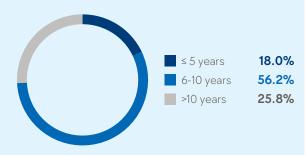
# Refinancing of subsidised loans lifting value



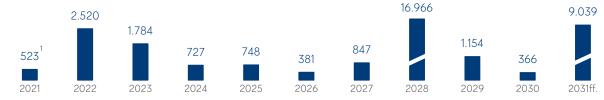
#### Rent potential subsidised units

- Until 2028, around 25,000 units will come off rent restriction
- Units show significant upside to market rents
- The economic upside can theoretically be realised the year after restrictions expire, subject to general legal and other restrictions<sup>5</sup>

# Around 70% of units to come off restriction until 2028



#### Number of units coming off restriction and rent upside



#### Spread to market rent

€/m²/month



	≤ 5 years³	6 – 10 years <sup>3</sup>	> 10 years <sup>3</sup>
In-place rent	€4.71	€5.04	€5.01
Market rent <sup>2</sup>	€6.51	€6.88	€6.24
Upside potential <sup>4</sup>	38%	37%	25%
Upside potential p.a. <sup>4</sup>	€9.3m	€29.0m	€9.2m

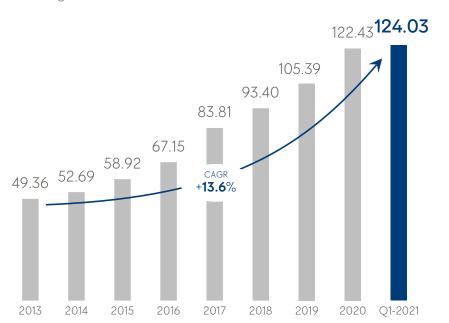
1 In Q1 already 899 units. 2 Employed by CBRE as indicator of an average rent value that could theoretically be achieved, not implying that an adjustment of the in-place rent to the market rent is feasible, as stringent legal and contractual restrictions regarding rent increases exist. 3 ≤ 5 years = 2021-2025; 6-10 years = 2026-2030; >10 years = 2021-2025; 6-10 ye

# Attractive growth and returns for shareholders



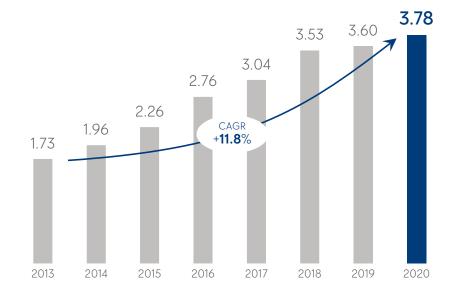
#### NAV/NTA per share<sup>1</sup>

€, excl. goodwill



#### Dividend per share<sup>2</sup>

#

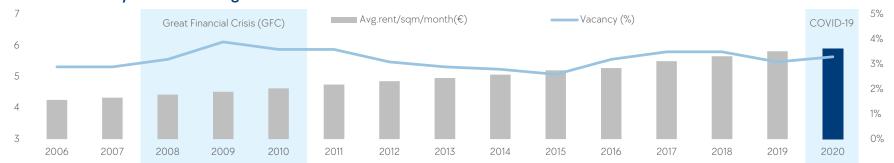


1 Until 2019 EPRA NAV adjusted, from 2020 onwards EPRA NTA. 2 Dividend 2020 proposed to AGM 2021

## ... and a resilient business model with a strong track record



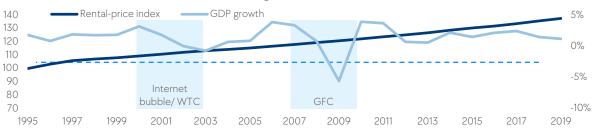
#### LEG not materially affected during the GFC and COVID-19



#### **LEG** well positioned

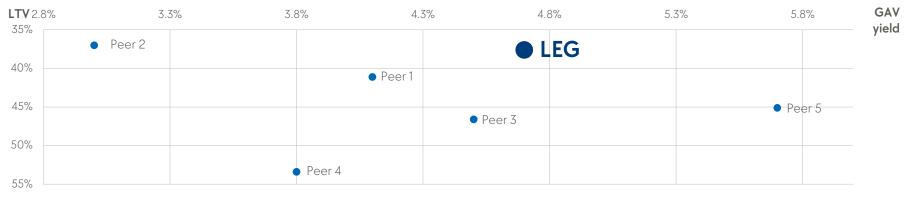
- Non-cyclical business model
- LEG's attractive rent level of €6.03/sqm is key to provide affordable living to our tenants
- C. 24% of units subsidised
- German social system provides several strong layers of social security

#### Resilience of German residential during the last economic crises



# Pure play with unique risk/return profile ...





#### Additional layers of complexity

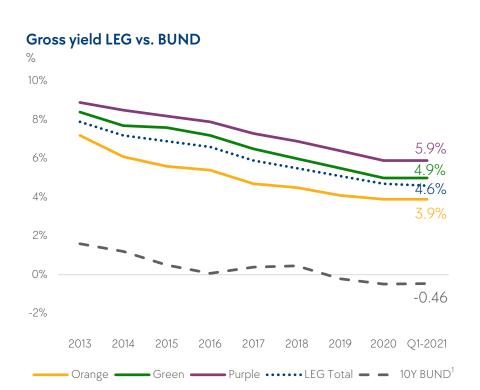
	German residential	International residential	Other real estate classes	Development	Berlin exposure
LEG	residential	residential	estate classes	Development	beriiri exposure
Peer 1				•	•
Peer 2	•			•	
Peer 3		•			
Peer 4					
Peer 5		•			



Source: Company information as reported as of FY20, incl. hybrid debt. Peers comprise ADO/Adler, Deutsche Wohnen, Grand City Properties, TAG, Vonovia.

# ... offering attractive yields in a low/no yield environment stable spread over 10 year BUND



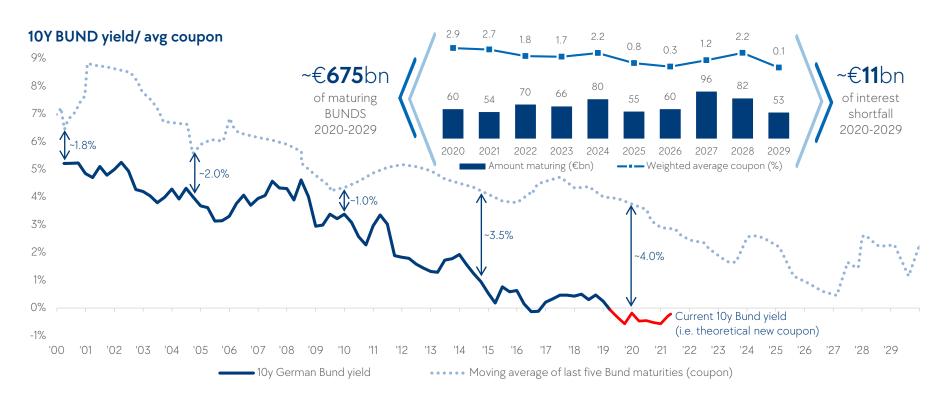




# Hunt for yield to continue



as BUNDS only offer negative yields and interest income will diminish



# 2021 guidance



All financial targets confirmed and ESG targets integrated

		202
FFO I		€410m - 420m
I-f-I rent growth		~3.0%
EBITDA margin		~75%
Investments		~40 – 42€/m
LTV		max. 43%
Dividend		70% of FFO
Acquisition ambition		Not reflected in guidance ~7,000 units
Environment	2021 - 2024 2021	
Social	2021 - 2024 2021 2021 - 2025	1 Reduction of iteration calls from tenants by <b>15</b> %
Governance	2021	1 6 Maintain Sustainalytics rating at score of <b>10.</b> 4



2 ESG Agenda **2024** – A Joint Journey

## Our ESG mission statement























#### Carbon Balance Sheet 2020

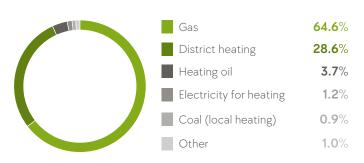
36.7kg CO<sub>2</sub>e/m<sup>2</sup> as the starting point for our transformational journey



#### Opening carbon balance sheet

- Bottom-up approach
- BAFA-factors in line with GHG-protocol
- Scope 1 and scope 2
- 36,7kg CO<sub>2</sub>e/m<sup>2</sup> based on heating energy
- 311k t CO<sub>2</sub> in total
- C. 2/3 coming from gas

#### Heat energy by source





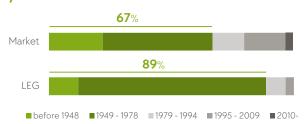
- Based on actual consumption 2019 (81% actuals, 19% certificates)
- Extrapolated for 2020
- Limited assurance by PWC
- 100% of portfolio covered

#### **Reflecting our roots**

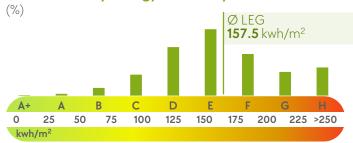
Energy efficiency of our portfolio of 157.5 kWh/m<sup>2</sup> is a function of corporate DNA & history:

 Providing affordable housing in post-war Germany

# LEG portfolio by construction years vs. LEG market



#### Distribution by energy efficiency classes LEG



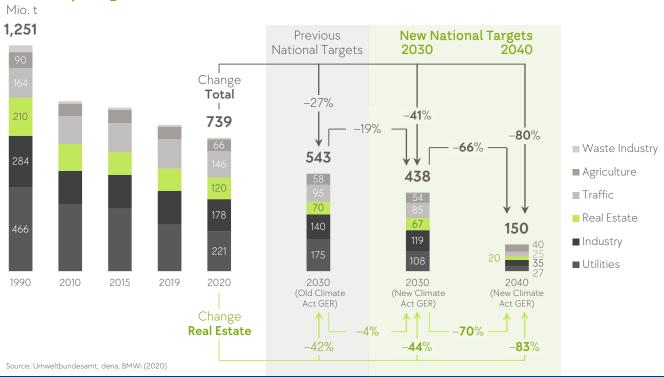


# German reduction path by sectors



Further enforcement of Germany's targets and climate neutrality targeted by 2045

#### Germany CO<sub>2</sub> emission in sector context

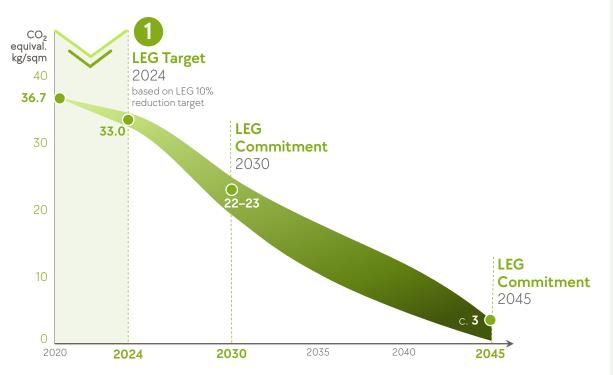


- Real estate sector represents
   16% of Germany's emissions
   (2020)
- New climate change act enforces carbon reduction to 65% when compared to 1990 (vs. previously 55%) by 2030 and climate neutrality by 2045
- Significant reduction for real estate sector required:
  - **44**% by 2030 vs. 2020
  - **83**% by 2040 vs. 2020
- Uniform and consistent EU ETS (European Trading System) required to allow for uniform prices and standards across the EU and to allow for a holistic carbon reduction framework

## Our transformational corridor until 2045

LEG is fully committed to the new German Climate Change Act





- LEG fully committed to new German Climate Change Act to achieve climate neutrality by 2045
- LEG targets a CO<sub>2</sub> reduction of 10% by 2024<sup>1</sup>
- **3**% of units to be refurbished in 2021<sup>1</sup>
- Key driver will be the general transition of Germany towards green energy
- Refurbishments will require a more standardised and industrialised process and innovation around materials
- Tenants will also need to contribute to the transformation on the back of technology and digitisation
- The journey will therefore be rather within a corridor than along a straight path

# Transition roadmap towards climate neutrality



Energy transition and energetic refurbishment are the main drivers to reach the targets



#### Tenant engagement

- Digitisation of heating system via smart metering
- Education and incentivisation of tenants
- Contribution of up to **5**%

#### **Energy transition**

- Shift from fossil energy mix to green district heating
- Shift towards green electricity along Germany's transition path
- Contribution of 65% 70%

#### Refurbishment





- At least 30% efficiency improvement
- Insulation of the building shell, incl. windows and doors
- Contribution of **25**% **30**%

# Energy transition – LEG with a good starting point

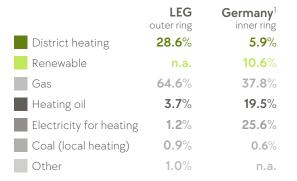


Key driver will be the shift towards green electricity and green district heating

#### Heat energy by source LEG / Germany







# Target heat energy mix LEG 2045





- Gradual shift from fossil energy towards green mix
- Increase in electricity along the planned transformation of the German energy mix towards green energy assumed
- Increase in green district heating from already high levels, benefitting from location of assets in bigger cities
- Assuming a remaining gas share of 10% as a conservative assumption. A complete shift towards green energy would reduce footprint to full climate neutrality
- CO<sub>2</sub> reduction from energy transition by
   65% 70%

1 Source: BMWi 2020

# Energy-efficient refurbishment

Shift towards a more holistic approach



Insulation of the building shell, i.e. facade, roof

Exchange of

old windows

energetically efficient

windows and

and doors

with

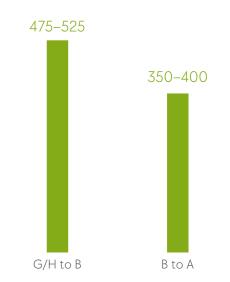
doors



Modernisation of heating systems

## Estimated refurbishment costs

€/sqm



- 10% CO<sub>2</sub> reduction by 2024
- Targeting 3% of units to be refurbished in 2021
- Shift towards a more holistic approach with lower share of individual measures and higher share of full comprehensive refurbishment measures
- At least 30% of efficiency improvement
- Latest Federal Court of Justice ruling constrains rent increase potential, whereas new BEG<sup>1</sup> is more generous with regards to KfW grants
- CO<sub>2</sub> reduction from refurbishment of 25% – 30%

<sup>1</sup> Bundesförderung für effiziente Gebäude (BEG)/ Federal support for efficient buildings

## LEG's biomass plant



Providing us with an competitive advantage – not reflected due to current framework

# **2020 LEG starting point for its portfolio: 36.7**kg CO<sub>2</sub>e/sqm

- LEG bottom-up approach based on actual consumption
- Not reflecting the bio mass plant
- Scope 1 and scope 2
- 311kt CO₂ in total
- 157.5 kWh/sqm

#### Potential offset from biomass plant



Potential 18% off-set from own biomass plant

#### **LEG Biomass Power Plant**



- Started 2005
- Own carbon neutral power plant, c. 100km from LFG hubs
- Green energy from waste wood
- Recognised as carbon neutral energy
- Production of district heat and electricity for local commercial area
- Due to distance to LEG buildings, energy not provided to own buildings
- Annual production of 105,000 MWh of electricity (represents annual production of onshore wind farm with 20 large wind turbines)
- Not reflected in our 36.7kgCO<sub>2</sub> e/sqm footprint

This represents savings of 57.5kt CO<sub>2</sub> and potentially carbon neutral electricity for 45,000 LEG units, i.e. around 1/3 of our portfolio

# Affordable living is at the core of our corporate DNA

LEG

Attractive rents overall - especially for tenants in our rent-restricted units

# Providing an affordable home

- Social responsibility for our 400,000 customers
- Providing a home at affordable prices
- 145,000 units at €6.0²/sqm
- On average rent of c. €380 per month per unit
- Rent increases for rentrestricted units only every 3 years by inflation factor

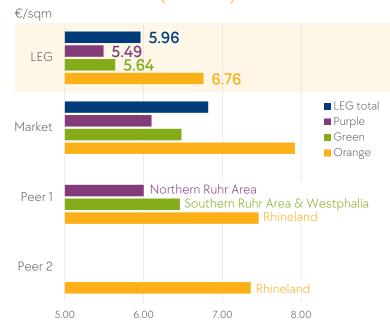
# 24% of our units are rent-restricted



# Preconditions for tenants of rent-restricted units

- Rent-restricted rents c. 20% below freefinanced rents
- Entitlement from local municipal office
- Personal income <25k€ p.a. for family with 2 children (North-Rhine Westphalia)

# Attractive rent levels in market context (YE 2020)<sup>1</sup>

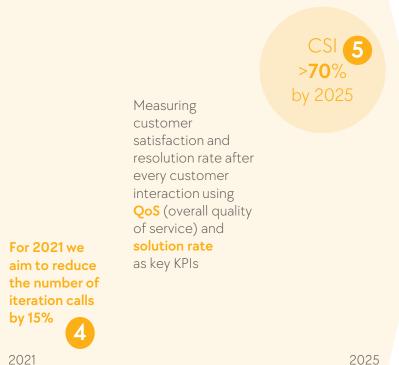


# Further improving our customer focus





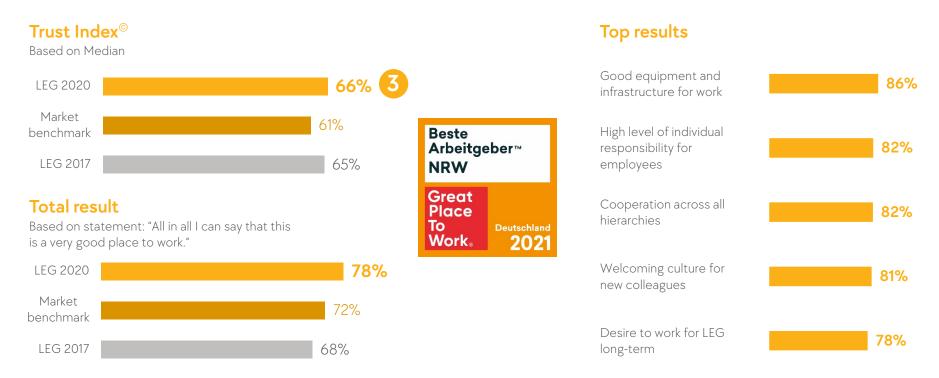




# Trust Index 66% – Among the best employers in NRW<sup>1</sup>

LEG

Target is to keep our strong employee recognition



1 North Rhine-Westphalia. NRW represents c.21% of the German GDP in 2020. Within Europe, NRW would rank as the 9th biggest economy if it were an independent state

## Strong partner to local communities

LEG

Acquisition of a 6% stake in GEWAG municipal housing company in Remscheid





#### **Profile**

- Locations: Remscheid (86%)
- **1,036** buildings
- 6,208 units
- Total sqm 430k
- Average rent/sqm €5.29
- Acquisition price €6m
- Implied acquisition price per sqm c. €600
- LEG with 1,088 units in Remscheid

#### Shareholder



City of Remscheid Public utility company Remscheid 50.3%

34.0%

6.2%

9.5%

LEG

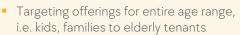
Other

#### Strong partner to the city of Remscheid





 In 2020, foundation of a district meeting location together with the city of Remscheid and local charities. including LEG's "Dein Zuhause hilft"foundation



Offerings range from language classes, cooking classes, parents' cafe, presentations on various topics, etc.



# Among best-in-class in corporate governance

Target is to maintain a high Sustainalytics score in the 2021 review 6





ESG		2016	2017	2018	2019	2020	
MSCI	ESG Rating	A	AA	AA	AA	AA	Top <b>2</b> % global
SUSTAINALYTICS a Morningstar company	ESG Rating				20.1	10.4	coverage Top <b>4</b> % global real estate sector
EPRA  EUROPEAN PUBLIC REAL ESTATE ASSOCIATION	sBPR Award			EPRA SBPR BRONZE	EPRA SBPR SILVER	SBPR GOLD	
G R E S B	ESG Rating				52	52	No.1 among peer group based on Public Disclosure Assessment
DAX	ESG Index					DAX® 50 ESG	
MSCI	ESG Indices			MSC	CI World Custom E	GG Screened Index ESG Climate Series d Global ESG Index	



Financial **Performance** 

# Strong performance

FFO I at record level for Q1





- FFO | +10.7% to €104.1m
- EBITDA-Margin 74.8% (+70bps)
- LTV **37.7%** 
  - **7.5y** for **1.29%**
- NTA ps € 124.03 (+1.3%)



- Net cold rent +9.7%
- I-f-I rental growth **+2.8%**
- I-f-I vacancy **2.7% (–70bps)**



- Publication of ESG Agenda 2024 providing a first insight into our realistic strategy
- Publication of 2020 Sustainability report
- ESG deep dive 11 June 2021
- Among best employers in NRW



## Keeping the momentum



+6.1% units vs. Q1 20

Rating confirmed at Baa1 (stable)

Strong financial profile



#### Minimal Corona effect

in Q1 21 and YTD

Unchanged and confirmed

FY 2021 FFO I guidance of €410m - 420m

# Q1 2021 – Financial Summary



Operating regults				+/-
Operating results		Q1-2021	Q1-2020	%/bp
Net cold rent	€m	168.4	153.5	+9.7%
Net rental income	€m	129.0	116,5	+10.7%
EBITDA adjusted	€m	126.0	113.7	+10.8%
FFO I	€m	104.1	94.0	+10.7%
FFO I per share	€	1.44	1.36	+5.7%
FFO II	€m	103.8	93.5	+11.0%
EBITDA margin (adj.)	%	74.8	74.1	+70bp
FFO I margin	%	61.8	61.2	+60bp
D (C.1)				+/-
Portfolio		31.03.2021	31.03.2020	%/bp
Residential units	number	144,519	136,217	+6.1%
In-place rent (I-f-I)	€/m²	6.03	5.87	+2.8%
Capex <sup>1</sup>	€m	68.9	54.2	+27.1%
Maintenance <sup>1</sup>	€m	23.4	18.5	+26.5%
EPRA vacancy rate (I-f-I)	%	2.7	3.4	-70 bp
1 only for investment properties				

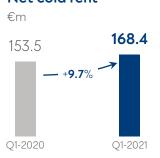
Balance sheet		31.03.2021	31.12.2020	+/- %/bp
Investment propert	ies €m	14,702.7	14,582.7	+0.8%
Cash and cash equi	valents €m	773.5	335.4	+130.6%
Equity	€m	7,526.4	7,389.9	+1.8%
Total financing liabil	ities €m	6,355.3	5,869.0	+8.3%
Current financing lia	abilities €m	110.7	491.3	-77,5%
Net debt	€m	5,553.3	5,502.8	+0.9%
LTV	%	37.7	37.6	+10bp
Equity ratio	%	47.5	48.4	-90bp
Adj. EPRA NAV, dilu	ted €m	8,958.6	9,264.3	-3.3%
Adj. EPRA NAV per s	share, diluted €	124.26	122.65	+1.3%
EPRA NTA, diluted	€m	8,942.4	9,247.6	-3.3%
EPRA NTA per share	e, diluted €	124.03	122.43	+1.3%

# Margins continue to grow in Q1

Overview



#### Net cold rent



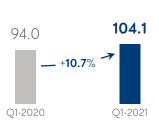
#### Adj. EBITDA



#### Recurring Net rental and lease income



# **FFO I** €m



# Margin 61.8% 61.2%

#### Recurring net rental and lease income

- Scale effects through acquisitions and rent increases
- Strong performance of value-add services

#### Adj. EBITDA

 Slightly disproportional increase in admin costs

#### FFO I ps

**Q1-2020** 

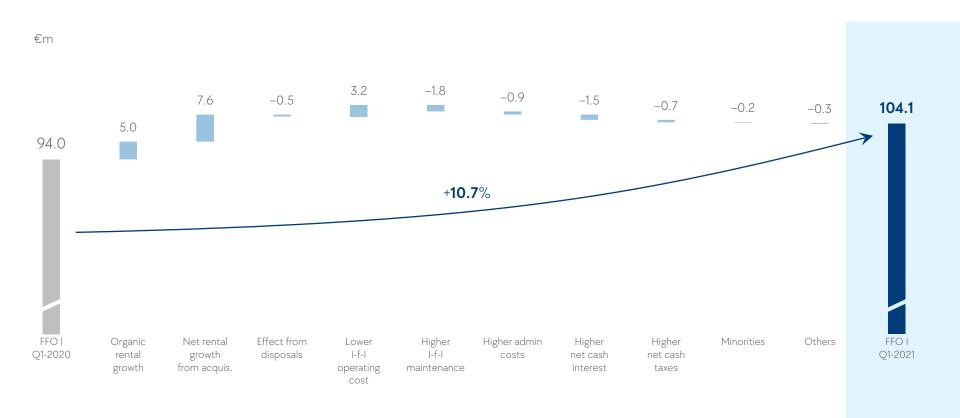
€1.36

Q1-2021

€1.44

# **FFO Bridge Q1-2021** Increase of +€10.1 m (+10.7%)



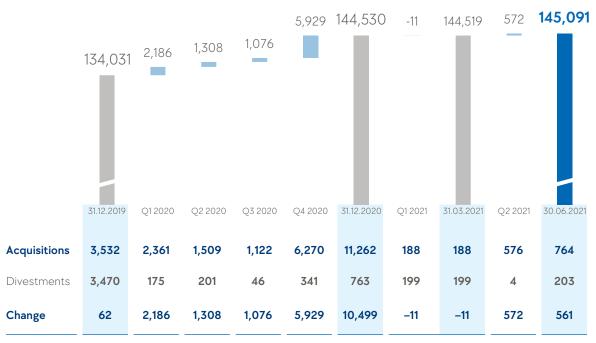


### Portfolio transactions

Nearly unchanged portfolio size in Q1



### Number of units based on date of transfer of ownership<sup>1,2</sup>



### **Acquisitions** (Locations/State<sup>3</sup>)

#### Q1 2020

NRW

#### Q2 2020

NRW – Kaiserslautern (RP)

#### Q3 2020

NRW – Flensburg (SH)

#### Q4 2020

 NRW - Brunswick (LS) - Hanover (LS) - Koblenz (RP) - Rhine-Neckar (RP/BW)

#### Q1 2021

NRW – Oldenburg (LS)

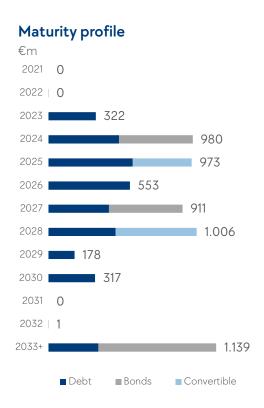
#### Q2 2021

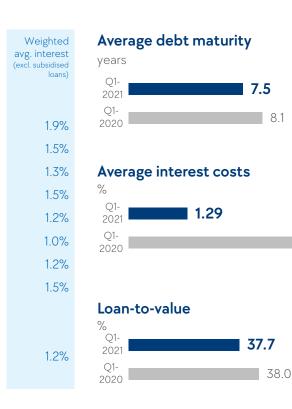
 NRW – Oldenburg (LS) – Hanover (LS) – Brunswick (LS) - Kaiserslautern, Koblenz (RP)

<sup>1</sup> Residential units. 2 Note: The date of the transaction announcement and the transfer of ownership are usually several months apart. The number of units may therefore differ from other disclosures, depending on the data basis. 3 BW = Baden-Wurttemberg, HB = Bremen, LS = Lower Saxony, NRW = North Rhine-Westphalia, RP = Rhineland-Palatinate, SH = Schleswig-Holstein, SL = Saarland.

### Strong financial profile







### Highlights Q1-2021

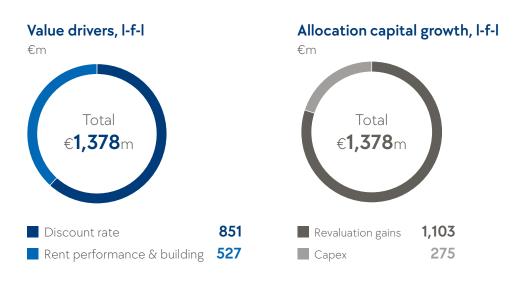
1.46

- Successful placement of €500m bond with coupon of 0.875% and 12 years maturity
- Average interest costs down 17 bps vs.
   Q1-2020 and down 4 bps vs. Q4-2020
- No significant maturities until 2023
- Strong liquidity as of end of March with
   ~€770m cash at hand and €400m
   RCF's
- LTV as well as Net debt/EBITDA (LTM: 11.7x) on low levels

### Portfolio valuation 2020 – Breakdown revaluation gains



Next revaluation in Q2 - Percentage uplift at least on H1/2020 level



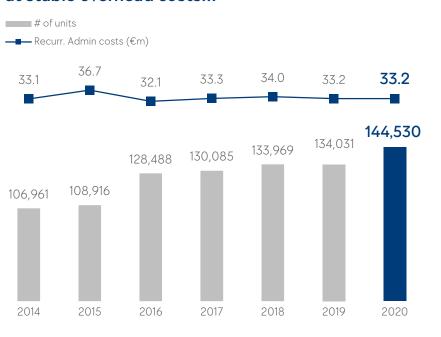


- 9.6% on I-f-I basis
- 9.4% uplift from revaluation as of 30 September 2020 (i.e. excluding 6,270 units transferred in Nov/ Dec 2020), 11.2% including capex
- Adjustment of discount rate from 4.8% in 2019 to 4.5% in 2020 (cap rate from 6.05% to 5.7%)

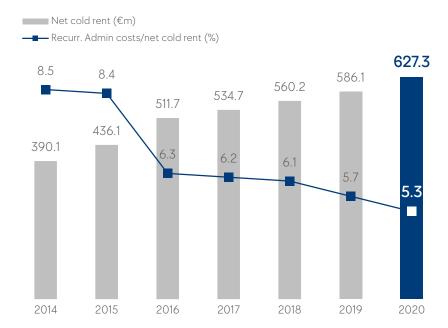
### Scale effects from growing platform and cost discipline

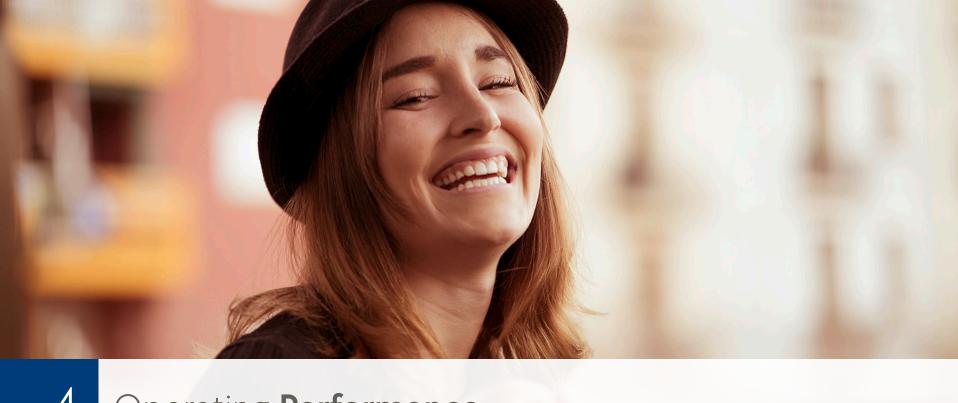


### Strong volume growth at stable overhead costs...



### ...leads to a further significant drop of the administrative costs ratio



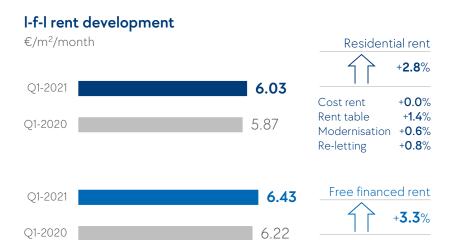


4 Operating Performance

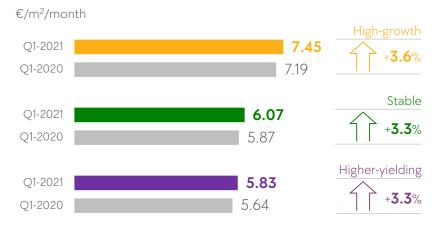
### +2.8% l-f-l rental growth

On track to meet full year target









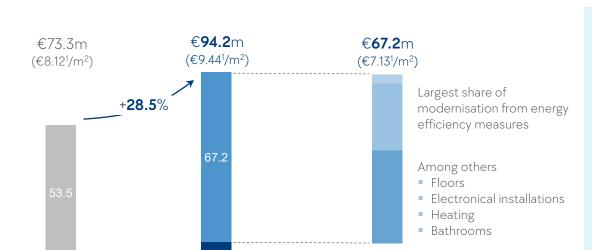
- Ongoing strong momentum in all of our three market segments
- Rent restricted units: no cost rent adjustments in 2021

### Capex und Maintenance

Ongoing focus on growth and energy efficiency

21.8

01-2021



Other

Modernisation

■ Turn costs



- Increase of investments with around 29% year-over-year within plan
- C.26% increase in capex driven by significant growth in value-enhancing turn-cost spending and growth in modernisations
- Maintenance costs increased by
   C.17% in line with our portfolio growth
- In line with our full year budget

1 Excl. new construction activities, backlog measures and own work capitalised

Adj. Capex

Adj. Maintenance

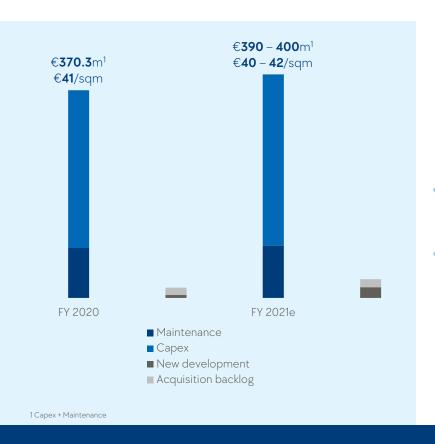
New construction & other

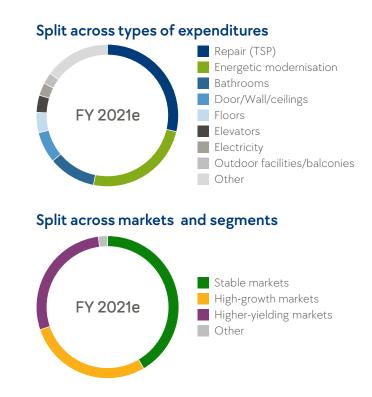
18.6

01-2020

## Total portfolio related expenditures Breakdown

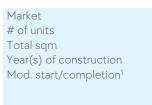






# Increased investments in modernisation and energy efficiency measures translate into strong returns



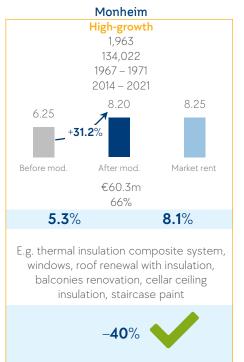


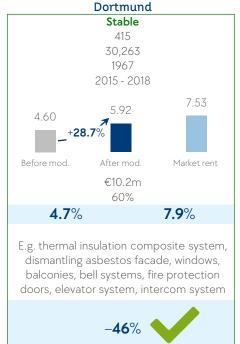
Rent development² (€/sqm)

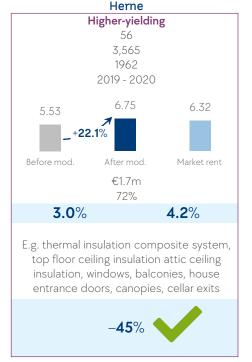
Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>







1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including tEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield; spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

### 1,963 modernised units in Monheim

### Example 1



"Here in Monheim, LEG has invested many millions of euros to modernise the Berlin district over the past few years. We are of course delighted that the company is realising its largest project so far here. We have been working well together for many years on the stepwise development of this particular district –



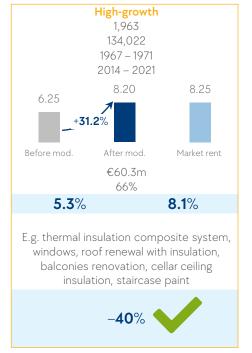
Market
# of units
Total sqm
Year(s) of construction
Mod. start/completion<sup>1</sup>

Rent development<sup>2</sup> (€/sqm)

Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>



1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including LEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield, spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

### 415 modernised units in Dortmund

### Example 2





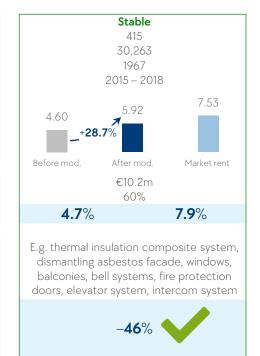
Market
# of units
Total sqm
Year(s) of construction
Mod. start/completion<sup>1</sup>

Rent development<sup>2</sup> (€/sqm)

Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>



1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including LEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield, spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

### 56 modernised units in Herne

### Example 3





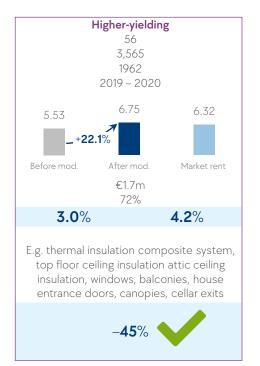
Market
# of units
Total sqm
Year(s) of construction
Mod. start/completion<sup>1</sup>

Rent development<sup>2</sup> (€/sqm)

Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>



1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including LEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield; spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

### Digitisation

A boost to the digitisation of our business





Digital contracts/ solutions



- Chat bots and direct service contact
- Self-admin functions for tenant
- Pilot with Amazon to offer free, keyless and contactless delivery service







Robotics solutions

- RPA Center of Excellence implemented
- >20 RPAs installed across the entire group, i.e. IT, customer service, accounting, modernisation projects, quality management etc.
- In customer service >100,000 customer requests handled so far via RPAs



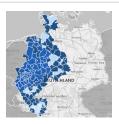


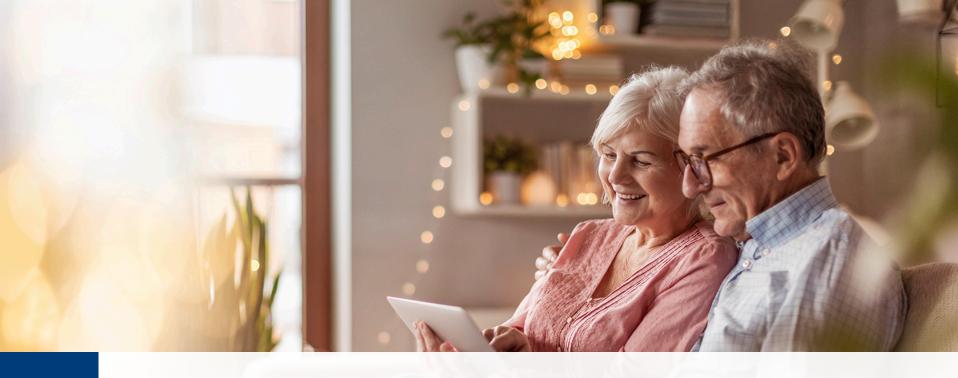


Artificial Intelligence Big Data

- Al pilot running for termination process
- Pilot for damage detection via drones
- Group-wide data platform to combine public and proprietary data for analysis of locations and support for internal functions







Portfolio **Overview** 

### Portfolio valuation Q1-2021



Market segment	Residential Units	GAV Residential Assets (€m)	GAV/ m² (€)	Gross yield	In-Place Rent Multiple	Market Multiples <sup>1</sup>	GAV Commercial/ Other (€m)	Total GAV (€m)
High- Growth Markets	45,887	6,310	2,063	3.9%	25.8x	21.9x	274	6,584
Stable Markets	56,404	4,852	1,353	4.9%	20.2x	17.8x	152	5,004
Higher- Yielding Markets	42,228	2,801	1,085	5.9%	17.0x	15.2x	86	2,887
Total Portfolio	144,519	13,964	1,514	4.6%	21.5x	18.7x	511	14,475

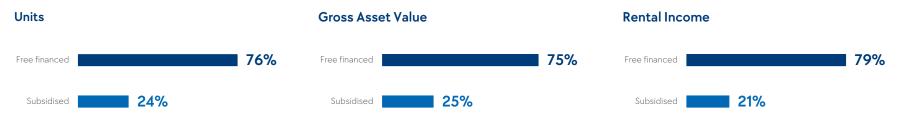
## Well-balanced portfolio with significant growth potential 01-2021



### By Market



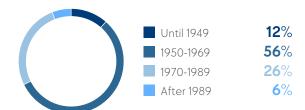
#### Restricted vs. unrestricted



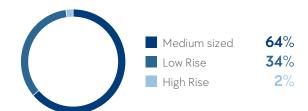
### Portfolio structure



#### **Construction Years**



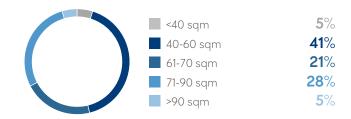
### **Building Types**<sup>1</sup>



### Free Financed / Rent Restricted Units



### **Apartment Size<sup>2</sup>**



### Unlocking value potential through construction on own land



### Total pipeline

- Total pipeline of c.1,000 units, yield on cost >4.5%
- Target: 500 new build units per year from 2023<sup>1</sup>

#### Münster

- Four buildings with 51 units in Münster: seizing value potential through densification on vacant plots of own land
- Construction cost €7.7m or c.€2,200/sqm; IPR around €13/sqm
- Respecting the environment and responding to demographic changes

#### Hilden (Greater Düsseldorf)

- Construction of 3 buildings with 38 apartments completed in May 2020
- Respecting the environment and responding to demographic changes

### Cologne (Höhenhaus)

- 43 buildings with c. 200 units will be replaced by 400 units
- Approx. 30% of apartments will be subsidised or price-demanded units, resulting in varying levels of in-place rent
- Will include a kindergarten and be responsive to aging tenants



www.leg-wohnen.de/Gartensiedlung



New construction in Hilden

### Continued shortage of affordable housing

Replacement costs significantly exceed LEG asset values



### Residential replacement costs of the LEG portfolio

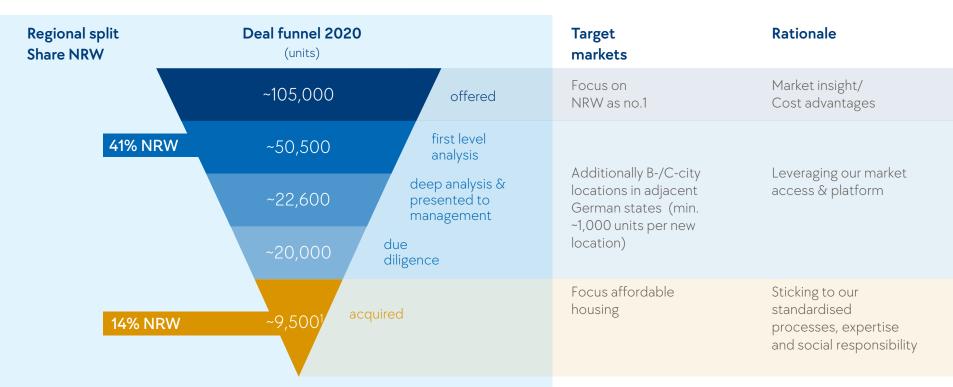
- Minimum replacement cost for new-built product at c. €3,000 per sqm²
- The portfolio of affordable living product is de facto irreplaceable at comparable cost base
- At c. €3,000 minimum replacement cost for a comparable new product, the company's inplace yield of 4.6% would imply a rent/sqm requirement of c. €12/sqm¹, which is not feasible to achieve in the affordable living segment
- LEG's portfolio is conservatively valued at €1,514/sqm,
- LEG's valuation level is well below Germany-wide replacement cost for new stock, offering attractive yield



### Deal funnel 2020



Growth focused on affordable living in NRW and adjacent states



1 The -9,500 units refer to the number of units which have been signed in calendar year 2020. Transfer of ownership typically take place at a later point in time. The number of units may therefore differ from other disclosures, depending on the data basis. In 2020 11.262 units had been transferred also driven by signings from 2019.

### Market clustering based on LEG's methodology



# Key indicator

### Rental level<sup>1</sup>



Vacancy level<sup>2</sup>



Socio demographic ranking<sup>3</sup>



Future attractiveness<sup>4</sup>

### Scoring based on local districts<sup>5</sup>

Relative comparison of rental levels

Relative comparison of vacancy levels

~30 indicators like demographics, labour market, wealth etc.

>20 indicators from demo-graphics, economy, edu-cation, family friendliness

### **LEG Scoring**

High-growth markets



Stable markets

Higher-yielding markets



Source: Company information
Notes: 1 Empirica. 2 CBRE. 3 Prognos Institut. 4 Berlin Institut. 5 Based on 401 local districts in Germany.

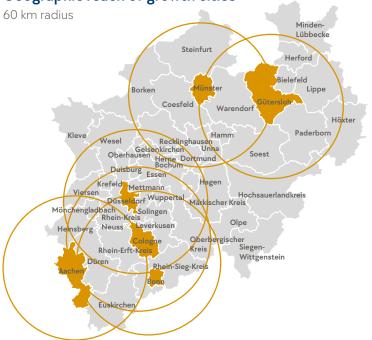


Attractive Market NRW

### Portfolio highly exposed to structural growth markets



### Geographic reach of growth cities



### Key data

- Approx. 89% of LEG's portfolio is located in the catchment area of growth cities (60 km) and around 64% in the commuter belts (60 km) of Düsseldorf and Cologne, the most populous cities in NRW
- Many principal university cities are located in NRW, e.g. Aachen, Bochum, Bonn, Cologne, Dortmund, Düsseldorf and Münster

### North-Rhine Westphalia (NRW)



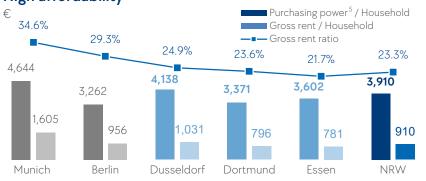
#### Favourable demograhics

- Key metropolitan area in Germany, and one of the largest areas in Europe (17.9m² inhabitants in 2018)
- Highest population density<sup>3</sup> key advantage for efficient property management
- Low unemployment rate (average of 6.5%³)
- Average growth of 1-2 person households of 4.9%¹ expected in NRW (2018 – 2040). Process driven by decrease of average household size
- Low home ownership of approx. 44%<sup>4</sup> in NRW in 2019 (42%<sup>4</sup> in Germany) provides for consistent demand
- **High affordability** (on average 23.3% of household purchase power spent on gross rent)
- High demand for affordable living product:
   Approx. 40% of households with income of less than €2,000<sup>4</sup> per month in 2019
- Beneficiary from immigration thanks to liquid labour market and balanced mix of industries

#### NRW household growth 2018 - 20401



### High affordability



11T.NRW based on micro census 2011 and population extrapolation as of 01.01.2018. 2 IT.NRW (2019). 3 Federal Statistical Office (2019). 4 Statista.com (2018). 5 Net income pre tax and social insurance contributions and including received transfer payments.

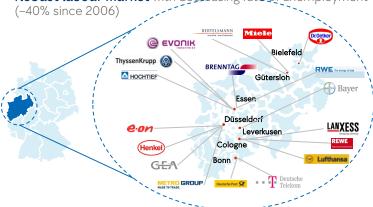
### North-Rhine Westphalia (NRW)



#### Favourable economic climate

- Germany's economic powerhouse generating approx. 21% of German GDP
- About one third of the largest companies in Germany are based in NRW
- Centrally located in Europe, excellent infrastructure and a key transport hub (with multiple airports, dense railway system, motorway network and waterways)

• Robust labour market with decreasing rate of unemployment



#### Leading positions in important industries

#### Direct investments: #1 in Germany for foreign investors

29.2% of direct investments in Germany

#### Chemicals: #1 in Germany, #5 in Europe (sales)

• NRW generates 30.8% of German sales

#### Biotechnology: #1 in Europe, #9 worldwide (patents)

- Highest number of biotech patent applications in Europe
- NRW generates 44.4% of German sales

#### Microsystems Technology: top position

 28% of all German players are located in NRW with focuses in Aachen, Cologne/Bonn, Münster, and Dortmund as a hotspot

#### Nanotechnology: top position in Germany and Europe

- More than 200 companies, thereof 50 large companies
- 220 institutes (of which 9 Fraunhofer, 3 Max Planck and universities)

#### Mobile communication: #1 in Germany

 NRW companies account for 83% of the German mobile communication market

#### Education: 6 of 10 largest universities located in NRW

 e.g. RWTH Aachen, one of the largest technical universities in Europe, renowned for engineering, IT and natural sciences



# 7.1 Appendix Financials

### FFO calculation



€m	Q1-2021	Q1-2020
Net cold rent	168.4	153.5
Profit from operating expenses	-0.7	-0.8
Maintenance (externally-procured services)	-16.2	-12.9
Staff costs	-21.1	-17.7
Allowances on rent receivables	-2.3	-2.3
Other	3.5	-0.8
Non-recurring project costs (rental and lease)	1.6	0.7
Recurring net rental and lease income	133.2	119.7
Recurring net income from other services	2.1	2.4
Staff costs	-6.5	-5.6
Non-staff operating costs	-4.1	-3.6
Non-recurring project costs (admin.)	1.3	0.8
Recurring administrative expenses	-9.3	-8.4
Other income and expenses	0.0	0.0
Adjusted EBITDA	126.0	113.7
Cash interest expenses and income	-20.5	-19.0
Cash income taxes from rental and lease	-1.4	-0.8
FFO I (including non-controlling interests)	104.1	93.9
Non-controlling interests	0.0	0.1
FFO I (excluding non-controlling interests)	104.1	94.0
FFO II (including disposal of investment property)	103.8	93.5
Сарех	-69.8	-54.7
Capex-adjusted FFO I (AFFO)	34.3	39.3

#### Net cold rent

• +€14.9m or +9.7% YOY

#### Staff costs

 Growth in staff costs mainly due to increased tariff and additional FTE's, e.g. in newly acquired LWS Plus

#### Other

Increase driven by income from value-add services

#### Recurring net rental and lease income

• +€13.5m or +11.3% YOY

#### Non-staff operating costs

Increase related to higher consulting costs

#### **Adjusted EBITDA**

• +€12.3m or +10.8% YOY

#### Cash interest expenses

 Decline in average interest costs from 1.46% to 1.29% offset by higher debt

### Income statement



€m	Q1-2021	Q1-2020
Net rental and lease income	129.0	116.5
Net income from the disposal of investment property	-0.2	-0.3
Net income from the valuation of investment property	1.9	-0.7
Net income from the disposal of real estate inventory	0.0	-1.4
Net income from other services	1.4	1.7
Administrative and other expenses	-11.5	-10.3
Other income	0.0	0.0
Operating earnings	120.6	105.5
Net finance costs	23.1	-20.0
Earnings before income taxes	143.7	85.5
Income tax expenses	-19.3	-19.0
Consolidated net profit	124.4	66.5

#### Recurring net rental and lease income

 NRI increased by €12.5m or +10.7% YOY

#### Administrative and other expenses

 Increase related to higher consulting costs and additional FTEs

#### Net finance costs

- Net income from fair value measurement of derivatives of €48.0m mainly related to the convertibles (Q1-2020: €-0.2m)
- Increase in interest expenses due to convertible bond (nominal value: €550m) issued in Q2-2020

#### Income tax expenses

 Effective tax rate of 18.5% (Q2-2020: 21.7%)

### Balance sheet



€m	31.03.2021	31.12.2020
Investment property	14,702.7	14,582.7
Other non-current assets	261.7	264.9
Non-current assets	14,964.4	14,847.6
Receivables and other assets	110.7	77.7
Cash and cash equivalents	773.5	335.4
Current assets	884.2	413.1
Assets held for sale	0.5	21.6
Total Assets	15,849.1	15,282.3
Equity	7,526.4	7,389.9
Non-current financing liabilities	6,244.6	5,377.7
Other non-current liabilities	1,695.2	1,650.5
Non-current liabilities	7,939.8	7,028.2
Current financing liabilities	110.7	491.3
Other current liabilities	272.2	372.9
Current liabilities	382.9	864.2
Total Equity and Liabilities	15,849.1	15,282.3
·		

#### Investment property

- Acquisitions contributed €50.1m
- Capex contributed €68.9m

#### Cash and cash equivalents

- Cash flow from operating activities €98.5m
- Investing activities €-143.8m
- Financing activities €483.4m
  - Bond issuance €494.2m
  - Repayment of loans €-7.1m

### Loan to Value



Loan to Value (LTV) in %	37.7	37.6
Property values	14,742.2	14.647,6
Prepayments for investment properties	39.0	43.3
Properties held for sale	0.5	21.6
Investment properties	14,702.7	14,582.7
Net Debt	5,553.3	5,502.8
Cash & cash equivalents	773.5	335.4
Excluding lease liabilities (IFRS 16)	28.5	30.8
Financial liabilities	6,355.3	5,869.0
€m	31.03.2021	31.12.2020

- LTV nearly unchanged vs. Q4-2020
- Low LTV enables further portfolio expansion

### New EPRA NRV - NTA - NDV



€m		31.03.2021			31.12.2020	
	EPRA NRV – diluted	EPRA NTA – diluted	EPRA NDV – diluted	EPRA NRV – diluted	EPRA NTA – diluted	EPRA NDV – diluted
IFRS Equity attributable to shareholders (before minorities)	7,502.1	7,502.1	7,502.1	7,365.6	7,365.6	7,365.6
Hybrid instruments	27.5	27.5	27.5	464.3	464.3	464.3
Diluted NAV (at Fair Value)	7,529.6	7,529.6	7.529,6	7,829.9	7,829.9	7,829.9
Deferred tax in relation to fair value gains of IP and deferred tax on subsidised loans and financial derivatives	1,449.0	1,436.0	_	1,431.3	1,417.4	_
Fair value of financial instruments	79,7	79.7	_	102.7	102.7	_
Goodwill as a result of deferred tax	-55.9	-55.9	-55.9	-55.9	-55.9	-55.9
Goodwill as per the IFRS balance sheet	_	-43.7	-43.7	_	-43.7	-43.7
Intangibles as per the IFRS balance sheet	_	-3.3	_	_	-2.8	_
Fair value of fixed interest rate debt	_	_	-378.0	-	_	-443.0
Deferred taxes of fixed interest rate debt	_	_	69.8	-	_	87.2
Revaluation of intangibles to fair value	_	_	-	-	_	_
Estimated ancillary acquisition costs (real estate transfer tax)	1,432.5	_	-	1,421.7	_	_
NAV	10,434.9	8,942.4	7.121,8	10,729.7	9,247.6	7,374.5
Fully diluted number of shares	72,095,943	72,095,943	72,095,943	75,534,292	75,534,292	75,534,292
NAV per share	144.74	124.03	98.78	142.05	122.43	97.63

### Group P&L effect of Value-add Services



	LEG LEG LEG  WohnService WohnSenierung TechnikService EnergieService			
€m	2020	Main effects 2020	Only key line items displayed	
Net cold rent	627.3			
Profit from operating expenses	-2.5			
Maintenance (externally-procured services)	-62.3	+ €34m	Craftsmen services via LEG TechnikService	
Staff costs	-75.4	– €21m		
Allowances on rent receivables	-10.6		Staff costs mainly via LEG TechnikService,	
Other	9.5	+ €23m	Mainly income from <b>LEG EnergyService</b> and multimedia offerings via <b>LEG WohnService</b>	
Non-recurring project costs (rental and lease)	7.0			
Recurring net rental and lease income	493.0	+ € 37m		
Recurring net income from other services	7.1			
Staff costs	-23.6			
Non-staff operating costs	-17.6			
Non-recurring project costs (admin.)	8.0			
Recurring administrative expenses	-33.2			
Other income and expenses	0.0			
Adjusted EBITDA	466.9	+ € 37m		
Cash interest expenses and income	-80.5			
Cash income taxes from rental and lease	-1.4			
FFO I (including non-controlling interests)	385.0	+ €33m		
Non-controlling interests	-1.8	– €2m	Minorities LEG TechnikService	
FFO I (excluding non-controlling interests)	383.2	+ €31m		



# 7.2 Appendix Management

### Management Team since July 2020





Lars von Lackum CFO

- Strategy, M&A, Organisation and Digitisation
- Legal and Human Resources
  - Management & Supervisory Board Office
  - Legal, Compliance and Internal Audit
  - Human Resources
- Corporate Communications
- Acquisition
- New construction
- IT



Susanne Schröter-Crossan CFO

- Investor Relations
- Finance & Treasury
- Controlling & Risk Management
- Portfolio Management
- Accounting & Taxes



Dr. Volker Wiegel COO

- Asset and Property-Management
  - Commercial Management
  - Neighbourhood Management
  - Property Management
  - Modernisation
  - Central Procurement.
  - Receivables Management
  - Rent Management
  - Operating Expenses Management
- TechnikServicePlus GmbH
- EnergieServicePlus GmbH
- I WS Plus GmbH

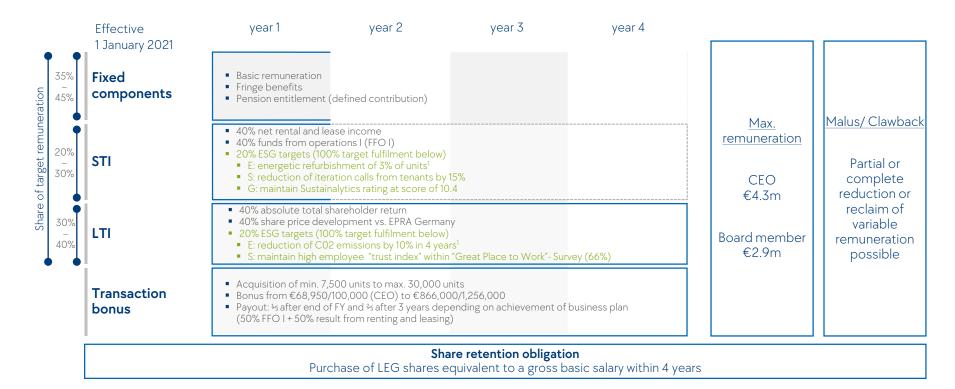
With LEG since 2020

With LEG since 2013

70

### New ESG targets within management's remuneration system Approved by AGM 2020





### Supervisory board – 100% independent members

Aiming for 1/3 of female members by 2022





Michael Zimmer

Chairman since 2013

Entrepreneurial career in the real estate sector (e.g. founder of Corpus Sireo Immobilien, later sold to Swiss Life) since 1990



Stefan
Jütte
Deputy Chairman

since 2013

From 1980 – 2012, different roles in the banking sector (e.g. CEO of Deutsche Postbank, DSL Bank)



Dr. Johannes Ludewig

Member since 2013

From 1997 – 2011 various roles in the real estate and railway sector (e.g. CEO of Deutsche Bahn) as well as in different political roles in Germany from 1975 - 1997

Age-related terms end with AGM 2022
To be replaced by one female member

→ Back to 6 seats with 1/3 female
members



Dr. Claus Nolting

Member since 2016

Professional background as a lawyer. Different positions in the banking and private equity sector (e.g. CEO of Hypovereinsbank, Cerberus, Lone Star)



Dr. Jochen Scharpe

Member since 2013

Professional experience in Corporate Finance (KPMG) and the real estate sector, e.g. precursor of CA Immo and Siemens Real Estate



Martin Wiesmann

Member since 2020

Professional background in investment banking with Deutsche Bank and J.P. Morgan, amongst various roles Vice-Chairman IB Europe with JPM



**Dr. Sylvia Eichelberg**To be elected at

AGM 2021

CEO of Gothaer Health Insurance and previously in different roles with AXA and FRGO insurance



7.3 Appendix Regulation & Social Security in Germany

# Ongoing political discussion but small impacts on LEG



Topic	Description	Impact on LEG
Mietspiegel (reference rent)	<ul> <li>Agreement on change of reference period from 4 to 6 years</li> </ul>	Marginal impact on rent growth
Modernisation	<ul> <li>Reduction of modernisation charge from 11% to 8%</li> <li>Rent increase max. €3 per sqm over a period of six years (rents below €7 per sqm: limitation to max. €2 per sqm)</li> </ul>	LEG only slightly affected due to pursuit of less aggressive modernisation approach
Reletting	Mandatory disclosure of previous tenant's rent	No impact on LEG
Mietpreisbremse (rental break)	<ul> <li>Only applicable for re-letting in tense markets, number of tense markets reduced to 18 cities in NRW from 1 July 2020</li> </ul>	No material changes for LEG
Share deals	<ul> <li>Ongoing discussion on reform of the land transfer tax (Grunderwerbsteuer) includes lowering the threshold from 95 to 90% and increasing the holding period from 5 to 10 years (which makes share deals less profitable)</li> </ul>	LEG does not expect significant effects (only for PE deals)
Outside NRW		
Berlin rental freeze	<ul> <li>Rent freeze in Berlin was declared unconstitutional by the Federal Constitutional Court</li> </ul>	No impact on LEG NRW government disapproves this instrument

### **Basics**



#### Free financed units

#### **Existing contracts**

- Rent increase by max. 20% (15% cap in tense markets<sup>2</sup>) within 3 years; benchmark: local reference rent<sup>1</sup>
- After modernisation: annual rent can be increased by 8% of modernisation costs;
   limit: €3 per sqm (rent/sqm/month > €7) or €2 per sqm (rent/sqm/month < €7) over 6 years</li>

#### **New contracts**

- Markets without rental cap: no regulation
- In tense markets² the rental break (Mietpreisbremse) applies: increase of max. 10% on local reference rent¹

#### Rent restricted units

#### Cost rent adjustment

- Every third year (i.e., 2017, 2020, 2023)
- After full repayment of the underlying subsidised loan, the residential unit gets out of rent restriction and regular code applies
- In the case of early repayment, rent restriction continues for another 10 years (tenant protection); then regular code applies

#### Advantages of early repayment

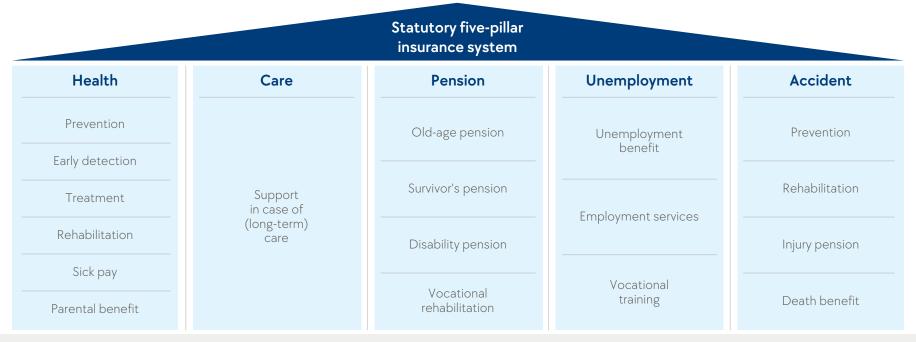
- Earlier transition of subsidised unit into free financed segment
- Immediate positive valuation effect (DCF model)

# New NRW Tenant Protection Law

effective from July 2020 reduces number of tense markets to 18 cities<sup>2</sup>

# A well-developed social security system ensures a fair standard of living in Germany





Principles of solidarity



# 7.4 Appendix Investor & Creditor Relations

### LEG share information



#### Basic data

Market segment Prime Standard
Stock Exchange Frankfurt
Total no. of shares 72,095,943
Ticker symbol LEG

ISIN DE000LEG1110

Indices MDAX, FTSE EPRA/NAREIT, GPR 250, Stoxx Europe 600,

DAX 50 ESG, i.a. MSCI Europe ex UK, MSCI World ex USA,

MSCI World Custom ESG Climate Series

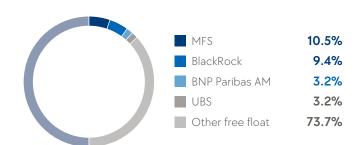
Weighting MDAX 2.59% (31.03.2021)

EPRA 3.22% (31.03.2021)

#### **Share** (1.3.2021; indexed; in %; 1.2.2013 = 100)

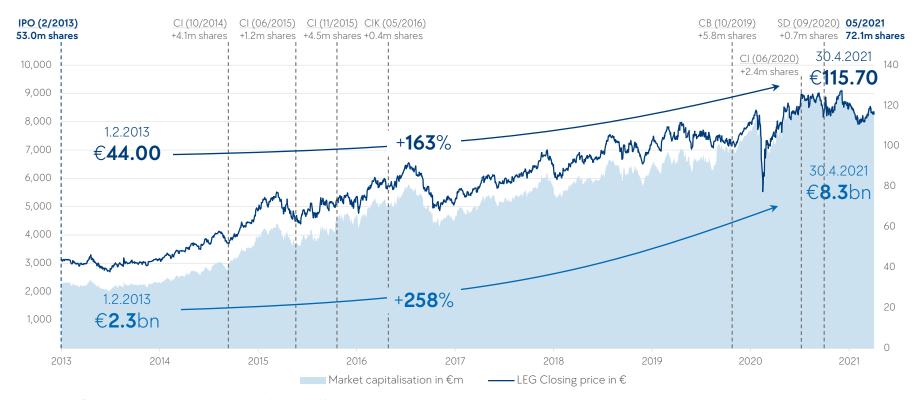


#### Shareholder structure<sup>1</sup>



# Sustainable increase in share price and market capitalisation since IPO





## LEG additional creditor information



#### Unsecured financing covenants

Covenant	Threshold	Q1-2021
Consolidated Adjusted EBITDA / Net Cash Interest	≥1.8x	5.8x
Unencumbered Assets / Unsecured Financial Indebtedness	≥125%	218%
Net Financial Indebtedness / Total Assets	≤60%	35%
Secured Financial Indebtedness / Total Assets	≤45%	20%

### Ratings (Moody's)

Туре	Rating	Outlook
Long Term Rating	Baa1	Stable
Short Term Rating	P-2	Stable

#### Financing mix



### Key financial ratios

	Q1-2021	Q1-2020
Net debt / EBITDA	11.7x	10.8x
LTV	37.7%	38.0%

# Capital market financing Corporate bonds



	2017/2024	2019/2027	2019/2034	2021/2033
Issue Size	€500m	€500m	€300m	€500m
Term / Maturity Date	7 years / 23 January 2024	8 years / 28 November 2027	15 years / 28 November 2034	12 years / 30 March 2033
Coupon	1.250 % p.a. (annual payment)	0.875 % p.a. (annual payment)	1.625 % p.a. (annual payment)	0.875 % p.a. (annual payment)
Issue Price	99.409 %	99.356 %	98.649 %	99.232 %
Financial Covenants	<ul> <li>Net financial debt/ to</li> <li>Secured financial debt</li> <li>Unencumbered asse</li> <li>Adj. EBITDA/ net cash</li> </ul>	ot/ total assets ≤ 45% ts/ unsecured financial debt	t ≥ 125%	
ISIN	XS1554456613	DE000A254P51	DE000A254P69	DE000A3H3JU7
WKN	A2E4W8	A254P5	A254P6	A3H3JU

# Capital market financing Convertible bonds



	2017/2025	2020/2028
Issue Size	€400m	€550m
Term / Maturity Date	8 years/ 1 September 2025	8 years/ 30 June 2028
Coupon	0.875% p.a. (semi-annual payment: 1 March, 1 September)	0.4% p.a. (semi-annual payment: 15 January, 15 July)
# of shares	3,438,349	3,546,869
Initial Conversion Price	€118.4692	€155.2500
Adjusted Conversion Price <sup>1</sup>	€116.3349 (as of 4 September 2020)	€155.0663 (as of 7 September 2020)
Issuer Call	From 22 September 2022, if LEG share price >130% of the then applicable conversion price	From 5 August 2025, if LEG share price >130% of the then applicable conversion price
ISIN	DE000A2GSDH2	DE000A289T23
WKN	A2GSDH	A289T2

1 Dividend-protection: The conversion price will not be adjusted until the dividend exceeds €2.76 (2017/2025 convertible) and €3.60 (2020/2028 convertible).

## Financial calendar





For our detailed financial calendar, please visit our IR web page

### **IR Contact**



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