LEG Immobilien SE
Company
Presentation

March 2021

LEG



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## **Company Presentation**

Agenda

- 1 Who we are and what we stand for
- 2 Highlights 2020
- **3** Financial Performance
- 4 Operating Performance
- 5 Portfolio Overview
- 6 Sustainability
- 7 Attractive Market NRW
- 8 Appendix
- 8.1 Financials
- 8.2 Management
- 8.3 Regulation
- 8.4 Social Security in Germany
- 8.5 Investor & Creditor Relations





Who we are and what we stand for

## Affordable housing in Germany

Made in NRW



Aachen



Bremen



Düsseldorf



Duisburg



Hamm



Minden



Münster



Osnabrück



Ratingen



Remscheid



Siegburg



Solingen



## Affordable housing in Germany Made in NRW





## German residential pure play

Pure Play: Residential + Germany

Focus on affordable living segment

Focus NRW (~92% of assets), no. 1 in NRW

Market cap ~**€8bn**<sup>1</sup>, 100% tradeable shares



## Conservative balance sheet

Loan to value 37.6%,

Ø financing cost **1.33%**, Ø maturity **7.4** years

Beta **0.75** (5y vs. EuroStoxx 600)

GAV/m<sup>2</sup> 1,503€



#### Social Responsibility

**400,000** tenants/ **145,000** apartments

Average rent per unit ~€380 per month/€5.96 per sqm

~25% social housing (rent-restricted)



#### Attractive Return

Dividend 2020 **€3.78**,

CAGR since IPO 2013: NAV **+14%**, dividend **+12%** p.a.

Gross yield properties **4.7%** (on **€14.6bn** assets)



## 2021 guidance

## LEG

## ESG targets now reflected

	2021				
FFOI	€410m – 420m¹				
I-f-I rent growth	~3.0%				
EBITDA margin	~75%				
Investments	~40 – 42€/m²				
LTV	max. 43%				
Dividend	70% of FFO				
Acquisition ambition	Not reflected in guidance ~7,000 unit				
Environment	STI: energetic refurbishment of 3% of units <sup>2</sup> LTI: reduction of CO2 emissions by 10% in 4 years <sup>2</sup>				
Social	STI: reduction of iteration calls from tenants by 15% LTI: maintain high employee satisfaction level (66% Trust Index)				
Governance	STI: maintain Sustainalytics rating at score of 10.4				



## Strong performance 2020

FFO I guidance beat with €383.2m leading to DPS of €3.78



## Financials 1



- FFO | +12.3% to €383.2m
- EBITDA-Margin **74.4%**
- LTV **37.6%** 
  - **7.4y** for **1.33%**
- NTA ps € 122.43



- Net cold rent +7.0%
- I-f-I rental growth **+2.3%**
- I-f-I vacancy **2.6% (-30bps)**
- Acquisition of Fischbach Services



- Corona relief for tenants first mover at the beginning of the crisis
- Corona bonus for employees to recognise a strong team
- CO<sub>2</sub>-accounting established
- Measurable ESG KPIs for management and organisation

2020/ 2021

### Keeping the momentum

Dividend per share of €3.78 (+5%)

proposal to AGM 2021

Protection and optionality in volatile markets

Strong financial profile

#### Minimal Corona effect

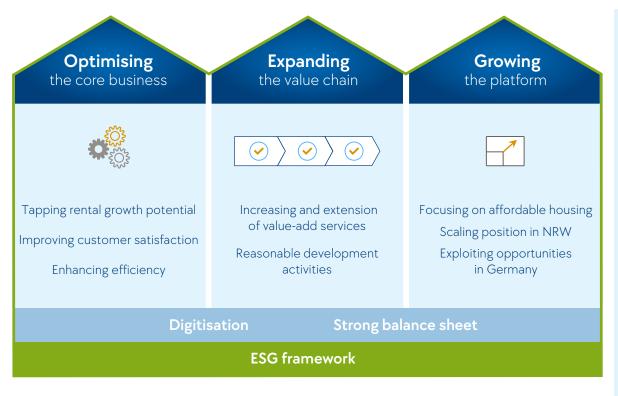
in 2020 and YTD

Unchanged and confirmed

FY 2021 FFO I guidance of €410m - 420m

## We act in line with our strategy





#### Optimising the core business

- Fully digitised rental process
- C.20 robotics solutions



#### Expanding the value chain

- Acquisition of Fischbach Services to speed up empty apartment renovation
- Expansion of energy and multi media offerings

#### Growing the platform

- Focus on affordable housing asset class in Germany
- Acquisition of c.9,500 units
- Expansion of the footprint 8% of units now outside NRW

#### **ESG** framework

- Covid-19 relief for tenants & Corona bonus for employees
- Sustainalytics upgrade among top 2% of global coverage / EPRA Gold

### Portfolio Overview

144,530 units as of 12/2020

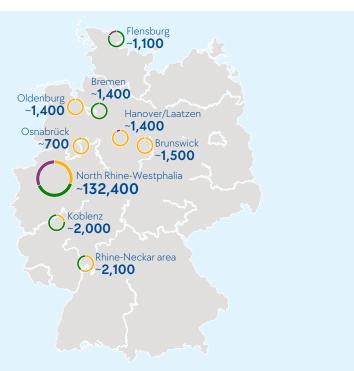




High-Growth

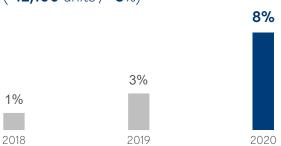
Higher-Yielding

Stable



#### **Outside North Rhine-Westphalia**





#### Growth along our investment criteria

- Asset class affordable living
- Entry via **orange** and **green** markets
- >1,000 units per location





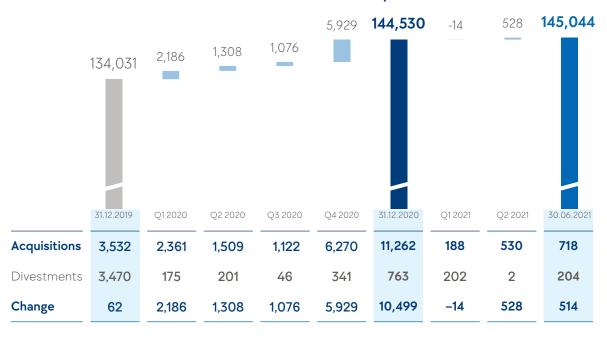


### Portfolio transactions

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Net additions of 10.5k units lead to portfolio growth of 7.8% in 2020

#### Number of units based on date of transfer of ownership<sup>1,2</sup>



## 1 Residential units. 2 Note: The date of the transaction announcement and the transfer of ownership are usually several months apart. The number of units may therefore differ from other disclosures, depending on the data basis. 3 BW = Baden-Wurttemberg, HB = Bremen, LS = Lower Saxony, NRW = North Rhine-Westphalia, RP = Rhineland-Palatinate, SH = Schleswig-Holstein, SL = Saarland.

#### **Acquisitions** (Locations/State<sup>3</sup>)

#### Q1 2020

NRW

#### Q2 2020

NRW – Kaiserslautern (RP)

#### Q3 2020

NRW – Flensburg (SH)

#### Q4 2020

 NRW - Brunswick (LS) - Hanover (LS) - Koblenz (RP) - Rhine-Neckar (RP/BW)

#### Q1 2021

NRW – Oldenburg (LS)

#### Q2 2021

 NRW – Oldenburg (LS) – Hanover (LS) – Kaiserslautern, Koblenz (RP)

## Portfolio acquisitions in June 2020

Significantly increasing our addressable market



#### LEG 30 June 2019



Inhabitants: 19.5m No. of households: 9.4m

#### **LEG 30 June 2020**

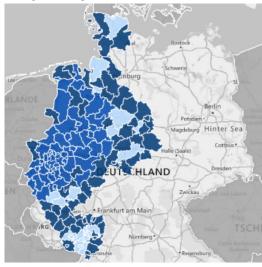
+ June 2020 acquisitions



24.5m (+26%) 12.2m (+30%)

#### LEG 30 June 2020

- + June 2020 acquisitions
- + neighbouring districts



35m (+78%) 17m (+82%)

### Value-added services

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Leveraging LEG's portfolio and customer base to services business

#### Strong FFO contribution -**Services**

NAV per share from services of ~ €7 – 11<sup>1</sup>

Not reflected in Group NAV

1 FY 2020; based on 4% - 6% discount rate,



WohnService

Partner



Cooperation

Multimedia: TV, internet and telephone

Launch January 2014



EnergieService

Partner

~100

partners from energy and technical service providers

#### Cooperation

Electricity, heating, gas, metering

Launch March 2015



**Partner** 



Joint venture (51%)

Small repair work, craftsmen services

Launch January 2017



LWS Plus

former



100% entity

General contractor services

Acquisition October 2020

#### **Key driver 2020**

- Roll-out of services to a growing portfolio
- ~6 000 new units with multimedia offerings from WSP
- Full consolidation of ESP (minorities buyout in 2019) and expansion of services
- Lower cash tax effects at ESP after minorities buyout
- TSP benefitting from higher demand for craftsmen services.
- First positive effects from LWS Plus (consolidated in O4 2020)

## Fischbach Services builds our fourth service pillar LWS Plus



Scalable business model

#### Company background

- Project management company specialised on managing the renovation of vacant apartments
- Currently conducting 25% of LEG's renovation of vacant apartments
- Scalable, efficient and proven and highly digitalised platform
- Low personal intensity with only 25 employees, managing approx. 80 contractors

#### Transaction details

- LEG purchased 100% of Fischbach Services GmbH per 01.10.2020, wholly owned subsidiary of Fischbach Holding GmbH
- Contractual framework ensures commitment of founders, management, staff and contractors for the coming years

#### Rationale for LEG

- Goal is to scale business to conduct 75% of LEG's renovation of vacant apartments through Fischbach in the medium-term
- Access to attractive margin part of value chain without requirement to add craftsmen to payroll
- Faster / better quality renovation to reduce duration of vacancies

#### **Financials**

- EBITDA contribution¹ of ~€5m for 2021
- EBITDA-margin effect<sup>1</sup> on Group level of +100bps
- Future growth primarily fuels positive cash effect and will not be transparent in Group KPI due to consolidation

#### Significant margin contribution due to attractive position at the value chain



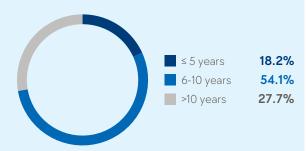
## Refinancing of subsidised loans lifting value



#### Rent potential subsidised units

- Until 2028, around 24,000 units will come off rent restriction
- Units show significant upside to market rents
- The economic upside can theoretically be realised the year after restrictions expire, subject to general legal and other restrictions<sup>4</sup>

## Around 70% of units to come off restriction until 2028

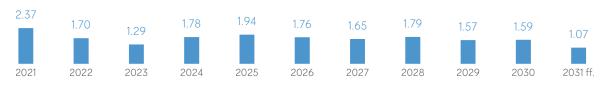


#### Number of units coming off restriction and rent upside



#### Spread to market rent

€/	m	,2	/1	m	$\cap$	n	+	ŀ
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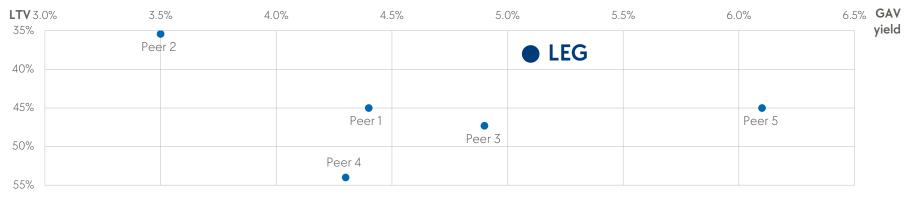
	≤ 5 years²	6 – 10 years²	> 10 years <sup>2</sup>
In-place rent	€4.79	€5.04	€4.92
Market rent <sup>1</sup>	€6.60	€6.80	€5.99
Upside potential <sup>3</sup>	38%	35%	22%
Upside potential p.a. <sup>3</sup>	€9.8m	€27.4m	€8.8m

1 Employed by CBRE as indicator of an average rent value that could theoretically be achieved, not implying that an adjustment of the in-place rent to the market rent is feasible, as stringent legal and contractual restrictions regarding rent increases exist.

2 < 5 years = 2021-2025; 6-10 years = 2026-2030; >10 years = 2031ff. 3 Rent upside is defined as the difference between LEG in-place rent and market rent (defined in footnote 1). 4 For example rent increase cap of 15% or 20% for three years.

## Pure play with unique risk/return profile ...





#### Additional layers of complexity

		<u> </u>			
	German residential	International residential	Other real estate classes	Development	Berlin exposure
LEG					
Peer 1		•		•	•
Peer 2				•	
Peer 3					
Peer 4				•	•
Peer 5		•		•	

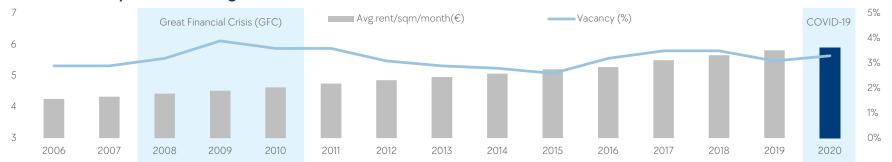


Source: Company information as reported as of FY19, incl. hybrid debt. Peers comprise ADO/Adler, Deutsche Wohnen, Grand City Properties, TAG, Vonovia.

### ... and a resilient business model with a strong track record



#### LEG not materially affected during the GFC and COVID-19



#### **LEG** well positioned

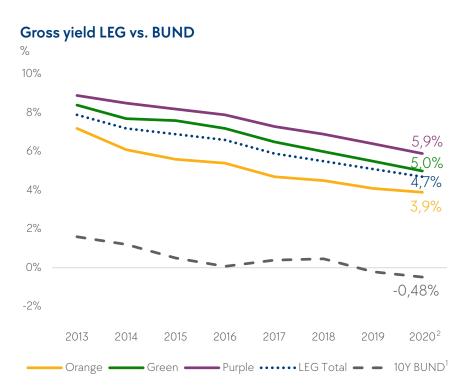
- Non-cyclical business model
- LEG's attractive rent level of €5.91/sqm is key to provide affordable living to our tenants
- C. 25% of units subsidised
- German social system provides several strong layers of social security

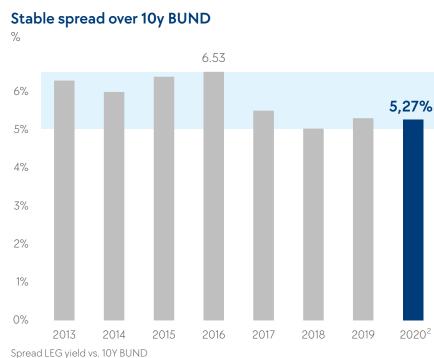
#### Resilience of German residential during the last economic crises



# ... offering attractive yields in a low/no yield environment stable spread over 10 year BUND





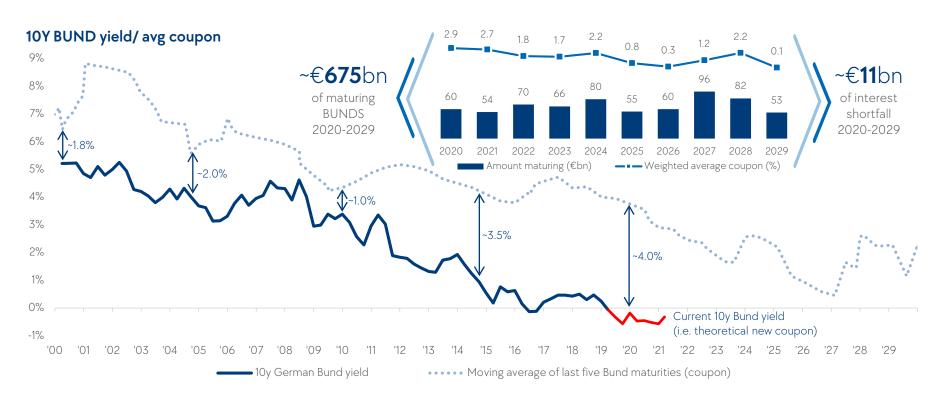


1 Annual average. 2 31 December 2020

## Hunt for yield to continue as BUNDS

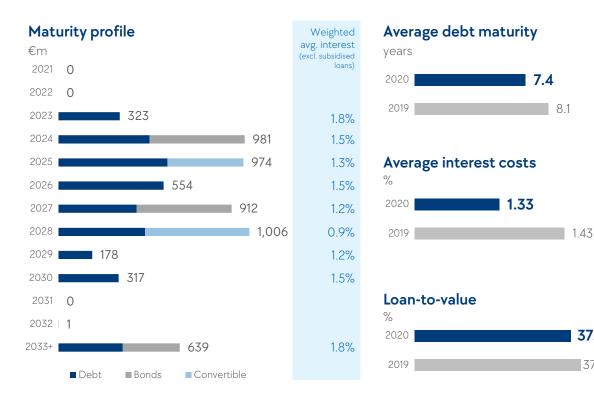
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only offer negative yields and interest income will diminish



## Strong financial profile





#### Highlights 2020

37.6

- Successful placement of **€550**m convertible and €273m equity raise in 2020 to finance acquisition and preserve conservative balance sheet
- Successful implementation of first-time scrip dividend resulting in a reduced dividend related cash outflow
- No significant maturities until 2023
- Strong liquidity as of end of February with >€350m cash at hand and ~€400m RCF's
- Net debt/EBITDA also at attractive level of **11.8**x

### Carbon Balance Sheet 2020

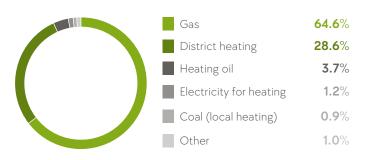
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36.7kg CO<sub>2</sub>e/m<sup>2</sup> as the starting point for our transformational journey

#### Opening carbon balance sheet

- Bottom-up approach
- BAFA-factors in line with GHG-protocol
- Scope 1 and scope 2
- 36,7kg CO<sub>2</sub>e/m<sup>2</sup> based on heating energy
- 311k t CO<sub>2</sub> in total
- C. 2/3 coming from gas

#### Heat energy by source





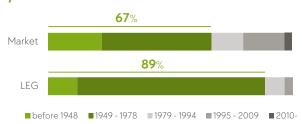
- Based on actual consumption 2019 (81% actuals, 19% certificates)
- Extrapolated for 2020
- Limited assurance by PWC
- 100% of portfolio covered

#### **Reflecting our roots**

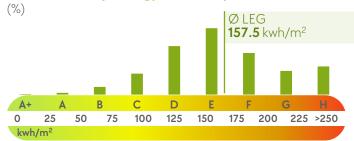
Energy efficiency of our portfolio of 157.5 kWh/m<sup>2</sup> is a function of corporate DNA & history:

 Providing affordable housing in post-war Germany

## LEG portfolio by construction years vs. LEG market



#### Distribution by energy efficiency classes LEG



## Further improving our ESG profile



ESG		2016	2017	2018	2019	2020		
MSCI	ESG Rating	A	AA	AA	AA	AA		Top <b>2</b> %
SUSTAINALYTICS  a Morningstar company	ESG Rating				20.1	10.4	1	global coverage Top <b>4</b> % global real estate sector
EPRA EUROPEAN PUBLIC REAL ESTATE ASSOCIATION	sBPR Award			SBPR BRONZE	SBPR SILVER	SBPR GOLD	1	
G R E S B	ESG Rating				52	52	<b></b>	No.1 among peer group based on Public Disclosure
DAX	ESG Index					DAX® 50 ESG	<b>V</b>	Assessment
MSCI	ESG Indices	MSCI EAFE Choice ESG Screened Index MSCI World Custom ESG Climate Series MSCI OFI Revenue Weighted Global ESG Index						



Financial **Performance** 

## Key figures

## LEG

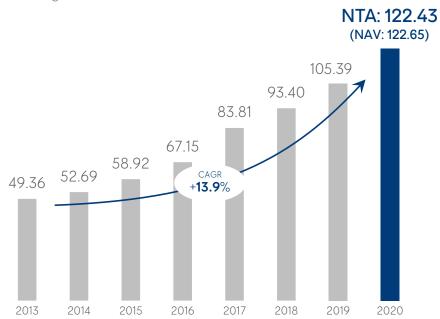
	2020	2019	+/- %/bp	Balance sheet		31.12.2020	31.12.2019	+/- %/bp
€m	627.3	586.1	+7.0%	Investment properties	€m	14,582.7	12,031.1	+21.2%
€m	493.0	453.3	+8.8%	Cash and cash equivalents	€m	335.4	451.2	-25.7%
€m	466.9	426.5	+9.5%	Fauity	€m	7.389.9	5 933 9	+24.5%
€m	383.2	341.3	+12.3%	. ,				
€	5.44	5.27	+3.3%	l otal financing liabilities	ŧm	5,869.0	5,053.9	+16.1%
€m	381.3	327.9	+16.3%	Current financing liabilities	€m	491.3	197.1	+149.3%
%	74.4	72.8	+160 bp	Net debt	€m	5,502.8	4,570.9	+20.4%
%	61.1	58.2	+290 bp	LTV	%	37.6	37.7	–10 bp
			. /	Equity ratio	%	48.4	45.9	+250 bp
	31.12.2020	31.12.2019	+/- %/bp	Adj. EPRA NAV, diluted	€m	9,264.3	7,273.0	+27.4%
ımber	144,530	134,031	+7.8%	Adj. EPRA NAV per share, dilute	d €	122.65	105.39	+16.4%
€/m²	5.96	5.83	+2.3%	EPRA NTA, diluted	€m	9,247.6	7,254,5	+27.5%
€m	290.4	206.7	+40.5%	FPRA NTA per share diluted	€	122 43	105 12	+16.5%
€m	98.3	88.6	+10.9%	•				
%	2.6	2.9	-30 bp	Dividend per share		3.78	3.60	+5.0%
	€m €m € €m % % mber €/m² €m	€m 627.3 €m 493.0 €m 466.9 €m 383.2 € 5.44 €m 381.3 % 74.4 % 61.1 31.12.2020 mber 144,530 €/m² 5.96 €m 290.4 €m 98.3	<ul> <li>€m</li> <li>627.3</li> <li>586.1</li> <li>€m</li> <li>493.0</li> <li>453.3</li> <li>€m</li> <li>466.9</li> <li>426.5</li> <li>€m</li> <li>383.2</li> <li>341.3</li> <li>5.44</li> <li>5.27</li> <li>€m</li> <li>381.3</li> <li>327.9</li> <li>74.4</li> <li>72.8</li> <li>61.1</li> <li>58.2</li> <li>41.12.2019</li> <li>mber</li> <li>144,530</li> <li>134,031</li> <li>€/m²</li> <li>5.96</li> <li>5.83</li> <li>290.4</li> <li>206.7</li> <li>98.3</li> <li>88.6</li> </ul>	2020 2019 %/bp  €m 627.3 586.1 +7.0%  €m 493.0 453.3 +8.8%  €m 466.9 426.5 +9.5%  €m 383.2 341.3 +12.3%  € 5.44 5.27 +3.3%  €m 381.3 327.9 +16.3%  % 74.4 72.8 +160 bp  % 61.1 58.2 +290 bp   31.12.2020 31.12.2019 %/bp  mber 144,530 134,031 +7.8%  €/m² 5.96 5.83 +2.3%  €m 290.4 206.7 +40.5%  €m 98.3 88.6 +10.9%	2020       2019       %/bp       Balance sneet         €m       627.3       586.1       +7.0%       Investment properties         €m       493.0       453.3       +8.8%       Cash and cash equivalents         €m       466.9       426.5       +9.5%       Equity         €m       383.2       341.3       +12.3%       Total financing liabilities         €m       381.3       327.9       +16.3%       Current financing liabilities         %       74.4       72.8       +160 bp       Net debt         %       61.1       58.2       +290 bp       LTV         Equity ratio         4/-       Adj. EPRA NAV, diluted         Method       44,530       134,031       +7.8%       Adj. EPRA NAV per share, diluted         €/m²       5.96       5.83       +2.3%       EPRA NTA, diluted         €m       290.4       206.7       +40.5%       EPRA NTA per share, diluted         FPRA NTA per share, diluted       Dividend per share	2020       2019       %/bp       Balance sneet         €m       627.3       586.1       +7.0%       Investment properties       €m         €m       493.0       453.3       +8.8%       Cash and cash equivalents       €m         €m       466.9       426.5       +9.5%       Equity       €m         €m       383.2       341.3       +12.3%       Total financing liabilities       €m         €m       381.3       327.9       +16.3%       Current financing liabilities       €m         %       74.4       72.8       +160 bp       Net debt       €m         %       61.1       58.2       +290 bp       LTV       %         Equity ratio       %         Adj. EPRA NAV, diluted       €m         €/m²       5.96       5.83       +2.3%       EPRA NTA, diluted       €m         €m       290.4       206.7       +40.5%       EPRA NTA per share, diluted       €         EPRA NTA per share, diluted       €         Dividend per share       €	2020       2019       %/bp       balance sneet       31.12.2020         €m       627.3       586.1       +7.0%       Investment properties       €m       14,582.7         €m       493.0       453.3       +8.8%       Cash and cash equivalents       €m       335.4         €m       466.9       426.5       +9.5%       Equity       €m       7,389.9         €m       383.2       341.3       +12.3%       Total financing liabilities       €m       5,869.0         €m       381.3       327.9       +16.3%       Current financing liabilities       €m       491.3         %       74.4       72.8       +160 bp       Net debt       €m       5,502.8         %       61.1       58.2       +290 bp       LTV       %       37.6         Equity ratio       %       48.4         4.7       48.4       49.2	2020       2019       %/bp       Balance sneet       31.12.2020       31.12.2019         €m       627.3       586.1       +7.0%       Investment properties       €m       14,582.7       12,031.1         €m       493.0       453.3       +8.8%       Cash and cash equivalents       €m       335.4       451.2         €m       466.9       426.5       +9.5%       Equity       €m       7,389.9       5,933.9         €m       383.2       341.3       +12.3%       Total financing liabilities       €m       5,869.0       5,053.9         €m       381.3       327.9       +16.3%       Current financing liabilities       €m       491.3       197.1         %       74.4       72.8       +160 bp       Net debt       €m       5,502.8       4,570.9         %       61.1       58.2       +290 bp       LTV       %       37.6       37.7         mber       144,530       134,031       +7.8%       Adj. EPRA NAV, diluted       €m       9,264.3       7,273.0         mber       144,530       134,031       +7.8%       Adj. EPRA NAV per share, diluted       €       122.65       105.39         €/m²       5.96       5.83

## Attractive growth and returns for shareholders



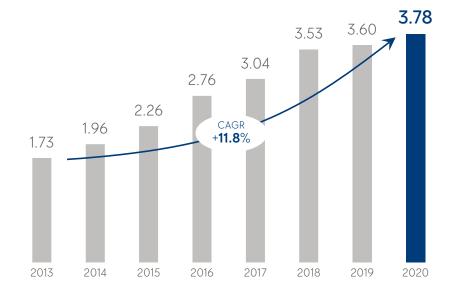


€, excl. goodwill



#### Dividend per share<sup>2</sup>

#



1 Until 2019 EPRA NAV adjusted, from 2020 onwards EPRA NTA. 2 Dividend 2020 proposed to AGM 2021

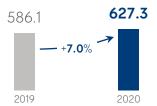
## Margin expansion story continues

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#### Overview

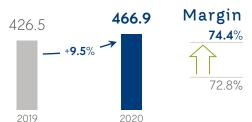
#### Net cold rent

€m



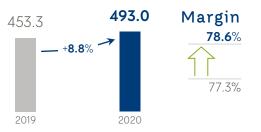
#### Adj. EBITDA

€m



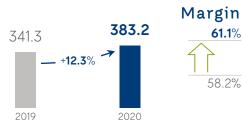
#### Recurring net rental and lease income

€m



#### FFO I

€m



#### Recurring net rental and lease income

Ongoing efficiency gains and scale effects

#### Adj. EBITDA

Reduced admin costs and higher income from other services

#### FFO I

Lower cash taxes and lower minorities

#### FFO I ps

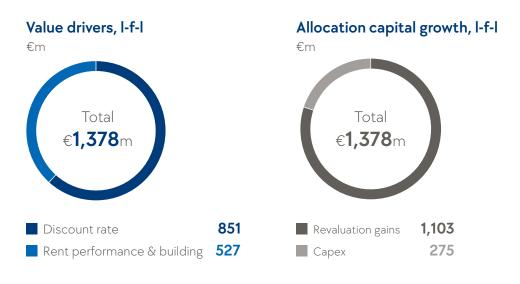
**■** 2019 **€**5.27

■ 2020 €5.44

## Portfolio valuation 2020 - Breakdown revaluation gains



Valuation uplift driven by letting performance and yield compression



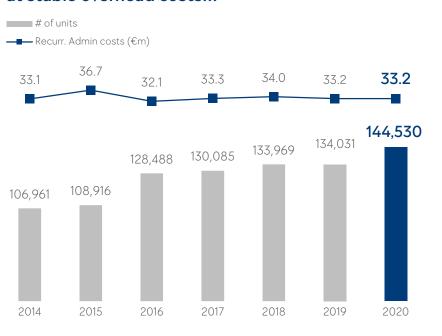


- 9.6% on I-f-I basis
- 9.4% uplift from revaluation as of 30 September 2020 (i.e excluding 6,270 units transferred in Nov/ Dec 2020), 11.2% including capex
- Adjustment of discount rate from 4.8% in 2019 to 4.5% in 2020 (cap rate from 6.05% to 5.7%)

## Scale effects from growing platform and cost discipline



## Strong volume growth at stable overhead costs...



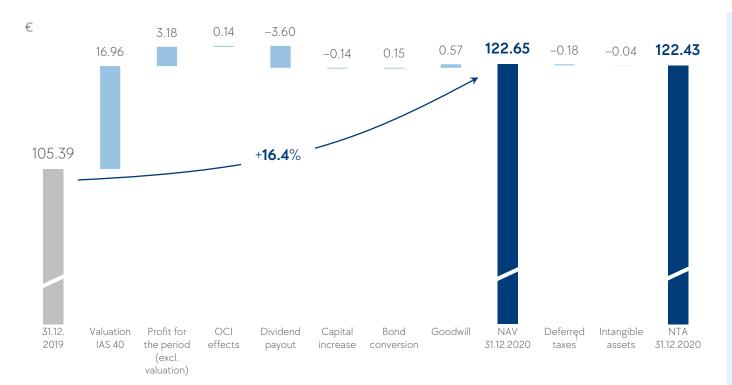
## ...leads to a further significant drop of the administrative costs ratio



### EPRA NAV and NTA bridge

NTA of € 122.43 per share





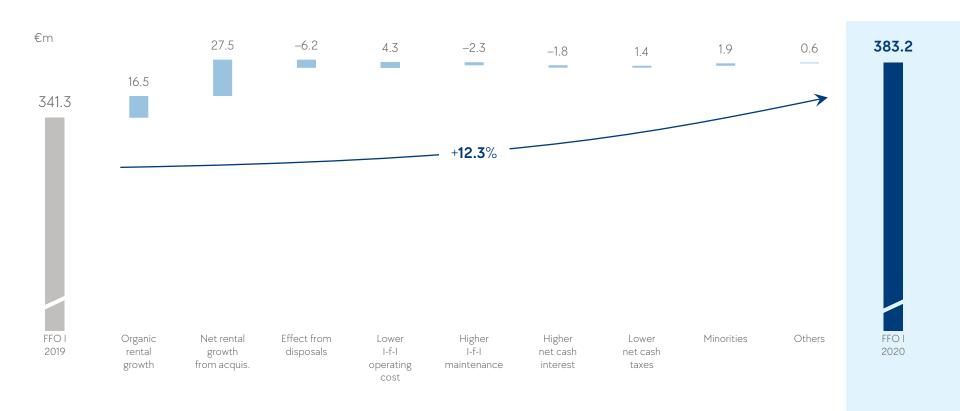
- Profit and revaluation gains as the key drivers for NAV uplift in 2020
- Minor effects from OCI and the capital increase
- Minor differences between NAV and NTA
- For details for NRV, NTA, NDV see appendix slide 30

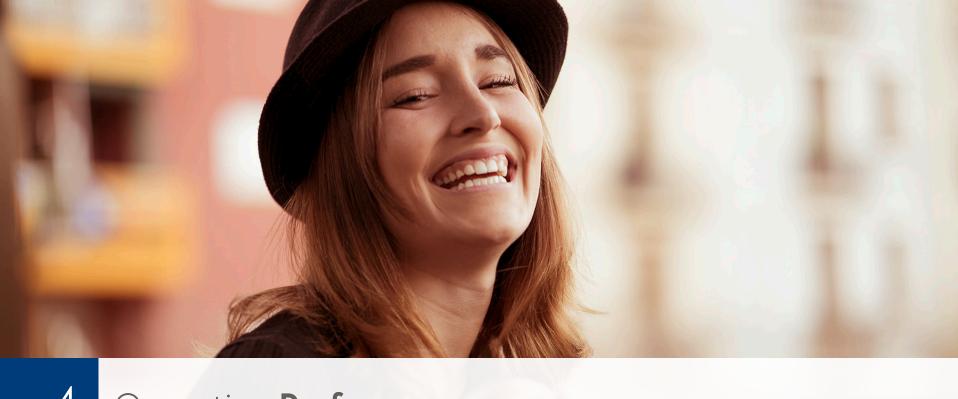
1 Deferred tax in relation to fair value gains of IP and deferred tax on subsidized loans and financial derivatives due to disposals

## FFO bridge 2020

Increase of +€41.9m (+12.3%)





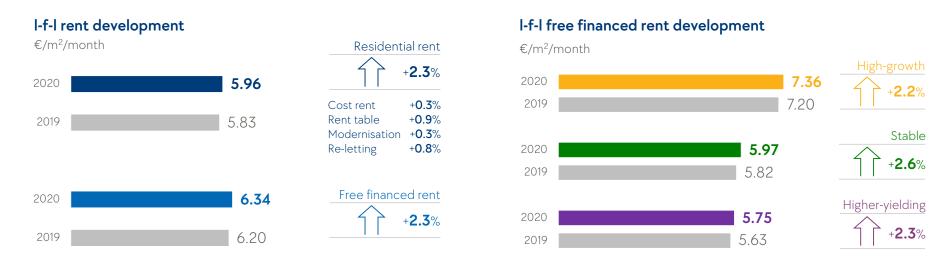


4 Operating Performance

## +2.3% l-f-l rental growth



Rental growth 2020 affected by voluntary suspension of rent increases



- Satisfactory result in a challenging environment
- Some negative effects from Corona due to Mietspiegel rent increase suspension and postponed modernisation projects
- Rent restricted units: +2.0% year-on-year (like-for-like) due to cost rent adjustment in January 2020
- High exposure to structural growth markets and respective commuter belts support strong performance

88.6

2019

■ Capex

■ Maintenance

■ New construction & other

## Capex & maintenance

Ongoing focus on growth and energy efficiency



- Flectronical installations
- Heating

Other

■ Modernisation

■ Turn costs

Bathrooms

LEG

- Increase of investments with c.32% year-over-year within plan
- 40% increase in capex driven by significant growth in value-enhancing turn-cost spending and growth in modernisations
- Maintenance costs increased by
   8% in line with our portfolio growth
- Overall benefitting from available capacities and low VAT as expected

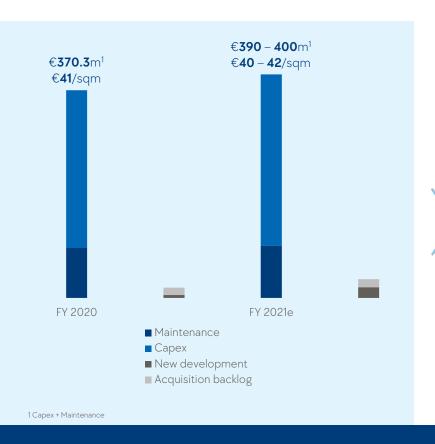
1 Excl. new construction activities (€4.8m), backlog measures and own work capitalised resulting from the acquisition of LWS Plus GmbH

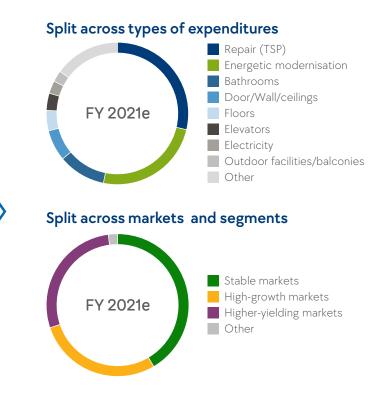
95.5

2020

## Total portfolio related expenditures Breakdown

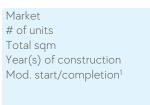






# Increased investments in modernisation and energy efficiency measures translate into strong returns



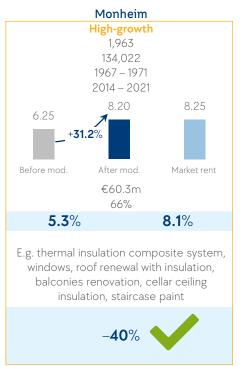


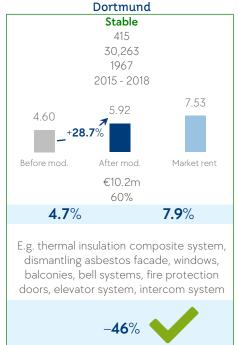
Rent development² (€/sqm)

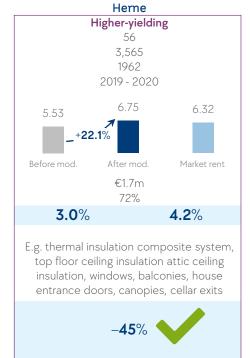
Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>







1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including LEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield; spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

## 1,963 modernised units in Monheim

## Example 1



"Here in Monheim, LEG has invested many millions of euros to modernise the Berlin district over the past few years. We are of course delighted that the company is realising its largest project so far here. We have been working well together for many years on the stepwise development of this particular district –



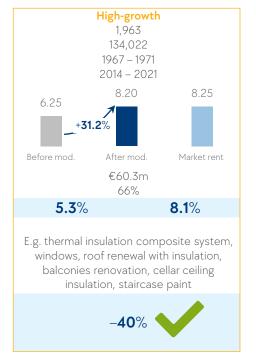
Market
# of units
Total sqm
Year(s) of construction
Mod. start/completion<sup>1</sup>

Rent development<sup>2</sup> (€/sqm)

Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>



1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including LEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield, spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

## 415 modernised units in Dortmund

## Example 2





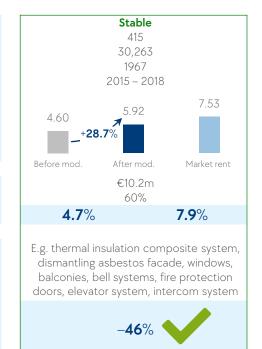
Market
# of units
Total sqm
Year(s) of construction
Mod. start/completion<sup>1</sup>

Rent development<sup>2</sup> (€/sqm)

Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>



1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including LEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield, spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

## 56 modernised units in Herne

## Example 3





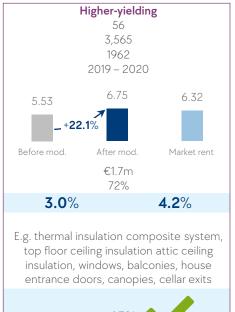
Market
# of units
Total sqm
Year(s) of construction
Mod. start/completion<sup>1</sup>

Rent development<sup>2</sup> (€/sqm)

Total investment<sup>3</sup>
Share of modernisation
Yield total vs. mod.<sup>4</sup>

Modernisation and maintenance measures

Average reduction of energy demand p.a. after modernisation<sup>5</sup>



-45%

1 With the exception of the Herne project, all modernisation projects include several residential properties with staggered start and end dates over the specified period. 2 Square meter prices across all projects; market rent = median, offer rents for new lettings from 0.1.0. to 30.09.2020, excluding subsidised units and new buildings, including LEG's own offers. 3 Including investments for modernisation, maintenance and repair. 4 Statistical initial yield; spread of rent income after and before modernisation in relation to total investment or investment for modernisation; target yield for Monheim project as not all projects have yet been completed. 5 Calculated values.

## 2020 digitisation

A boost to the digitisation of our business





Digital contracts/ solutions



- Chat bots and direct service contact
- Self-admin functions for tenant
- Pilot with Amazon to offer free, keyless and contactless delivery service







Robotics solutions

- RPA Center of Excellence implemented
- >20 RPAs installed across the entire group, i.e. IT, customer service, accounting, modernisation projects, quality management etc.
- In customer service >100,000 customer requests handled so far via RPAs



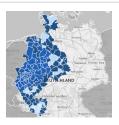




Artificial Intelligence Big Data

- Al pilot running for termination process
- Pilot for damage detection via drones
- Group-wide data platform to combine public and proprietary data for analysis of locations and support for internal functions







Portfolio **Overview** 

## Portfolio valuation 2020



With €1,503/m² @4.7% gross yield still at attractive levels in absolute and relative terms

Market segment	Residential Units	GAV Residential Assets (€m)	GAV/ m² (€)	Gross yield	In-Place Rent Multiple	Market Multiples <sup>1</sup>	GAV Commercial/ Other (€m)	Total GAV (€m)
High- Growth Markets	45,709	6,242	2,050	3.9%	25.8x	21.9x	273	6,514
Stable Markets	56,444	4,806	1,345	5.0%	20.0x	17.8x	153	4,959
Higher- Yielding Markets	42,259	2,802	1,080	5.9%	16.9x	15.2x	86	2,888
Total Portfolio <sup>2</sup>	144,412	13,850	1,503	4.7%	21.4x	18.7x	512	14,362

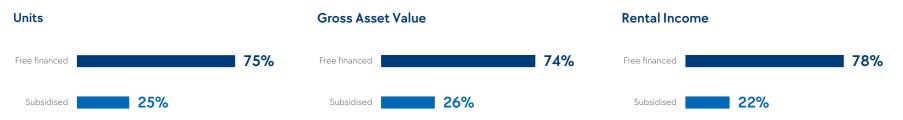
## Well-balanced portfolio with significant growth potential



#### By Market



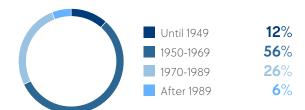
#### Restricted vs. unrestricted



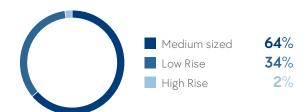
## Portfolio structure



#### **Construction Years**



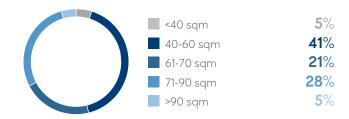
#### **Building Types**<sup>1</sup>



#### Free Financed / Rent Restricted Units



#### **Apartment Size<sup>2</sup>**



## Unlocking value potential through construction on own land



#### Total pipeline

- Total pipeline of c.1,000 units, yield on cost >4.5%
- Target: 500 new build units per year from 2023<sup>1</sup>

#### Münster

- Four buildings with 51 units in Münster: seizing value potential through densification on vacant plots of own land
- Construction cost €7.7m or c.€2,200/sqm; IPR around €13/sqm
- Respecting the environment and responding to demographic changes

#### Hilden (Greater Düsseldorf)

- Construction of 3 buildings with 38 apartments completed in May 2020
- Respecting the environment and responding to demographic changes

#### Cologne (Höhenhaus)

- 43 buildings with c. 200 units will be replaced by 400 units
- Approx. 30% of apartments will be subsidised or price-demanded units, resulting in varying levels of in-place rent
- Will include a kindergarten and be responsive to aging tenants



www.leg-wohnen.de/Gartensiedlung



New construction in Hilden

## Continued shortage of affordable housing

Replacement costs significantly exceed LEG asset values

## LEG

#### Residential replacement costs of the LEG portfolio

- Minimum replacement cost for new-built product at c. €2,800 per sqm<sup>2</sup>
- The portfolio of affordable living product is de facto irreplaceable at comparable cost base
- At ~€2,800 minimum replacement cost for a comparable new product, the company's inplace yield of 4.7% would imply a rent/sqm requirement of c. €11/sqm¹, which is not feasible to achieve in the affordable living segment
- LEG's portfolio is conservatively valued at €1,503/sqm,
- LEG's valuation level is well below Germany-wide replacement cost for new stock, offering attractive yield

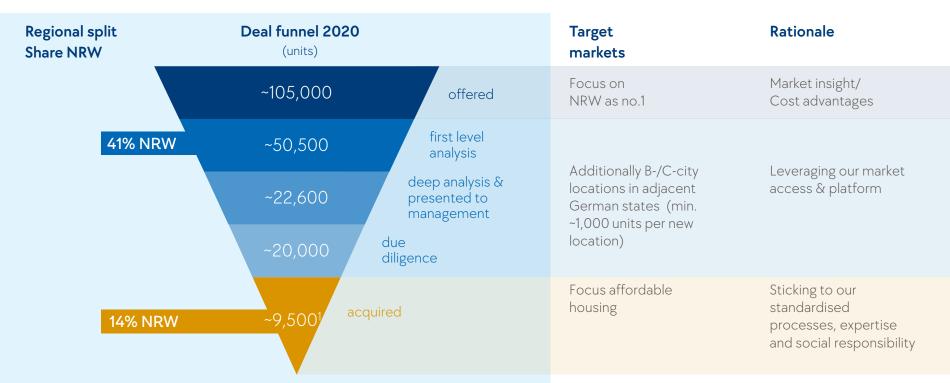


1 based on €2,800/sqm. 2 excluding costs for land

## Deal funnel 2020



Growth focused on affordable living in NRW and adjacent states



1 The ~9,500 units refer to the number of units which have been signed in calendar year 2020. Transfer of ownership typically take place at a later point in time. The number of units may therefore differ from other disclosures, depending on the data basis. In 2020 11.262 units had been transferred also driven by signings from 2019.

## Portfolio acquisitions from June 2020

LEG

Offering upside potential

Residential Portfolio	Total price	GAV/ sqm	Region	# of units	In-place rent/sqm	Vacancy rate	LEG market cluster <sup>1</sup>	Net cold rent p.a	Multiple	FFO p.a.	Transfer
Portfolio			Rhine- Neckar	1,964	€6.11	1.7%	High growth/Stable				
			Brunswick	1,533	€5.83	3.6%	High growth				
			Koblenz region	1,504	€5.53	1.3%	Stable				
			Hanover/ Laatzen	1,215	€5.94	2.2%	High growth				
			Cologne	164	€8.90	10.8%	High growth				
								€30.2m			1 Nov <sup>4</sup>
Portfolio			Flensburg	1,075	€5.79	3.0%	Stable				
2								€4.9m			1 Aug
							High				
Total 1+2	€767m	€1,540 		7,455	~€5.92 	~2.6%	growth/Stable (55%/45%)	€35.1m	21.9x	€21m	
vs. LEG on I-f-I basis <sup>2</sup>		€1,664 ———			~€6.20 ———	~2.5%			22.5x		

#### Key value drivers

- Modernisation
- Rent increases
- ~1/3 of portfolio 1 subsidised and coming off restriction over time<sup>3</sup>

<sup>1</sup>LEG clusters its markets into high growth, stable and higher yielding markets. 2 Based on LEG KPI's as of 30 June 2020 and assuming same portfolio split of 55% high growth and 45% stable markets. 3 See also slide 34 for more information on the subsidised units. 4 Expected.



## Social responsibility

#### What we have done so far



#### Creation of an organisational and reporting structure

- Management Board bears overall responsibility
- Top decision-maker Management Board: Lars von Lackum, CEO
- Responsible Supervisory Board member: Stefan Jütte
- Steering Committee for strategic decisions and pooling of the activities includes the Heads of key divisions/functions
- Dedicated sustainability department
- Sustainability Officers/Data Owners in various departments for monitoring the achievement of goals and for data collection
- Sustainability Manager as interface
- New committee established in 2019 working on the achievement of climate targets

#### Disclosure and assessments

- Annual Sustainability Reports 2017 2019 based on GRI standard and including EPRA Sustainability Performance Measures
- Participation in GRESB Real Estate Assessment
- EPRA Gold Award in 2020
- Significantly improved Sustainalytics Rating









a Morningstar company

## Environmental commitment

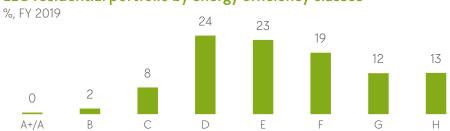


LEG set itself measurable and publicly communicated targets for the energetic improvement of the portfolio and reports on their achievement in its sustainability reports

#### **Environmental targets**

- Energy efficient modernisation of more than 15% of our portfolio i.e. 3% p.a. on average from 2017-2021
- Thereby reducing the number of residential buildings in energy efficiency classes G and H by more than 20%
- Increasing tenants' awareness (consumption transparency through utility and heating cost invoicing; tenants' manual)

#### LEG residential portfolio by energy efficiency classes





In 2019, potential reduction of another c.5,400 metric tons of CO<sub>2</sub> achieved

## Carbon Balance Sheet 2020

Our approach: Based on actual consumption



#### LEG's real world approach in line with major frameworks







#### Several options within CO<sub>2</sub> accounting available

Basis for

calculation

Treatment

vacancies

Several sources

factors

for conversion emission

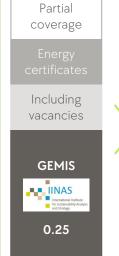


LEG CO<sub>2</sub>

	BAFA	IW.2050
*	Federal Office for Economic Affairs and Export Control	INITIATIVE WOHNEN.2050

#### e.g. Gas 0.202 0.202 (kWh into kg $CO_2 e/m^2$

#### **OPTIONS**



#### **LEG** footprint based on different approaches







## Social commitment





#### **Tenants**

- Offering attractive housing at affordable rents
- Cooperation with professional partners for housing-related services or offers (multimedia, green electricity at attractive prices)
- Annual inspections of all buildings to ensure tenants' health, safety and well-being
- Socially oriented neighbourhood and integration management
- Numerous tenant events
- Monitoring of tenant satisfaction
- Customer advisory council
- LEG Tenant Foundation for short-term financial assistance
- New €16m foundation for sustainable social work

#### **Employees**

- Vocational training and professional development
- Charta of Diversity signed (www.charta-der-vielfalt.de)
- Gender equality and reconciliation of work and family (audit certificate, www.berufundfamilie.de)
- Transparent remuneration structures (own collective bargaining agreement)
- Occupational health management (e.g. health and safety checks, preventive measures, training)
- Regular surveys on employee satisfaction (www.greatplacetowork.de)

#### **Suppliers**

Suppliers Code of Conduct

## Social commitment

## During the crisis





#### Coronavirus crisis: LEG's voluntary 10-point paper (21 March 2020) and additional measures

#### Support and protection for tenants

- Temporary suspension of rent increases in line with Mietspiegel
- No termination of rental agreements, no evictions
- Supporting of small business/commercial tenants

#### Social initiatives

- Special offers for system-relevant professionals
- €1m for corona aid measures through foundation ("Your home helps")
- Organisation of neighbourhood assistance
- Commitment to homeless people

#### Protection of employees

- Work from home to provide safety and flexibility for employees and their families
- Protection gear for employees
- Benefits for employees during times of closed schools and nursery schools

#### Legal amendment on federal level

- Tenants cannot be evicted if they are not able to pay their rents for April-June 2020 due to the coronavirus crisis
- Deferral until June 2022 at the latest; interests (4%) can be charged

## Corporate Governance



#### **Corporate Governance Code**

- Compliance with the German Corporate Governance Code
- Member of the Corporate Governance Institute of the German Real Estate Association

#### **Board Structure**

- Two-tier structure of Management Board and Supervisory Board
- Supervisory Board 100% independent
- Diversity concept for Management and Supervisory Board
- Management Board: 33% share of women
- Further information: cf. LEG Annual Report

#### **Compliance Management System**

- Certified Compliance Management System
- Focus on fair and responsible business, competition regulation, data protection, tax compliance, capital market and product compliance
- Code of Conduct (as part of employment contracts and supplier contracts)
- Training of all employees, dedicated Intranet page and compliance manual
- Whistleblower system for employees and third parties
- Compliance Officer, Anti-Corruption Officer and external ombudsman



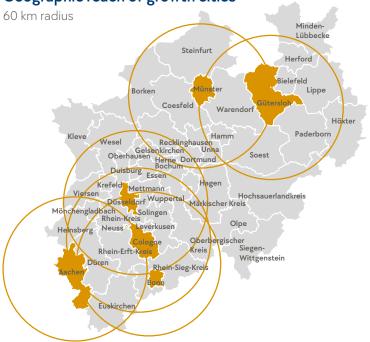


Attractive Market NRW

## Portfolio highly exposed to structural growth markets







#### Key data

- Approx. 89% of LEG's portfolio is located in the catchment area of growth cities (60 km) and around 64% in the commuter belts (60 km) of Düsseldorf and Cologne, the most populous cities in NRW
- Many principal university cities are located in NRW, e.g. Aachen, Bochum, Bonn, Cologne, Dortmund, Düsseldorf and Münster

## North-Rhine Westphalia (NRW)



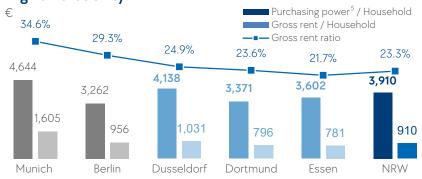
#### Favourable demograhics

- Key metropolitan area in Germany, and one of the largest areas in Europe (17.9m² inhabitants in 2018)
- Highest population density<sup>3</sup> key advantage for efficient property management
- Low unemployment rate (average of 6.5%³)
- Average growth of 1-2 person households of 4.9%¹ expected in NRW (2018 – 2040). Process driven by decrease of average household size
- Low home ownership of approx. 44%<sup>4</sup> in NRW in 2019 (42%<sup>4</sup> in Germany) provides for consistent demand
- **High affordability** (on average 23.3% of household purchase power spent on gross rent)
- High demand for affordable living product:
   Approx. 40% of households with income of less than €2,000<sup>4</sup> per month in 2019
- Beneficiary from immigration thanks to liquid labour market and balanced mix of industries

#### NRW household growth 2018 - 20401



#### High affordability



11T.NRW based on micro census 2011 and population extrapolation as of 01.01.2018. 2 IT.NRW (2019). 3 Federal Statistical Office (2019). 4 Statista.com (2018). 5 Net income pre tax and social insurance contributions and including received transfer payments.

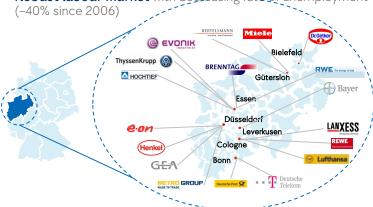
## North-Rhine Westphalia (NRW)



#### Favourable economic climate

- Germany's economic powerhouse generating approx. 21% of German GDP
- About one third of the largest companies in Germany are based in NRW
- Centrally located in Europe, excellent infrastructure and a key transport hub (with multiple airports, dense railway system, motorway network and waterways)

• Robust labour market with decreasing rate of unemployment



#### Leading positions in important industries

#### Direct investments: #1 in Germany for foreign investors

29.2% of direct investments in Germany

#### Chemicals: #1 in Germany, #5 in Europe (sales)

• NRW generates 30.8% of German sales

#### Biotechnology: #1 in Europe, #9 worldwide (patents)

- Highest number of biotech patent applications in Europe
- NRW generates 44.4% of German sales

#### Microsystems Technology: top position

 28% of all German players are located in NRW with focuses in Aachen, Cologne/Bonn, Münster, and Dortmund as a hotspot

#### Nanotechnology: top position in Germany and Europe

- More than 200 companies, thereof 50 large companies
- 220 institutes (of which 9 Fraunhofer, 3 Max Planck and universities)

#### Mobile communication: #1 in Germany

 NRW companies account for 83% of the German mobile communication market

#### Education: 6 of 10 largest universities located in NRW

 e.g. RWTH Aachen, one of the largest technical universities in Europe, renowned for engineering, IT and natural sciences



# 8.1 Appendix Financials

## FFO calculation



€m	2020	2019
Net cold rent	627.3	586.1
Profit from operating expenses	-2.5	-2.8
Maintenance (externally-procured services)	-62.3	-61.0
Staff costs	-75.4	-68.2
Allowances on rent receivables	-10.6	-7.9
Other	9.5	-1.3
Non-recurring project costs (rental and lease)	7.0	8.3
Recurring net rental and lease income	493.0	453.2
Recurring net income from other services	7.1	6.0
Staff costs	-23.6	-30.1
Non-staff operating costs	-17.6	-32.6
Non-recurring project costs (admin.)	8.0	29.5
Recurring administrative expenses	-33.2	-33.2
Other income and expenses	0.0	0.5
Adjusted EBITDA	466.9	426.5
Cash interest expenses and income	-80.5	-78.7
Cash income taxes from rental and lease	-1.4	-2.8
FFO I (including non-controlling interests)	385.0	345.0
Non-controlling interests	-1.8	-3.7
FFO I (excluding non-controlling interests)	383.2	341.3
FFO II (including disposal of investment property)	381.3	327.9
Capex-adjusted FFO I (AFFO)	92.8	134.6

#### Net cold rent

• +€41.2m YOY/+7.0%

#### Staff costs

 Growth in staff costs mainly due to increased tariff and additional FTE's (operations and craftsmen services)

#### Recurring net rental and lease income

 NRI increased by +€39.8m YOY (+8.8%)

#### Staff costs

Impacted by one-time payments in 2019

#### Recurring administrative expenses

Stable despite portfolio growth

#### **Adjusted EBITDA**

 EBITDA increased by +€40.4m YOY (+9.5%)

#### Cash interest expenses and income

 Nearly stable interest costs (average costs in 2020: 1.33% vs. 1.43% in 2019) despite higher debt volume

## Income statement



€m	2020	2019
Recurring net rental and lease income	493.0	453.3
Extraordinary items	-63.2	-18.3
Net rental and lease income	429.8	435.0
Net income from the disposal of investment property	-1.3	-1.3
Net income from the valuation of investment property	1,170.4	923.4
Net income from the disposal of real estate inventory	-1.5	-0.8
Net income from other services	4.2	3.3
Administrative and other expenses	-66.4	-66.1
Other income	0.1	0.5
Operating earnings	1,535.3	1,294.0
Net finance costs	-140.3	-242.7
Earnings before income taxes	1,395.0	1,051.3
Income tax expenses	-30.5	-230.2
Consolidated net profit	1,364.5	821.1

#### Recurring net rental and lease income

- NRI increased by +€39.8m YOY (+8.8%)
- Adjusted for €45.6m goodwill writedown for CGU "Wohnen like-for-like"

#### Administrative and other expenses

- Previous year figure reflected €16m for new foundation "Dein Zuhause hilft". 2020 affected by goodwill write-down of €21.0m for CGU "Wohnen like-for-like"
- Recurring admin. costs stable with €33.2m

#### Net finance costs

- Net income from fair value measurement of derivatives
   -€43.6m (2019: -€94.8m)
- Broadly stable cash interest expense but lower expenses for early loan redemptions

#### Income tax expenses

- Effective tax rate 2.2% (2019: 21.9%)
- Driven by lower tax rate for one portfolio holding company

## Balance sheet



Investment property         14,582.7         12,031.1           Other non-current assets         264.9         322.7           Non-current assets         14,847.6         12,353.8           Receivables and other assets         77.7         89.6           Cash and cash equivalents         335.4         451.2           Current assets         413.1         540.8           Assets held for sale         21.6         25.2           Total Assets         15,282.3         12,919.8           Equity         7,389.9         5,933.9           Non-current financing liabilities         5,377.7         4,856.8           Other non-current liabilities         1,650.5         1,654.2           Non-current liabilities         7,028.2         6,511.0           Current financing liabilities         372.9         277.8           Other current liabilities         372.9         277.8           Current liabilities         372.9         277.8           Current liabilities         864.2         474.9           Total Equity and Liabilities         15,282.3         12,919.8	€m	31.12.2020	31.12.2019
Non-current assets         14,847.6         12,353.8           Receivables and other assets         77.7         89.6           Cash and cash equivalents         335.4         451.2           Current assets         413.1         540.8           Assets held for sale         21.6         25.2           Total Assets         15,282.3         12,919.8           Equity         7,389.9         5,933.9           Non-current financing liabilities         5,377.7         4,856.8           Other non-current liabilities         1,650.5         1,654.2           Non-current liabilities         7,028.2         6,511.0           Current financing liabilities         491.3         197.1           Other current liabilities         372.9         277.8           Current liabilities         372.9         277.8           Current liabilities         864.2         474.9	Investment property	14,582.7	12,031.1
Receivables and other assets       77.7       89.6         Cash and cash equivalents       335.4       451.2         Current assets       413.1       540.8         Assets held for sale       21.6       25.2         Total Assets       15,282.3       12,919.8         Equity       7,389.9       5,933.9         Non-current financing liabilities       5,377.7       4,856.8         Other non-current liabilities       1,650.5       1,654.2         Non-current liabilities       7,028.2       6,511.0         Current financing liabilities       491.3       197.1         Other current liabilities       372.9       277.8         Current liabilities       864.2       474.9	Other non-current assets	264.9	322.7
Cash and cash equivalents       335.4       451.2         Current assets       413.1       540.8         Assets held for sale       21.6       25.2         Total Assets       15,282.3       12,919.8         Equity       7,389.9       5,933.9         Non-current financing liabilities       5,377.7       4,856.8         Other non-current liabilities       1,650.5       1,654.2         Non-current liabilities       7,028.2       6,511.0         Current financing liabilities       491.3       197.1         Other current liabilities       372.9       277.8         Current liabilities       864.2       474.9	Non-current assets	14,847.6	12,353.8
Current assets       413.1       540.8         Assets held for sale       21.6       25.2         Total Assets       15,282.3       12,919.8         Equity       7,389.9       5,933.9         Non-current financing liabilities       5,377.7       4,856.8         Other non-current liabilities       1,650.5       1,654.2         Non-current liabilities       7,028.2       6,511.0         Current financing liabilities       491.3       197.1         Other current liabilities       372.9       277.8         Current liabilities       864.2       474.9	Receivables and other assets	77.7	89.6
Assets held for sale       21.6       25.2         Total Assets       15,282.3       12,919.8         Equity       7,389.9       5,933.9         Non-current financing liabilities       5,377.7       4,856.8         Other non-current liabilities       1,650.5       1,654.2         Non-current liabilities       7,028.2       6,511.0         Current financing liabilities       491.3       197.1         Other current liabilities       372.9       277.8         Current liabilities       864.2       474.9	Cash and cash equivalents	335.4	451.2
Total Assets         15,282.3         12,919.8           Equity         7,389.9         5,933.9           Non-current financing liabilities         5,377.7         4,856.8           Other non-current liabilities         1,650.5         1,654.2           Non-current liabilities         7,028.2         6,511.0           Current financing liabilities         491.3         197.1           Other current liabilities         372.9         277.8           Current liabilities         864.2         474.9	Current assets	413.1	540.8
Equity         7,389.9         5,933.9           Non-current financing liabilities         5,377.7         4,856.8           Other non-current liabilities         1,650.5         1,654.2           Non-current liabilities         7,028.2         6,511.0           Current financing liabilities         491.3         197.1           Other current liabilities         372.9         277.8           Current liabilities         864.2         474.9	Assets held for sale	21.6	25.2
Non-current financing liabilities         5,377.7         4,856.8           Other non-current liabilities         1,650.5         1,654.2           Non-current liabilities         7,028.2         6,511.0           Current financing liabilities         491.3         197.1           Other current liabilities         372.9         277.8           Current liabilities         864.2         474.9	Total Assets	15,282.3	12,919.8
Other non-current liabilities         1,650.5         1,654.2           Non-current liabilities         7,028.2         6,511.0           Current financing liabilities         491.3         197.1           Other current liabilities         372.9         277.8           Current liabilities         864.2         474.9	Equity	7,389.9	5,933.9
Non-current liabilities         7,028.2         6,511.0           Current financing liabilities         491.3         197.1           Other current liabilities         372.9         277.8           Current liabilities         864.2         474.9	Non-current financing liabilities	5,377.7	4,856.8
Current financing liabilities491.3197.1Other current liabilities372.9277.8Current liabilities864.2474.9	Other non-current liabilities	1,650.5	1,654.2
Other current liabilities         372.9         277.8           Current liabilities         864.2         474.9	Non-current liabilities	7,028.2	6,511.0
Current liabilities 864.2 474.9	Current financing liabilities	491.3	197.1
	Other current liabilities	372.9	277.8
Total Equity and Liabilities 15,282.3 12,919.8	Current liabilities	864.2	474.9
	Total Equity and Liabilities	15,282.3	12,919.8

#### Investment property

- Revaluation €1,170.4m
- Acquisitions €1,125.7m
- Capex, additions €284.6m

#### Cash and cash equivalents

- Cash flow from operating activities €326.1m
- Investing activities –€1,332.2m
- Financing activities €890,3m
  - Issue of convertible bond €544.0m
  - Capital increase
     €269.6m
  - Borrowing of bank loans €403.4m
  - Repayment of loans
     -€190.2m
  - Cash dividend
     -€172.4m

## LTV



€m	31.12.2020	31.12.2019
Financial liabilities	5,869.0	5,053.9
Excluding lease liabilities (IFRS 16)	30.8	31.8
Cash & cash equivalents	335.4	451.2
Net Debt	5,502.8	4,570.9
Investment properties	14,582.7	12,031.1
Properties held for sale	21.6	25.2
Prepayments for investment properties	43.3	53.5
Property values	14.647,6	12,109.8
Loan to Value (LTV) in %	37.6	37.7

 Strong balance sheet with LTV of 37.6

## **EPRA-Net Asset Value**



€m	2020	2019
Equity (excl. minority interests)	7,365.6	5,909.9
Effect of exercising options, convertibles and other rights	464.3	26.1
NAV	7,829.9	5,936.0
Fair value measurement of derivative financial instruments	102.7	84.0
Deferred taxes <sup>1</sup>	1,375.4	1,336.4
EPRA-NAV	9,308.0	7,356.4
Number of shares fully-diluted incl. convertible (m)	75,534	69.010
EPRA-NAV per share in €	123.23	106.60
Goodwill resulting from synergies	43.7	83.4
Adjusted EPRA-NAV (excl. goodwill)	9,264.3	7,273.0
Adjusted EPRA-NAV per share in €	122.65	105.39

- Value of services business not included in NAV
  - Scenario: additional value approx. ~€7–€11 per share (FY 2020; discount rate of 4.0%–6.0%)

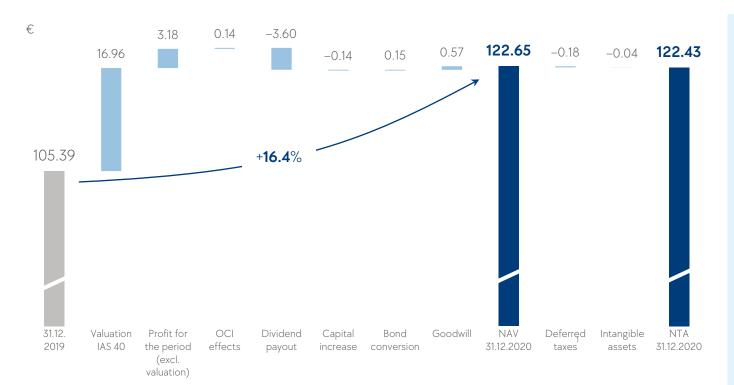
- €1,170m revaluation
- €354.1m capital increase
- €257.0m dividend payment (of which €84.6m in shares)
- Including €436.9m positive equity effect from 2017/2025 convertible bond ("in the money"<sup>2</sup>) and €32.0m negative equity accounting effect

<sup>1</sup> And goodwill resulting from deferred taxes on EPRA-adjustments. 2 As of 31 December 2020 the share price of €127.06 is higher than the current conversion price (€116.34) of the 2017/2025 convertible bond. Therefore, the effects in the NAV reconciliation are shown as dilutive (3,438,349 dilutive shares).

## EPRA NAV and NTA bridge

NTA of € 122.43 per share





- Profit and revaluation gains as the key drivers for NAV uplift in 2020
- Minor effects from OCI and the capital increase
- Minor differences between NAV and NTA
- For details for NRV, NTA, NDV see appendix slide 30

1 Deferred tax in relation to fair value gains of IP and deferred tax on subsidized loans and financial derivatives due to disposals

## New EPRA NRV - NTA - NDV



€m		2020			2019	
	EPRA NRV – diluted	EPRA NTA – diluted	EPRA NDV – diluted	EPRA NRV – diluted	EPRA NTA – diluted	EPRA NDV – diluted
IFRS Equity attributable to shareholders (before minorities)	7,365.6	7,365.6	7,365.6	5,909.9	5,909.9	5,909.9
Hybrid instruments	464.3	464.3	464.3	26.1	26.1	26.1
Diluted NAV (at Fair Value)	7,829.9	7,829.9	7,829.9	5,936.0	5,936.0	5,936.0
Deferred tax in relation to fair value gains of IP and deferred tax on subsidised loans and financial derivatives	1,431.3	1,417.4	-	1,392.2	1,375.1	-
Fair value of financial instruments	102.7	102.7	_	84.0	84.0	_
Goodwill as a result of deferred tax	-55.9	-55.9	-55.9	-55.8	-55.8	-55.8
Goodwill as per the IFRS balance sheet	_	-43.7	-43.7	_	-83.4	-83.4
Intangibles as per the IFRS balance sheet	_	-2.8	_	_	-1.4	_
Fair value of fixed interest rate debt	_	_	-443.0	_	_	-333.5
Deferred taxes of fixed interest rate debt	_	_	87.2	_	_	73.0
Revaluation of intangibles to fair value	_	_	_	_	_	_
Estimated ancillary acquisition costs (real estate transfer tax)	1,421.7	_	_	1,184.7	_	_
NAV	10,729.7	9,247.6	7,374.5	8,541.1	7,254.5	5,536.3
Fully diluted number of shares	75,534,292	75,534,292	75,534,292	69,009,836	69,009,836	69,009,836
NAV per share	142.05	122.43	97.63	123.77	105.12	80.22

## Group P&L effect of Value-add Services



		LEG LEG LEG LEG  WohnService EnergieService TechnikService LWS Plus	<b>«</b>
€m	2020	Main effects 2020	Only key line items displayed
Net cold rent	627.3		
Profit from operating expenses	-2.5		
Maintenance (externally-procured services)	-62.3	+ €34m	Craftsmen services via <b>LEG TechnikService</b>
Staff costs	-75.4	– €21m	
Allowances on rent receivables	-10.6		Staff costs mainly via <b>LEG TechnikService</b> ,
Other	9.5	+ €23m	Mainly income from <b>LEG EnergyService</b> and multimedia offerings via <b>LEG WohnService</b>
Non-recurring project costs (rental and lease)	7.0		Ü
Recurring net rental and lease income	493.0	+ € 37m	
Recurring net income from other services	7.1		
Staff costs	-23.6		
Non-staff operating costs	-17.6		
Non-recurring project costs (admin.)	8.0		
Recurring administrative expenses	-33.2		
Other income and expenses	0.0		
Adjusted EBITDA	466.9	+ € 37m	
Cash interest expenses and income	-80.5		
Cash income taxes from rental and lease	-1.4		
FFO I (including non-controlling interests)	385.0	+ €33m	
Non-controlling interests	-1.8	– €2m	Minorities LEG TechnikService
FFO I (excluding non-controlling interests)	383.2	+ €31m	

## Market clustering based on LEG's methodology



#### **Key indicator**



Rental level<sup>1</sup>



Vacancy level<sup>2</sup>



Socio demographic ranking<sup>3</sup>



Future attractiveness<sup>4</sup>

#### Scoring based on local districts<sup>5</sup>

Relative comparison of rental levels

Relative comparison of vacancy levels

~30 indicators like demographics, labour market, wealth etc.

>20 indicators from demo-graphics, economy, edu-cation, family friendliness

#### **LEG Scoring**

High-growth markets



Stable markets

Higher-yielding markets



Source: Company information
Notes: 1 Empirica. 2 CBRE. 3 Prognos Institut. 4 Berlin Institut. 5 Based on 401 local districts in Germany.



8.2 Appendix Management

# Management Team complete since July 2020





Lars von Lackum

- Strategy, M&A, Organisation and Digitisation
- Legal and Human Resources
  - Management & Supervisory Board Office
  - Legal, Compliance and Internal Audit
  - Human Resources
- Corporate Communications
- Acquisition
- New construction
- |T

With LEG since 2019



**Susanne Schröter-Crossan** CFO

- Investor Relations
- Finance & Treasury
- Controlling & Risk Management
- Portfolio Management
- Accounting & Taxes





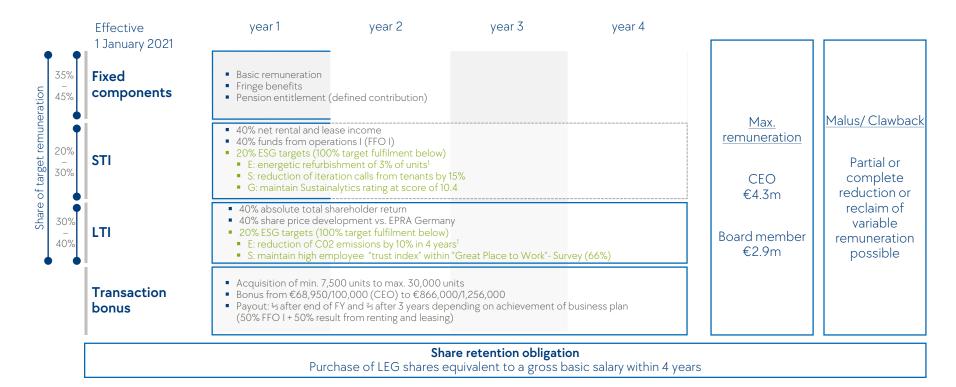
**Dr. Volker Wiegel** 

- Asset and Property-Management
  - Commercial Management
  - Neighbourhood Management
  - Property Management
  - Modernisation
  - Central Procurement
  - Receivables Management
  - Rent Management
  - Operating Expenses Management
- TechnikServicePlus GmbH
- EnergieServicePlus GmbH

#### With LEG since 2013

## New ESG targets within management's remuneration system Approved by AGM 2020







8.3 Appendix Regulation

## Ongoing political discussion but small impacts on LEG



Topic	Description	Impact on LEG
Mietspiegel (reference rent)	<ul> <li>Agreement on change of reference period from 4 to 6 years</li> </ul>	Marginal impact on rent growth
Modernisation	<ul> <li>Reduction of modernisation charge from 11% to 8%</li> <li>Rent increase max. €3 per sqm over a period of six years (rents below €7 per sqm: limitation to max. €2 per sqm)</li> </ul>	LEG only slightly affected due to pursuit of less aggressive modernisation approach
Reletting	<ul> <li>Mandatory disclosure of previous tenant's rent</li> </ul>	No impact on LEG
Mietpreisbremse (rental break)	<ul> <li>Only applicable for re-letting in tense markets, number of tense markets reduced to 18 cities in NRW from 1 July 2020</li> </ul>	No material changes for LEG
Share deals	<ul> <li>Ongoing discussion on reform of the land transfer tax (Grunderwerbsteuer) includes lowering the threshold from 95 to 90% and increasing the holding period from 5 to 10 years (which makes share deals less profitable)</li> </ul>	LEG does not expect significant effects (only for PE deals)
Outside NRW		ucuis)
Berlin rental freeze	<ul> <li>It is expected that the Federal Constitutional Court will declare the rent freeze in Berlin unconstitutional</li> <li>No risk of spill over into NRW</li> </ul>	No impact on LEG NRW government disapproves of this instrument

## **Basics**



#### Free financed units

### **Existing contracts**

- Rent increase by max. 20% (15% cap in tense markets<sup>2</sup>) within 3 years; benchmark: local reference rent<sup>1</sup>
- After modernisation: annual rent can be increased by 8% of modernisation costs;
   limit: €3 per sqm (rent/sqm/month > €7) or €2 per sqm (rent/sqm/month < €7) over 6 years</li>

#### **New contracts**

- Markets without rental cap: no regulation
- In tense markets² the rental break (Mietpreisbremse) applies: increase of max. 10% on local reference rent¹

## Rent restricted units

## Cost rent adjustment

- Every third year (i.e., 2017, 2020, 2023)
- After full repayment of the underlying subsidised loan, the residential unit gets out of rent restriction and regular code applies
- In the case of early repayment, rent restriction continues for another 10 years (tenant protection); then regular code applies

## Advantages of early repayment

- Earlier transition of subsidised unit into free financed segment
- Immediate positive valuation effect (DCF model)

## New NRW Tenant Protection Law

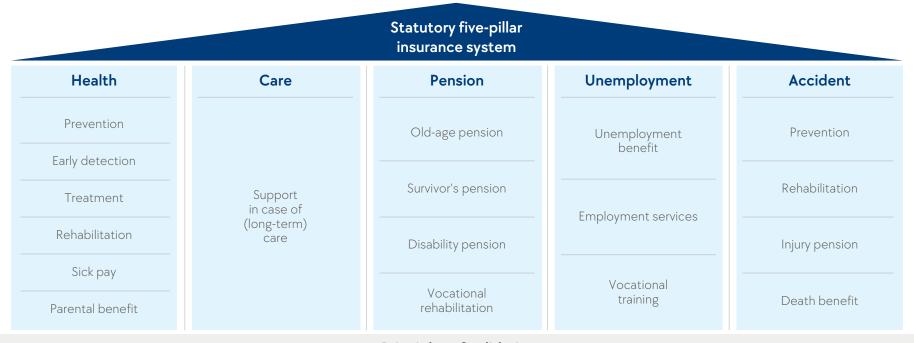
effective from July 2020 reduces number of tense markets to 18 cities<sup>2</sup>



8.4 Appendix Social Security in Germany

# A well-developed social security system ensures a fair standard of living in Germany





Principles of solidarity

# COVID-19: Extended state protection for tenants in case of financial shortage, unemployment, illness or old age



## Unemployment Benefit I ("ALG I")

Paid by national unemployment fund (monthly contribution by employers and employees)

Benefit upon completion of the qualifying period: at least 12 months of compulsory insurance employment within the last 30 months (can be added up)

Benefit based on 60% or 67% of the net salary (Ø 12 months)

Max. duration of entitlement between 6 and 24 months (depending on age)

## Unemployment Benefit II ("ALG II")

Tax-funded welfare benefit for people capable of work between 15 and retirement age

#### Coverage:

Cost-of-living assistance
Education package
Additional expenditure
Non-recurring assistance
Housing costs: rent, heating, water,
sewage

Defined flat sizes and rent caps according to household size:
e.g. max. 65 sqm for 2-person household, max. €555 (incl. cold additional costs) for flat in

Düsseldorf (as of 01.01.2018)

## **Social Assistance**

("Sozialhilfe")

Tax-funded benefit to protect from poverty and social exclusion for securing a subsistence minimum

#### Coverage:

Cost-of-living assistence
Income support in old age
Income support in the event of reduced
earning capacity
Assistance towards healthcare and
towards long-term care
Assistence in overcoming special social
difficulties
Assistence in other circumstances

For individuals without entitlement under other insurance and welfare systems

## **Housing Benefit**

("Wohngeld")

State subsidy towards housing costs for people with low incomes

Provided as rent support for tenants and as mortgage and home up-keep support for owner-occupiers

Eligibility criteria are the number of household members, the amount of rent or mortgage payment and the total monthly income (fixed limits on total monthly income by rent levels)

Not granted to persons entitled to ALG II and Social Assistance

## Social Protection Packages (COVID-19)

Automatic one-off extension of the grant period by three months for those whose entitlement end between May and Dec 2020 03/2020 - 03/202

Simplified application process (no personal visit required)
Suspension of financial background check (assets and property)
Recognition of actual rent and heating costs
Simplified consideration of income in case of provisional decision

Simplified consideration of income in case of provisional decision 100% takeover of housing costs

# COVID-19: Extended state support for the labour market to keep our tenants employed and solvent



### Short-time work

("Kurzarbeit")

Prevention of dismissals in case of temporary loss of work by keeping workers employed

Federal Employment Agency pays shorttime work compensation

Loss of work must be for economic reasons, temporary, unpreventable

Entitlement period is 12 months, extendable up to 24 months (by legal decree)

Compensation amount is based on 60% or 67% of net income

## Insolvency payment

("Insolvenzgeld")

Protection of entitled employees, e.g. due to termination of business activity of a company, against loss of earnings for a limited period

Work performance is usually provided in advance, employer pays only after a fixed period

Federal Employment Agency pays the salary (incl. social security contributions) for 3 months of employment prior to the insolvency

Payment is financed from the funds of the insolvency levy, which is raised monthly by the employers

## Finanical assistance to companies

Several extensive financial aid programs initiated since March 2020 (Soforthilfen, Überbrückungshilfe 1/2/3) for small and medium sized companies, which are affected severely by the pandemic

Exceptional financial assistance for the months of November and December for businesses and self-employed individuals forced to stop business during the lock down

## Minimum wage

("Mindestlohn")

Statutory since 01.01.2015
Protection from low wages, ensuring fair competition

Gross amount is €9.35 (as of 01.01.2020)

Applies to employees >18 or those who have completed vocational training (also in case of internship)

Long-term unemployed persons do not have to be paid the minimum wage for the first 6 months

Failure is subject to fines of up to €500.000

## Social Protection Packages (COVID-19)

03/2020 – 12/2021
No accumulation of minus hours
Staggered increase of compensation (to 70%/77% and 80%/87%)
Additional earning opportunities

03/2020 – 04/2021 Suspension of obligation to file for insolvency (three-week deadline) Limited liability of the management New loans ≠ insolvency prolongation

## Minimum Wage Law

Previous recommendation of the Minimum Wage Commission: Wage increase in stages reaching €10.45 until 01.07.2022

(increase is under discussion)



8.5 Appendix Investor & Creditor Relations

## LEG share information



### Basic data

Market segment Prime Standard
Stock Exchange Frankfurt
Total no. of shares 72,095,943
Ticker symbol LEG

ISIN DE000LEG1110

Indices MDAX, FTSE EPRA/NAREIT, GPR 250, Stoxx Europe 600,

DAX 50 ESG, i.a. MSCI Europe ex UK, MSCI World ex USA,

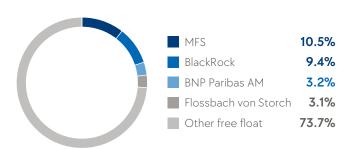
MSCI World

**Custom ESG Climate Series** 

Weighting MDAX 3.42% (28.02.2021)

EPRA 3.41% (28.02.2021)

### Shareholder structure<sup>1</sup>

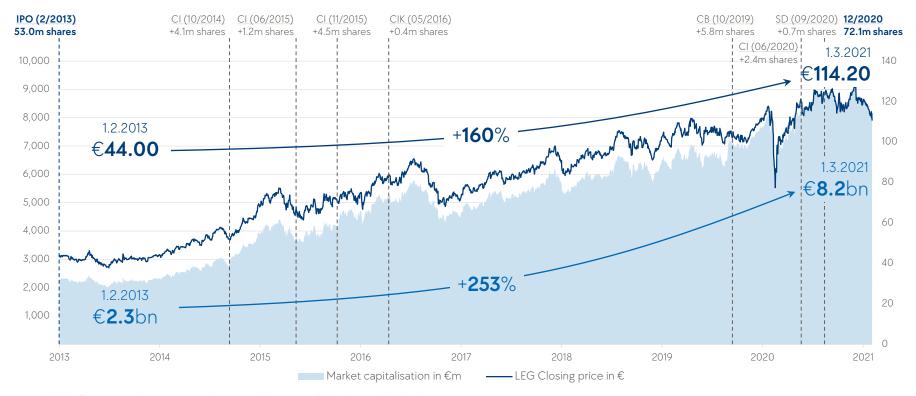


## **Share** (1.3.2021; indexed; in %; 1.2.2013 = 100)



# Sustainable increase in share price and market capitalisation since IPO





## LEG additional creditor information



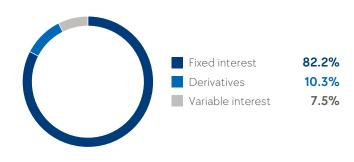
## Unsecured financing covenants

Covenant	Threshold	2020
Consolidated Adjusted EBITDA / Net Cash Interest	≥1.8x	5.8x
Unencumbered Assets / Unsecured Financial Indebtedness	≥125%	254%
Net Financial Indebtedness / Total Assets	≤60%	36%
Secured Financial Indebtedness / Total Assets	≤45%	21%

## Ratings (Moody's)

Туре	Rating	Outlook
Long Term Rating	Baa1	Stable
Short Term Rating	P-2	Stable

## Financing mix



## Key financial ratios

	2020	2019
Net debt / EBITDA	11.8x	10.7x
LTV	37.6%	37.7%

# Capital market financing Corporate bonds

## LEG

	2017/2024	2019/2027	2019/2034	2021/2033
Issue Size	€500m	€500m	€300m	€500m
Term / Maturity Date	7 years / 23 January 2024	8 years / 28 November 2027	15 years / 28 November 2034	12 years / 30 March 2033
Coupon	1.250 % p.a. (annual payment)	0.875 % p.a. (annual payment)	1.625 % p.a. (annual payment)	0.875 % p.a. (annual payment)
Issue Price	99.409 %	99.356 %	98.649 %	99.232 %
Financial Covenants	<ul> <li>Net financial debt/ total assets ≤ 60%</li> <li>Secured financial debt/ total assets ≤ 45%</li> <li>Unencumbered assets/ unsecured financial debt ≥ 125%</li> <li>Adj. EBITDA/ net cash interest ≥ 1.8 x</li> </ul>			
ISIN	XS1554456613	DE000A254P51	DE000A254P69	DE000A3H3JU7
WKN	A2E4W8	A254P5	A254P6	A3H3JU

# Capital market financing Convertible bonds



	2017/2025	2020/2028
Issue Size	€400m	€550m
Term /	8 years/	8 years/
Maturity Date	1 September 2025	30 June 2028
	0.875% p.a.	0.4% p.a.
Coupon	(semi-annual payment: 1 March, 1 September)	(semi-annual payment: 15 January, 15 July)
# of shares	3,438,349	3,546,869
Initial Conversion Price	€118.4692	€155.2500
Adjusted Conversion Price	€116.3349	€155.0663
Adjusted Conversion Thec	(as of 4 September 2020)	(as of 7 September 2020)
Issuer Call	From 22 September 2022, if LEG share price >130% of the then applicable conversion price	From 5 August 2025, if LEG share price >130% of the then applicable conversion price
ISIN	DE000A2GSDH2	DE000A289T23
WKN	A2GSDH	A289T2

2017/2025

2020/2020

## Financial calendar





For our detailed financial calendar, please visit our IR web page

## **IR Contact**



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