

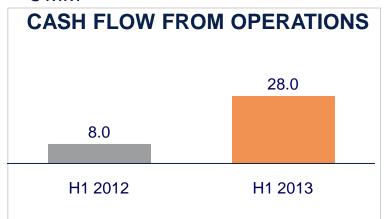
# Improved operational EBITDA and solid revenue performance in H1

<b>(€ MM)</b>	H1 2013	H1 2012	Change (%)
Revenues	289.0	267.4	+8
Direct costs	-171.8	-159.3	-8
SG&A	-72.4	-70.0	-3
Other operating result	2.6	2.7	-4
Operational EBITDA	47.4	40.8	+16
Margin %	16.4	15.3	
Depreciation	-20.0	-18.1	-10
Amortisation	-15.2	-14.3	-6
Exceptional items	-4.0	-2.2	-77
EBIT	8.3	6.1	+35
Net financial result	-11.1	-10.9	-2
Income taxes	1.4	4.6	-69
Net income	-1.4	-0.2	<-100
Net adjusted income	9.8	2.9	>+100
Margin %	3.4	1.1	

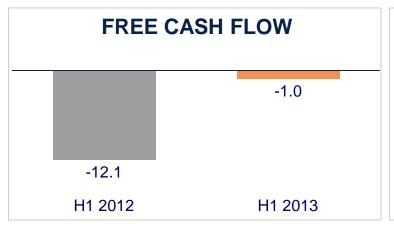


# Group free cash flow: Strong swing in cash generation from operations







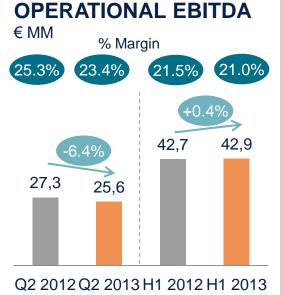


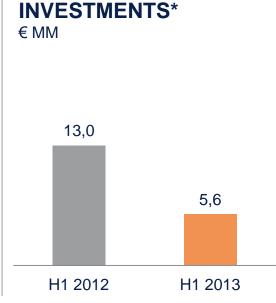
- Operational cash flow benefitting from working capital improvements
- Prior year included higher investments due to Istanbul ramp-up
- Investing cash flow includes acquisition of adscale



# Ströer Germany: Revenues up in a muted market due to demand for our digital products







- Positive revenue development driven by digital products
- Share of digital revenues increased from 7% in H1/2012 to 10% in H1/2013
- Moderate capital expenditure



<sup>\*</sup> Cash paid for investments in PPE and intangible assets

### Installation of the 1.500th OC Mall in Frankfurt

- Centerportfolio expanded by another city, Frankfurt
- Nationwide representation in 61 shopping centres in about 40 main German cities
- Around 10 Million visitors nationwide
- Highly focused Touchpoint-Management
- Out-of-Home-Channel in shopping centres (OC Mall) extends campaigns to the crucial Point of Interest, where about 70%<sup>1</sup> of purchase decisions are made
- Digital advertising works as an effective entry point to the so-called "Customer Journey"





## Ströer Turkey: Continued growth backed by new assets and product launches



- Continuously strong sales momentum on regional and national levels
- Significant revenue improvement in Istanbul, positive market response to recently launched Giant Board formats and high filling ratios
- Devaluation of Turkish Lira negatively affects the absolute contributions to Euro at Group level



<sup>\*</sup> Cash paid for investments in PPE and intangible assets

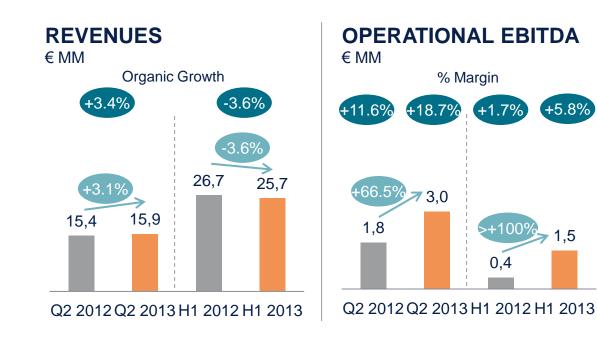
## Ströer Online: New reporting segment with first contribution in Q2

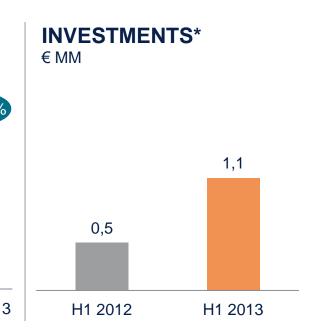


- Includes pro-rata revenue and EBITDA contributions of adscale, Ströer Digital Group as well as Location-based advertising ('Radcarpet')
- Post merger integration and set-up of new management structure in progress
- Revenues and EBITDA contribution in line with expectations



### Ströer Other\*: Strong EBITDA contribution from BlowUP





- BlowUP with strong topline performance boosting operational EBITDA
- Ströer Poland suffering from soft market dynamics
- First visible impact of recently enforced cost efficiency measures in Poland



<sup>\*</sup> BlowUPMedia Group and Ströer Poland

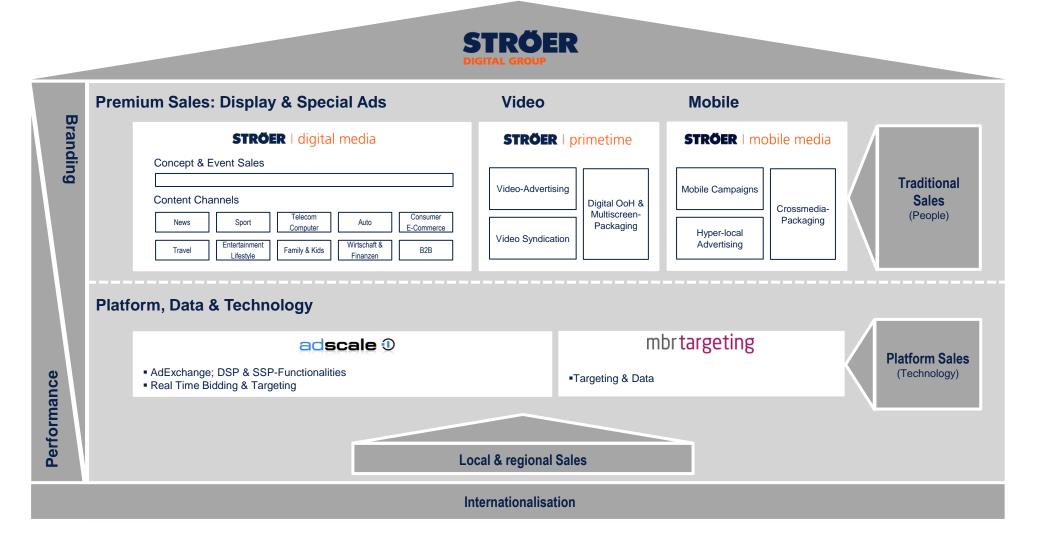
<sup>\*\*</sup> Cash paid for investments in PPE and intangible assets

### **Leading positions in OOH and Online in our core markets**





# Ströer Digital Group: On track to service the entire digital value chain





# New multi-screen products for Outdoor and Online now available





### Recent launch of Ströer primetime



### **Multi-screen Approach**



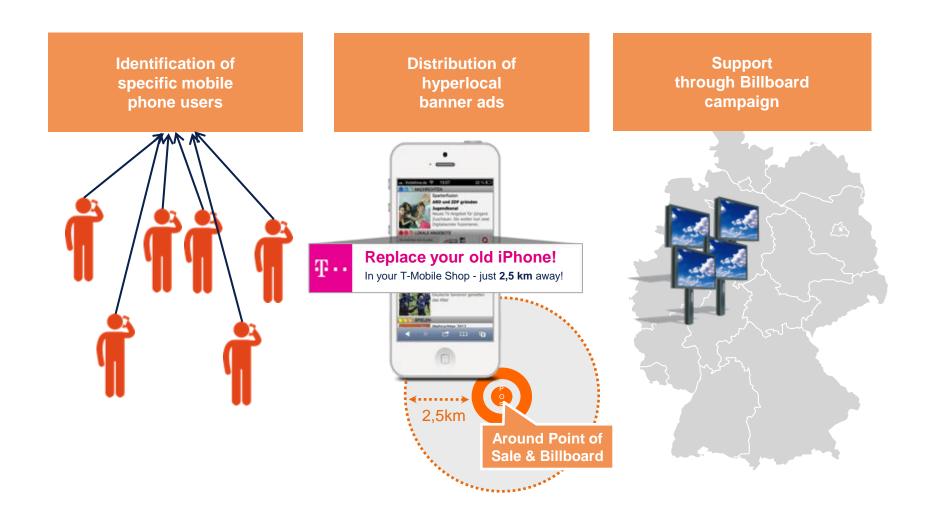
- Six-digit Euro campaign budget
- Extremely fast build-up of reach
- Fixed number of video ad impressions



Fully automated allocation of Online Video and DOOH inventory in real time planned for 2014



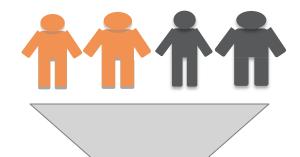
## Ströer mobile media: Example Deutsche Telekom campaign



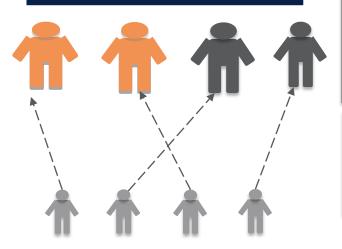
Real-time advertising geared to local retail needs



# Acquisition of mbr targeting\* - Evaluation of Big Data in Real Time



### **Consumer Action Mining**



#### **Customer focused approach**

- Proprietary algorithm developed by 13 years of academic research (Consumer Action Mining)
- Dynamic and automated system evaluating big data in real time
- Identification of customers without external support or interpretation of socio-demographics
- Technical infrastructure and expertise in place

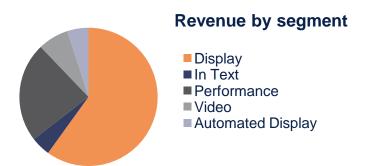
#### **Benefits for the Group:**

- Offering Re-Targeting Solutions and first "Pro-Targeting" Solutions in the market
- Leverage our existing RTB platform and traditional sales business



# Acquisition of the Ballroom Group - Internationalising our online strategy into our core foreign markets

- No 1 independant sales house in Poland and Turkey
- EUR 25m of revenue (~80% of total revenue) generated in Turkey and Poland
- Proprietary technology
- Significant know-how and product technology
- e.g. iBillboard RTB, Vidyoda, Adserver
- Diversified product offering:
- Ad Exchange
- Display and Online advertising
- Performance Marketing
- To be first time consolidated in our Q3 results.





#### toveride in runtey (2012). approx. \*20120

#### Forecast:

Net internet advertising spend is forecast to grow ~ 24% CAGR until 2015 \*

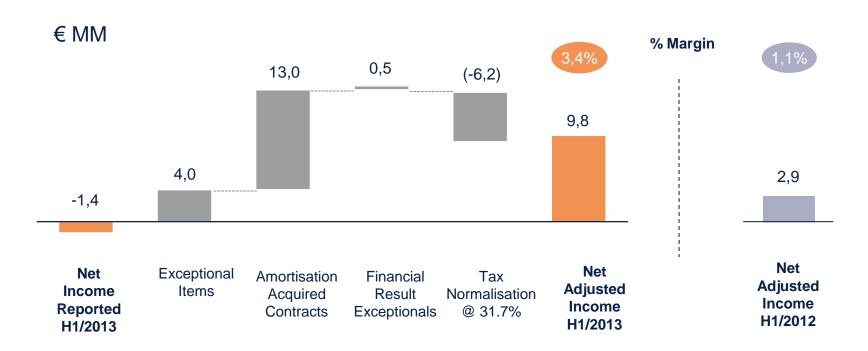


The trends we have observed during Q2 seem to continue throughout Q3.

However, following a more quiet summer period in our markets we are currently expecting an organic growth rate of around 1% for the third quarter 2013.



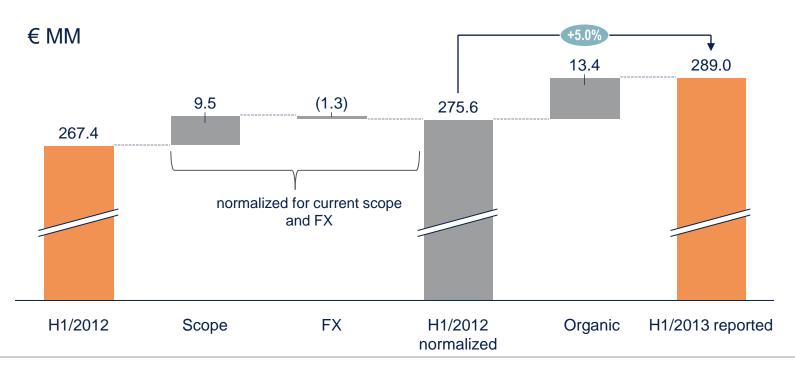
# Group net adjusted income increased due to better underlying profits and further improved financial result



- Key adjustment for amortization of acquired concessions (PPA effect)
- Exceptional items include one-off costs for online acquisitions and efficiency measurements
- Adjustment of financial result mainly due termination of interest hedges and net revaluation effects from FX movements in H1/2013



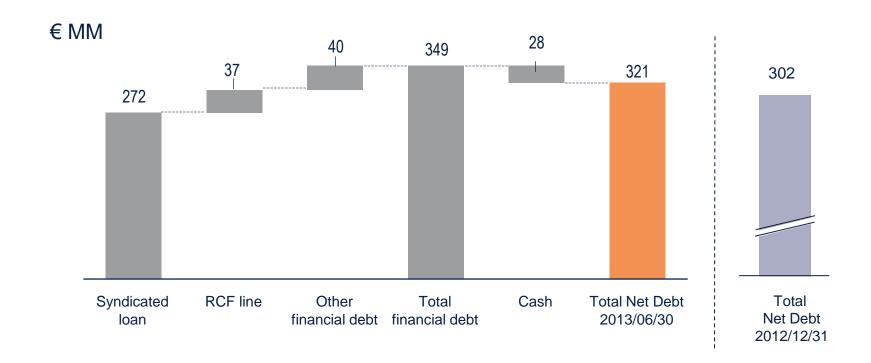
### Group organic revenue growth bridge



- Positive revenue development in Germany and Turkey
- Scope effects exclusively from online
- Pronounced effects from FX fluctuations in Turkey in Q2



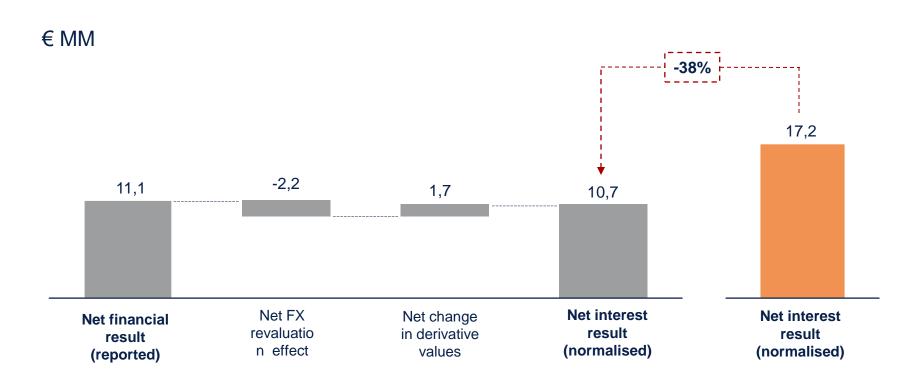
### Slight increase of net debt in H1/2013



- Slight increase of net debt due to acquisitions made in the quarter
- Increase of "other financial debt" due to liabilities on future earn-out agreements



### Underlying net interest charge further improved in 2013



- Lower debt service following optimized loan structure as part of refinancing in 07/2012
- Further savings from termination of interest hedges that became due in April 2013
- Significant net revaluation effects from FX movements in H1/2013



### **Q&A Session with Ströer AG's Executive Board**



Udo Müller CEO



Alfried Bührdel
CFO



**Christian Schmalzl**COO



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