# Ströer Out-of-Home Media AG: We create Visibility

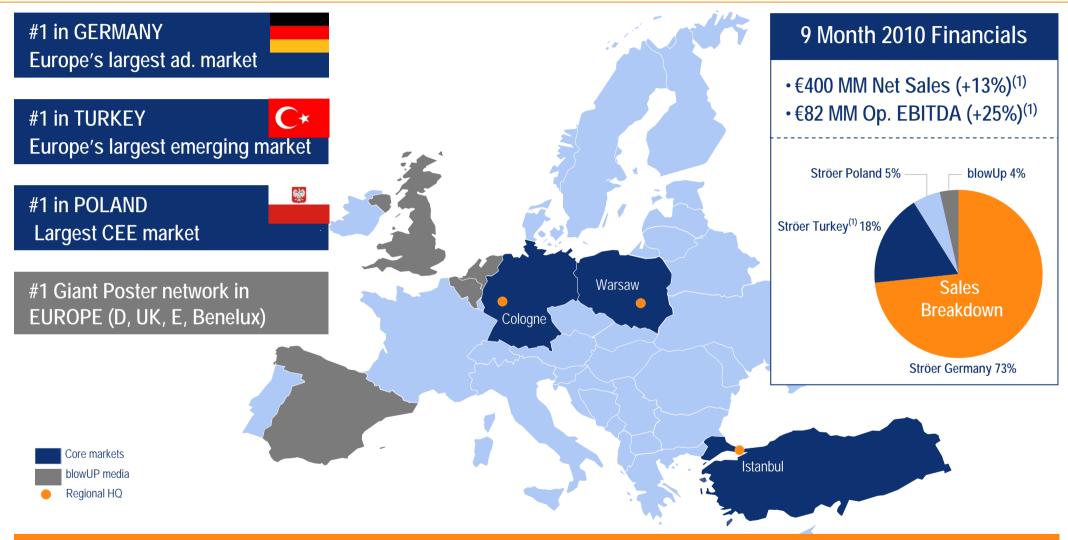








## # 1 operator in underpenetrated and very attractive growth markets



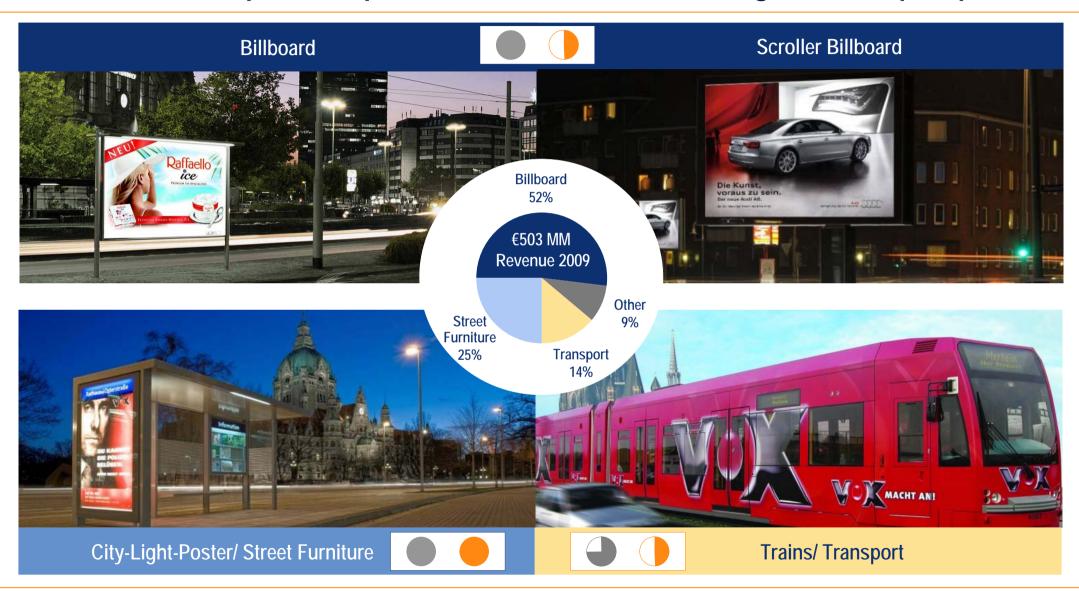
23% of revenues generated from emerging markets (1)

Source: Company Information

(1) Ströer 2009\* shows full consolidation of Ströer Turkey in 2009 assuming Ströer Turkey's stake had been increased from 50% to 90% at Jan 1, 2009



### State-of-the-art product portfolio with favorable margin and capex profile



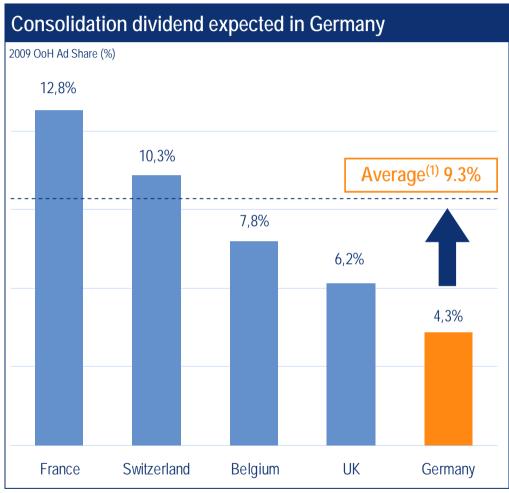
Source: Company Information

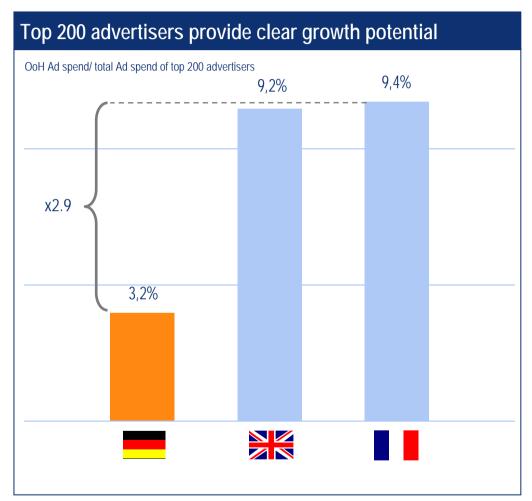
 2009 numbers as if full consolidation of Ströer Turkey in 2009 assuming Ströer Turkey's stake had been increased from 50% to 90% at Jan 1, 2009. = margin intensity

= capex intensity









Source: Nielsen Media Research, TNS 2009 Source: ZenithOptimedia, July 2010

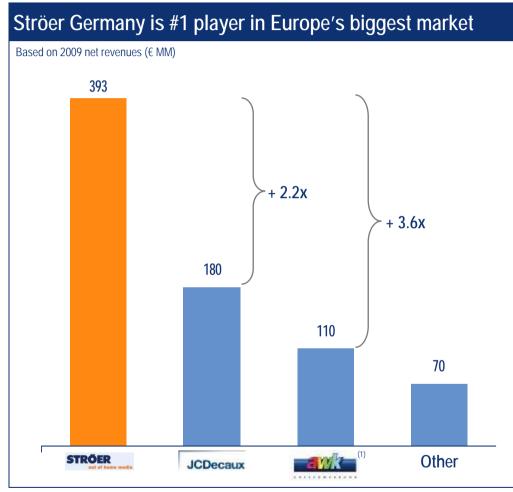
Germany was the last developed European OoH market to be consolidated in 2009



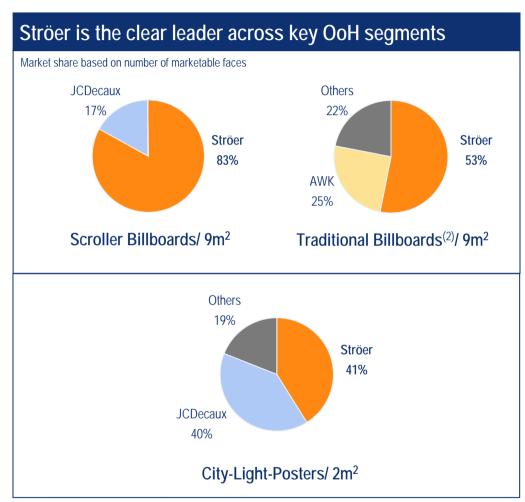
<sup>(1)</sup> France, Switzerland, Belgium and UK revenue-weighted average OoH ad share in 2009



# Ströer Germany: the only player able to run a seamless national campaign







Source: FAW 2009, company estimates

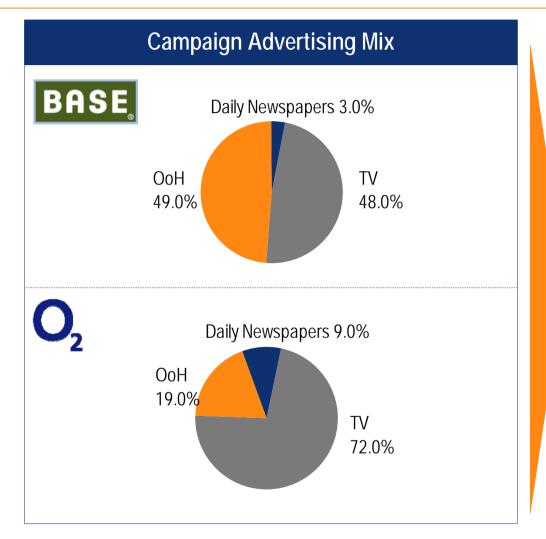
Notes

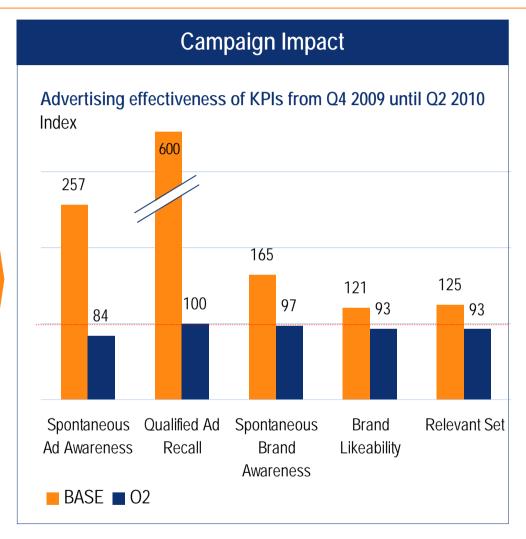
(2) Towns from 100k inhabitants and from 60g



<sup>(1)</sup> Including Moplak and Degesta; AWK owns 33.3% of Moplak and 66.7% of Degesta, which in turn owns 33.3% of Moplak







### Higher OoH share in media mix has led to outperformance in all relevant KPIs

Source: Nielsen Media Research Jan – Jun 2010 excluding internet; RSG Marketing Research



# Success with TOP 200 Spenders 2010: Examples

NISSAN

Newcomer





**Spend Increase** 













GROUP



















#### **Unique Selling Propositions**

- TV-like images with high emotions and short lead times
- Reach of German population more than 20 percent
- Time-based pricing depending on hours and target groups

#### **Roll-Out Status on Track**

- Majority of locations already approved
- Installation of 700 units until April 2011 on track
- Sold out in December 2010 and January 2011 with top brands:









Display size 60-82 inches

First class screen in HD quality

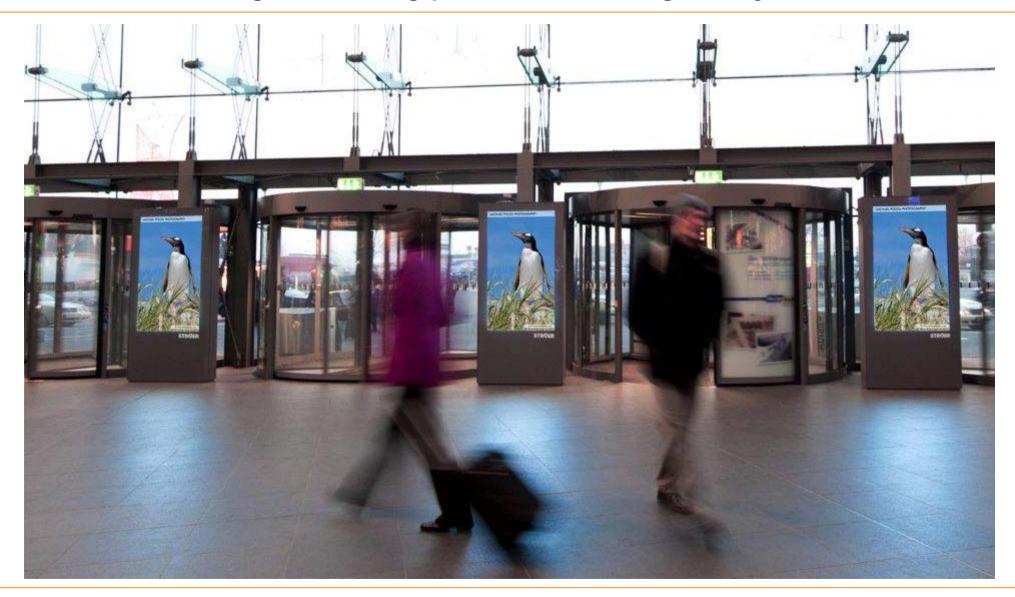


reddot design award winner 2009





# First nationwide digital moving picture network globally (Berlin)





# High impact moving pictures at top locations (Bremen)





# TV-like images with high emotions and short lead times (Saarbrücken)





# Germany - Premium BB roll-out: High quality boards @ high-reach locations

#### **Key Features are Compelling**

- First back-lit, glass-covered Scroller Billboard in 9qm format
- Single selection for geo-targeting at special Point of Interest
- Introduction at highly sought after locations



#### **Roll-Out Status on Track**

- Up to 500 sites bookable in first half of 2011
- Installation started in Tier I cities
- New pricing system with positive feedback





### Public contracts portfolio with successful track record 2010

- 1 city contract not yet extended (Wiesbaden/BB)
- Various public contracts renewed (Bochum/BB&SF, Bielefeld/BB, Mainz/BB&SF)
- 4 new contract tenders won in <u>Germany</u> (Bielefeld/SF, Jena/BB, Cottbus/BB, Karlsruhe/SF)
- Ströer in bidding process for 1 <u>German</u> tender in city < tier 3 (Lübeck/BB&SF)</li>
- 1 new contract awarded in <u>Turkey</u> (Izmir/SF)
- Various contract renewals in <u>Turkey</u> (most recently Erzurum/BB&SF)
- Tendering of bus shelter contract in <u>Warsaw</u> expected early 2011



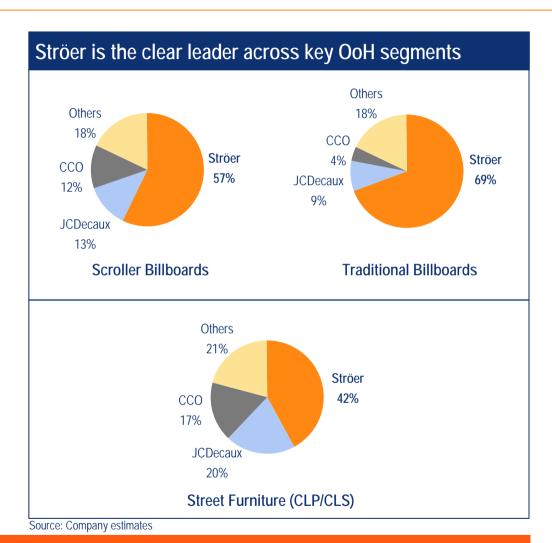






# Ströer Turkey is the only player able to run a seamless national campaign





Source: Turkish Advertisers Association, Company estimates

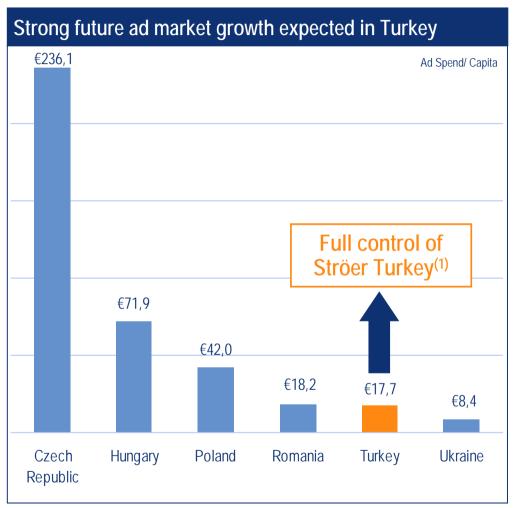
Additional upside from future Istanbul street furniture tender



<sup>(1)</sup> Based on data from Advertisers Association and company estimates for local poster revenues



## Turkey: Multiple growth drivers supporting future OoH market growth



Source: Turkish Advertisers Association, Starlink Mediahouse, ZenithOptimedia, March 2010

**Growth drivers of Turkish OoH market** 









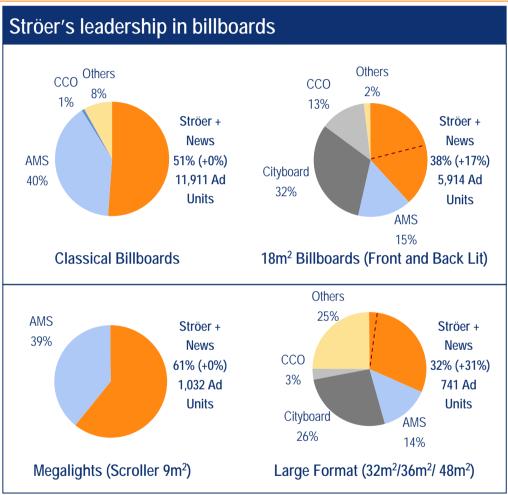


Factor that could act as positive catalyst for the Turkish advertising spend

# Acquisition of News Outdoor Poland catapults Ströer to #1 position in Polish OoH market







Source: Polish Outdoor Chamber of Commerce (IGRZ) data, based on number of advertising units at year end 2009 Note: News Outdoor Poland acquisition is subject to regulatory approval

Consolidation will enable Ströer to unlock organic growth in Polish OoH market



# Poland: Multiple growth drivers supporting future OoH market growth



Source: Turkish Advertisers Association, Starlink Mediahouse, ZenithOptimedia, March 2010

**Drivers for future Polish OoH market growth** 











<sup>(1)</sup> Factor that could act as a positive catalyst for the Polish advertising spend



### Poland – Integration of News Outdoor Poland on track

#### Restructuring on track

- Overhead reduction key synergy
- Integration of operations underway (sales, IT, assets)
- Rebranding of assets started

#### Targeted costs and synergies

- Restructuring costs: approx. €1 MM (2010)
- Synergy effects: € 2-3 MM (2011)







# Ströer Group 9M 2010 P&L Summary

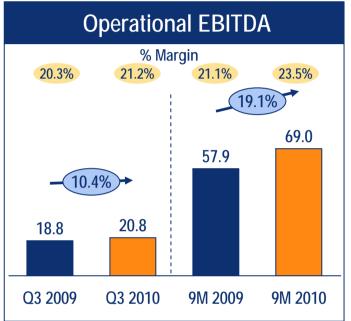
(€ MM)	9M 2010	9M 2009	Change(%)
Revenue	369.1	328.9	+12
Direct costs	-205.2	-185.5	+11
SG&A	-92.1	-87.5	+5
Other operating result	2.9	4.0	-26
Operational EBITDA	74.8	59.9	+25
Depreciation	-17.8	-19.2	+7
Amortisation	-13.8	-16.3	+15
Exceptional items	+34.9	-2.9	-
EBIT	78.1	21.5	>100
Net financial result	-40.3	-37.7	-7
Income taxes	-5.0	-4.1	23
Net Income	32.8	-20.3	_
Net Adjusted Income	13.2	1.5	>100

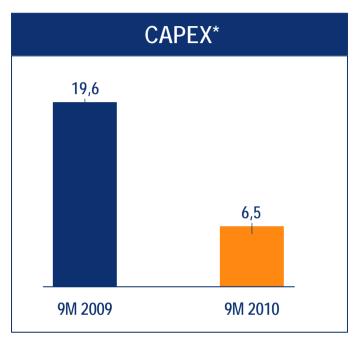


## Ströer Germany

#### € MM







- Revenue growth primarily due to improved trading of Billboard, Street Furniture and Other
- Strong 9M operating leverage supported by flat overhead spending
- Capex reduction resulting from fewer renewal actions and inventory usage

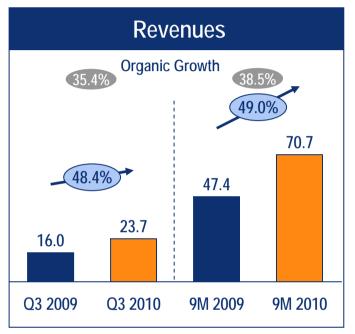


<sup>\*</sup> Excluding cash paid for investments in non-current financial assets and acquisitions

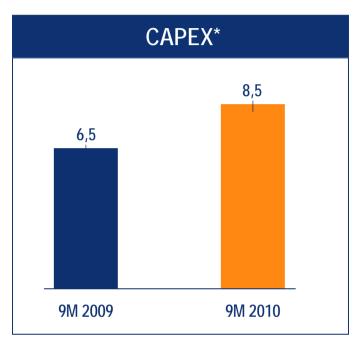


## Ströer Turkey (100% view)\*

#### € MM







- Outstanding headline and organic revenue growth
- Increase in sales mainly driven by higher filling ratios across all major asset classes
- Operating leverage impacted by temporary changes in rent mix and bonus scheme dynamics



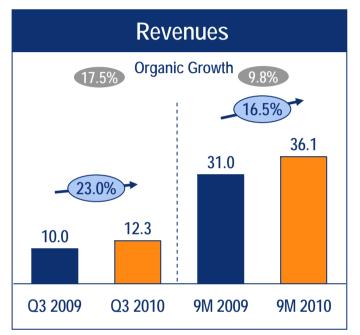
Assuming Ströer Turkey's stake had been increased from 50% to 90% at Jan 1, 2009

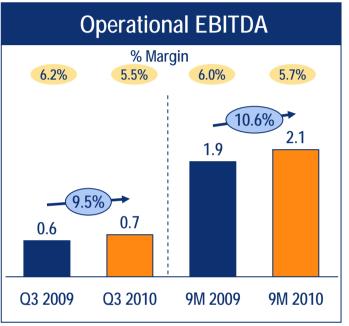


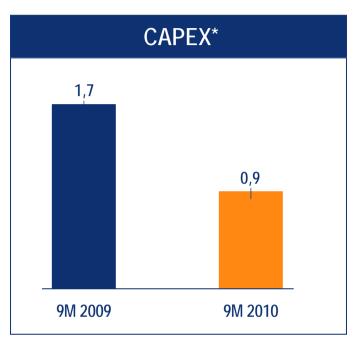


### Ströer Rest of Europe\*

€ MM







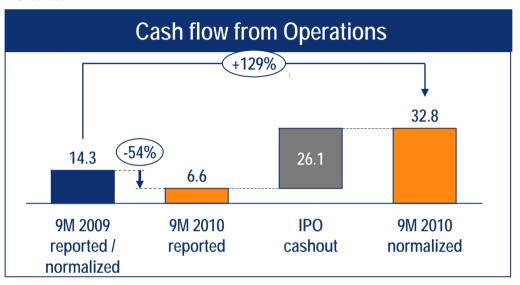
- Significant revenue growth generated in Polish and blowUP business
- Q3 organic sales growth of +6% in Poland and even double-digit in giant poster operations
- 9M Operational Ebitda margins strongly up in blowUP with Poland yet to improve

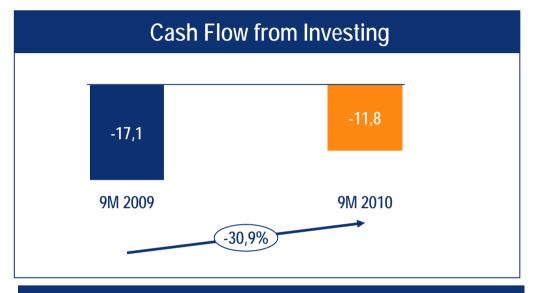


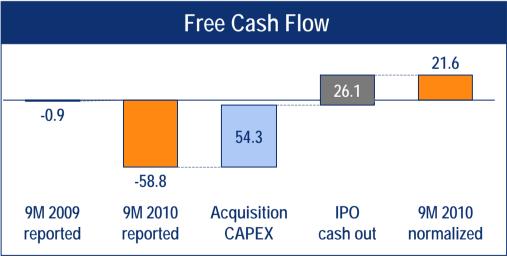
<sup>\*</sup> blowUP business and Ströer Poland

## Substantial underlying cash generation year-to-date

#### € MM





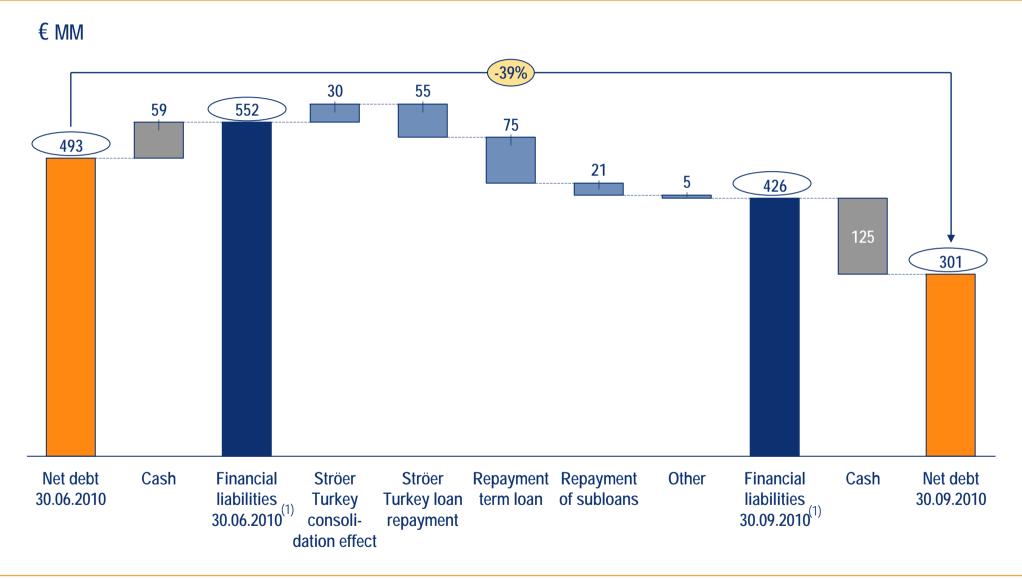


#### Comments

- Cash flow from operations more than doubled leaving aside IPO exceptionals
- Cash flow from investing decreased following less renewal requirements and inventory usage
- Strong FCF generation excluding acquisitions and IPO costs



## Significant Net Debt reduction following IPO



Notes (1) Excluding derivative financial instruments



### **Country Highlights 2011**



#### Germany

#### **Growth drivers:**

- GDP growth 2011E of 3.8%<sup>(1)</sup>
- Consolidation dividend
- Digitalization of media business



#### **Initiatives:**

- Increase Top 200 customer penetration
- Premium Billboards
- Out-of-Home-Channel



#### Turkey

#### **Growth Drivers:**

- GDP growth 2011E of 10.0%<sup>(1)</sup>
- Dynamic ad market
- Restriction on TV airtime



#### **Initiatives:**

- Push for digital products
- Inventory increase from new tenders
- Exploitation of regional sales potential

#### Poland

#### **Growth Drivers:**

- GDP growth 2011E 7.8%<sup>(1)</sup>
- Consolidation dividend
- Emergence of public OoH concessions



#### **Initiatives:**

- Integration of News Outdoor Poland
- Sales cycle optimization
- Street furniture opportunities

### Ströer on track for growth in 2011

Note

(1) Source: Global Insight October 2010



# Outlook 2010 (last guidance 30.11.2010)

In the traditionally strong 4<sup>th</sup> quarter,
Ströer is looking to repeat the sales successes
achieved year-to-date despite relatively high prior-year figures.
Overall, management is optimistic going into the 4<sup>th</sup> quarter and,
based on the assumption that the Turkish joint venture
Ströer Kentvizyon had been fully consolidated since 2009,
anticipates at least 9% organic growth for the whole of 2010.



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